# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 8-K

# **CURRENT REPORT**

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): July 27, 2021

# Asbury Automotive Group, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation)

001-31262 (Commission File Number)

2905 Premiere Parkway NW Suite 300 Duluth, GA (Address of principal executive offices) 01-0609375 (IRS Employer Identification No.)

> **30097** (Zip Code)

(770) 418-8200

(Registrant's telephone number, including area code)

None

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

	Trading	
Title of each class	Symbol(s)	Name of each exchange on which registered
Common stock, \$0.01 par value per share	ABG	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

### Item 2.02 Results of Operations and Financial Condition.

Asbury Automotive Group, Inc. (the "<u>Company</u>") issued an earnings release on July 27, 2021, announcing its financial results for the three and six months ended June 30, 2021. A copy of the earnings release is furnished as Exhibit 99.1 to this Current Report.

The information furnished in this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following exhibits are furnished as part of this report.

<u>Exhibit No.</u>	Description
<u>99.1</u>	Press Release dated July 27, 2021.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: July 27, 2021

ASBURY AUTOMOTIVE GROUP, INC.

By: \_\_\_\_\_ Name: \_\_\_\_\_ Title: /s/ William F. Stax William F. Stax Interim Principal Financial Officer, Vice President, Controller and Chief Accounting Officer

Exhibit 99.1



Investors & Reporters May Contact: Karen Reid VP & Treasurer (770) 418-8211 ir@asburyauto.com

# ASBURY AUTOMOTIVE GROUP ANNOUNCES RECORD SECOND QUARTER 2021 FINANCIAL RESULTS

Second quarter EPS of \$7.80 per diluted share, up 204% over prior year EPS

Second quarter adjusted EPS of \$7.78 per diluted share (a non-GAAP measure), up 209% over prior year adjusted EPS

# Second quarter revenue increased 79% and gross profit increased 105% over prior year quarter

DULUTH, GA, July 27, 2021- Asbury Automotive Group, Inc. (NYSE: ABG), one of the largest automotive retail and service companies in the U.S., reported record net income for the second quarter 2021 of \$152.1 million (\$7.80 per diluted share). This compares to net income of \$49.6 million (\$2.57 per diluted share) in the prior year quarter.

The financial measures discussed below include both GAAP and adjusted (non-GAAP) financial measures. Please see reconciliations for our non-GAAP metrics included in the accompanying financial tables.

"This quarter, new inventory supply continued to be unpredictable, but our teams met the challenge and performed at record levels in revenue, volume, margins, net income, and EPS. In addition to this record performance, our online car buying platform, Clicklane, now fully active across all of our dealerships for the entire quarter, is exceeding our expectations, with its growth trajectory ahead of target," said David Hult, Asbury's President and Chief Executive Officer. "We are tracking well to achieve our strategic five-year plan."

The Company reported adjusted net income (a non-GAAP measure) for the second quarter 2021 of \$151.7 million (\$7.78 per diluted share) compared to \$48.7 million (\$2.52 per diluted share) in the prior year quarter.

Net income for the second quarter 2021 was adjusted for real estate net gains of \$0.5 million (\$0.02 per diluted share).

Net income for the second quarter 2020 was adjusted for a \$1.2 million (\$0.05 per diluted share) legal settlement gain.

The Company reported total revenue for the second quarter of \$2.6 billion, up 79% from the prior year period; total revenue on a same-store basis was up 50% from the prior year period.

# Second Quarter 2021 Operational Summary

\$ in millions, except EPS	Selected GAAP Financial For the Three Months Ended June 30,												
		2021	2020	2019	YoY	2021 vs. 2019							
Revenue	\$	2,584.0 \$	1,445.1 \$	1,803.5	79 %	43 %							
Gross Profit	\$	497.2 \$	242.8 \$	295.0	105 %	69 %							
Gross Margin		19.2 %	16.8 %	16.4 %	240 bps	280 bps							
New Units		31,725	20,060	26,449	58 %	20 %							
Used Retail Units		26,856	18,400	22,259	46 %	21 %							
New Margin		9.1 %	5.1 %	4.0 %	400 bps	510 bps							
Used Retail Margin		9.7 %	7.7 %	7.1 %	200 bps	260 bps							
F&I Gross Profit	\$	107.0 \$	66.6 \$	80.2	61 %	33 %							
Parts & Service Gross Profit	\$	182.6 \$	100.5 \$	140.6	82 %	30 %							
SG&A % of Gross Profit		54.2 %	62.7 %	68.0 %	-850bps	-1,380 bps							
Operating Income	\$	218.4 \$	82.2 \$	85.9	166 %	154 %							
Operating Margin		8.5 %	5.7 %	4.8 %	280 bps	370 bps							
EPS	\$	7.80 \$	2.57 \$	2.84	204 %	175 %							

\$ in millions, except EPS	Selected GAAP Financial For the Three Months Ended June 30,											
		2021	2020	2019	YoY	2021 vs. 2019						
Adjusted Operating Income	\$	217.9 \$	81.0 \$	85.6	169 %	155 %						
Adjusted Operating Margin		8.4 %	5.6 %	4.7 %	280 bps	370 bps						
Adjusted EPS	\$	7.78 \$	2.52 \$	2.38	209 %	227 %						

# Same store vs. 2<sup>nd</sup> Quarter 2020:

- Revenue increased 50%
- Gross profit increased 72%
- Gross margin increased 250 bps to 19.3%
- New vehicle unit volume increased 42%; used vehicle retail unit volume increased 29%
- New vehicle revenue increased 52%; gross profit increased 162%
- Used vehicle retail revenue increased 53%; gross profit increased 96%
- Finance and insurance revenue and gross profit increased 48%

• Parts and service revenue increased 41%; gross profit increased 48%; Customer pay gross profit increased 59%

# Comparable store vs. 2<sup>nd</sup> Quarter 2019:

- Revenue increased 23%
- Gross profit increased 46%
- Gross margin increased up 290 bps
- New vehicle unit volume increased 11%; used vehicle retail unit volume increased 10%
- New vehicle revenue increased 23%; gross profit increased 172%
- Used vehicle retail revenue increased 34%; gross profit increased 88%
- Finance and insurance revenue and gross profit increased 30%
- Parts and service revenue and gross profit increased 7%; customer pay gross profit increased 9%

# Liquidity and Leverage

As of June 30, 2021, the company had \$576 million of liquidity (including cash of \$102 million, floorplan offset accounts of \$75 million, and availability under our used vehicle floorplan line and revolver of \$399 million). The company's adjusted net leverage ratio was 1.6x at quarter-end.

Additional commentary regarding the first quarter results will be provided during the earnings conference call on July 27, 2021, at 10:00 a.m. ET. The conference call will be simulcast live on the internet and can be accessed at www.asburyauto.com. A replay will be available at this site for 30 days.

In addition, live audio of the call will be accessible to the public by calling (800) 353-6461 (domestic), or (334) 323-0501 (international); passcode – 6678848. Callers should dial in approximately 5 to 10 minutes before the call begins.

A conference call replay will be available two hours following the call for seven days and can be accessed by calling (888) 203-1112 (domestic), or (719) 457-0820 (international); passcode – 6678848.

# About Asbury Automotive Group, Inc.

Asbury Automotive Group, Inc. (NYSE: ABG), a Fortune 500 company headquartered in Duluth, GA, is one of the largest automotive retailers in the U.S. In late 2020, Asbury embarked on a 5-year plan to strategically increase revenue and profitability through organic and acquisitive growth as well as their innovative Clicklane digital car purchasing platform, with its guest-centric approach as Asbury's constant North Star. Asbury currently operates 91 dealerships, consisting of 112 franchises, representing 31 domestic and foreign brands of vehicles. Asbury also operates 25 collision repair centers. Asbury offers an extensive range of automotive products and services, including new and used vehicles; parts and service, which includes vehicle repair and maintenance services, replacement parts and collision repair services; and finance and insurance products, including arranging vehicle financing through third parties and aftermarket products, such as extended service contracts, guaranteed asset protection debt cancellation, prepaid maintenance, and credit life and disability insurance. For additional information, visit www.asburyauto.com.

# **Forward-Looking Statements**

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements other than historical fact, and

may include statements relating to goals, plans, market conditions and projections regarding Asbury's financial position, liquidity, results of operations, market position and dealership portfolio, the expected benefits of Clicklane, and other initiatives and future business strategy. These statements are based on management's current expectations and beliefs and involve significant risks and uncertainties that may cause results to differ materially from those set forth in the statements. These risks and uncertainties include, among other things, the impact of the COVID-19 pandemic, market factors, Asbury's relationships with, and the financial and operational stability of, vehicle manufacturers and other suppliers, acts of God or other incidents and the shortage of semiconductor chips, which may adversely impact supply from vehicle manufacturers and/or present retail sales challenges, risks associated with Asbury's indebtedness (including available borrowing capacity, compliance with its financial covenants and ability to refinance or repay such indebtedness, on favorable terms), Asbury's relationships with, and the financial stability of, its lenders and lessors, risks related to competition in the automotive retail and service industries, general economic conditions both nationally and locally, governmental regulations, legislation, adverse results in litigation and other proceedings, and Asbury's ability to execute its five-year strategic plan, IT initiatives and other operational strategies, Asbury's ability to leverage gains from its dealership portfolio, Asbury's ability to capitalize on opportunities to repurchase its debt and equity securities or purchase properties that it currently leases, and Asbury's ability to stay within its targeted range for capital expenditures. There can be no guarantees that Asbury's plans for future operations will be successfully implemented or that they will prove to be commercially successful.

These and other risk factors that could cause actual results to differ materially from those expressed or implied in our forward-looking statements are and will be discussed in Asbury's filings with the U.S. Securities and Exchange Commission from time to time, including its most recent annual report on Form 10-K and any subsequently filed quarterly reports on Form 10-Q. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise.

ASBURY AUTOMOTIVE GROUP, INC. CONSOLIDATED STATEMENTS OF INCOME (In millions, except per share data) (Unaudited)

	For	For the Three Months Ended June 30,			Ţ		%
	2021		-,	2020		ncrease ecrease)	Change
REVENUE:							
New vehicle	\$	1,368.4	\$	761.8	\$	606.6	80 %
Used vehicle:							
Retail		759.4		412.6		346.8	84 %
Wholesale		56.8		34.9		21.9	63 %
Total used vehicle		816.2		447.5		368.7	82 %
Parts and service		292.4		169.2		123.2	73 %
Finance and insurance, net		107.0		66.6		40.4	61 %
TOTAL REVENUE		2,584.0		1,445.1		1,138.9	79 %
GROSS PROFIT:							
New vehicle		124.1		38.6		85.5	222 %
Used vehicle:							
Retail		73.5		31.6		41.9	133 %
Wholesale		10.0		5.5		4.5	82 %
Total used vehicle		83.5		37.1		46.4	125 %
Parts and service		182.6		100.5		82.1	82 %
Finance and insurance, net		107.0		66.6		40.4	61 %
TOTAL GROSS PROFIT		497.2		242.8		254.4	105 %
OPERATING EXPENSES:							
Selling, general and administrative		269.7		152.2		117.5	77 %
Depreciation and amortization		10.1		9.7		0.4	4 %
Other operating (income), net		(1.0)		(1.3)		0.3	23 %
INCOME FROM OPERATIONS		218.4		82.2		136.2	166 %
OTHER EXPENSES:							
Floor plan interest expense		2.1		4.1		(2.0)	(49)%
Other interest expense, net		14.4		11.8		2.6	22 %
Total other expenses, net		16.5		15.9		0.6	4 %
INCOME BEFORE INCOME TAXES		201.9	-	66.3		135.6	205 %
Income tax expense		49.8		16.7		33.1	198 %
NET INCOME	\$	152.1	\$	49.6	\$	102.5	207 %
EARNINGS PER COMMON SHARE:			-		•		
Basic—							
Net income	\$	7.88	\$	2.58	\$	5.30	205 %
Diluted—	Ψ	7.00	Ψ	2.50	Ψ	5.50	205 70
Net income	\$	7.80	\$	2.57	\$	5.23	204 %
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING:	J	7.00	φ	2.37	Ф	5.25	204 70
		10.2		10.0		0.1	
Basic Restricted stock		19.3		19.2		0.1 0.1	
		0.1		0.1			
Performance share units		0.1		0.1			
Diluted		19.5		19.3		0.2	



### ASBURY AUTOMOTIVE GROUP, INC.

KEY OPERATING HIGHLIGHTS (In millions, except per unit data)

(Unaudited)

	For	or the Three Months Ended June 30,		Increase	%	
		2021		2020	 (Decrease)	Change
<u>Unit sales</u>						
New vehicle:						
Luxury		10,085		4,359	5,726	131 %
Import		17,257		11,610	5,647	49 %
Domestic		4,383		4,091	292	7 %
Total new vehicle		31,725		20,060	11,665	58 %
Used vehicle retail		26,856		18,400	8,456	46 %
Used to new ratio		84.7 %		91.7 %	(700) bps	
<u>Average selling price</u>						
New vehicle	\$	43,133	\$	37,976	\$ 5,157	14 %
Used vehicle retail		28,277		22,424	5,853	26 %
<u>Average gross profit per unit</u>						
New vehicle:						
Luxury	\$	6,138	\$	3,854	\$ 2,284	59 %
Import		2,550		1,077	1,473	137 %
Domestic		4,152		2,273	1,879	83 %
Total new vehicle		3,912		1,924	1,988	103 %
Used vehicle retail		2,737		1,717	1,020	59 %
Finance and insurance, net		1,827		1,732	95	5 %
Front end yield (1)		5,200		3,557	1,643	46 %
<u>Gross margin</u>						
New vehicle:						
Luxury		10.2 %		6.9 %	330 bps	
Import		7.9 %		3.7 %	420 bps	
Domestic		8.9 %		5.3 %	360 bps	
Total new vehicle		9.1 %		5.1 %	400 bps	
Used vehicle retail		9.7 %		7.7 %	200 bps	
Parts and service		62.4 %		59.4 %	300 bps	
Total gross profit margin		19.2 %		16.8 %	240 bps	
<u>SG&amp;A metrics</u>						
Rent expense	\$	9.1	\$	5.9	\$ 3.2	54 %
SG&A as a percentage of gross profit		54.2 %		62.7 %	(850) bps	
SG&A, excluding rent expense as a percentage of gross profit		52.4 %		60.3 %	(790) bps	
Operating metrics						
Income from operations as a percentage of revenue		8.5 %		5.7 %	280 bps	
Income from operations as a percentage of gross profit		43.9 %		33.9 %	1,000 bps	
Adjusted income from operations as a percentage of revenue		8.4 %		5.6 %	280 bps	
Adjusted income from operations as a percentage of gross profit		43.8 %		33.4 %	1,040 bps	
<u>Revenue mix</u>						
New vehicle		53.0 %		52.7 %		
Used vehicle retail		29.4 %		28.6 %		
Used vehicle wholesale		2.2 %		2.4 %		
Parts and service		11.3 %		11.7 %		
Finance and insurance		4.1 %		4.6 %		
Total revenue		100.0 %		100.0 %		
<u>Gross profit mix</u>						
New vehicle		25.0 %		15.9 %		
Used vehicle retail		14.8 %		13.0 %		
Used vehicle wholesale		2.0 %		2.3 %		
Parts and service		36.7 %		41.4 %		
Finance and insurance		21.5 %		27.4 %		
Total gross profit		100.0 %	_	100.0 %		
Total gross profit		100.0 /0		100.0 /0		

(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

### ASBURY AUTOMOTIVE GROUP, INC. SAME STORE OPERATING HIGHLIGHTS (In millions) (Unaudited)

	Fo	r the Three Mo	Months Ended June 30,		Increase		%
		2021		2020		(Decrease)	Change
Revenue							
New vehicle:							
Luxury	\$	381.0	\$	236.2	\$	144.8	61 %
Import		553.4		341.8		211.6	62 %
Domestic		204.1		168.8		35.3	21 %
Total new vehicle		1,138.5		746.8		391.7	52 %
Used Vehicle:							
Retail		615.4		403.5		211.9	53 %
Wholesale		32.3		34.4		(2.1)	(6)%
Total used vehicle		647.7		437.9		209.8	48 %
Parts and service		234.6		166.5		68.1	41 %
Finance and insurance		97.5		65.7		31.8	48 %
Total revenue	\$	2,118.3	\$	1,416.9	\$	701.4	50 %
Gross profit							
New vehicle:							
Luxury	\$	36.1	\$	16.3	\$	19.8	121 %
Import		43.9		12.4		31.5	254 %
Domestic		18.2		8.8		9.4	107 %
Total new vehicle		98.2		37.5		60.7	162 %
Used Vehicle:							
Retail		61.3		31.2		30.1	96 %
Wholesale		6.4		5.5		0.9	16 %
Total used vehicle		67.7		36.7		31.0	84 %
Parts and service:							
Customer pay		84.1		52.8		31.3	59 %
Warranty		20.2		17.6		2.6	15 %
Wholesale parts		6.6		4.8		1.8	38 %
Parts and service, excluding reconditioning and preparation		110.9		75.2		35.7	47 %
Reconditioning and preparation		35.2		23.6		11.6	49 %
Total parts and service		146.1		98.8	•	47.3	48 %
Finance and insurance		97.5		65.7		31.8	48 %
Total gross profit	\$	409.5	\$	238.7	\$	170.8	72 %
SG&A expense	\$	227.5	\$	149.8	\$	77.7	52 %
SG&A expense SG&A expense as a percentage of gross profit	φ	55.6 %		62.8 %	Ψ	(720) bps	52 /0

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.

### ASBURY AUTOMOTIVE GROUP, INC. SAME STORE OPERATING HIGHLIGHTS (Continued) (Unaudited)

	Fo	r the Three Mo	onths E	nded June 30,		Increase	%
		2021		2020		(Decrease)	Change
<u>Unit sales</u>			_				
New vehicle:							
Luxury		6,505		4,218		2,287	54 %
Import		17,205		11,610		5,595	48 %
Domestic		4,383		3,936	_	447	11 %
Total new vehicle		28,093		19,764		8,329	42 %
Used vehicle retail		23,267		18,033		5,234	29 %
Used to new ratio		82.8 %	ó	91.2 %		(840) bps	
Average selling price							
New vehicle	\$	40,526	\$	37,786	\$	2,740	7 %
Used vehicle retail		26,449		22,376		4,073	18 %
<u>Average gross profit per unit</u>							
New vehicle:							
Luxury	\$	5,550	\$	3,864	\$	1,686	44 %
Import		2,552		1,068		1,484	139 %
Domestic		4,152		2,236		1,916	86 %
Total new vehicle		3,496		1,897		1,599	84 %
Used vehicle retail		2,635		1,730		905	52 %
Finance and insurance, net		1,898		1,738		160	9 %
Front end yield (1)		5,004		3,556		1,448	41 %
<u>Gross margin</u>							
New vehicle:							
Luxury		9.5 %		6.9 %		260 bps	
Import		7.9 %		3.6 %		430 bps	
Domestic		8.9 %		5.2 %		370 bps	
Total new vehicle		8.6 %		5.0 %		360 bps	
Used vehicle retail		10.0 %	ó	7.7 %		230 bps	
Parts and service:							
Parts and service, excluding reconditioning and preparation		47.3 %		45.2 %		210 bps	
Parts and service, including reconditioning and preparation		62.3 %		59.3 %		300 bps	
Total gross profit margin		19.3 %	ó	16.8 %		250 bps	

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.

(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

ASBURY AUTOMOTIVE GROUP, INC. CONSOLIDATED STATEMENTS OF INCOME (In millions, except per share data) (Unaudited)

	For	the Six Mont	ths En	nded June 30,		Increase	%
		2021		2020		(Decrease)	Change
REVENUE:							
New vehicle	\$	2,520.1	\$	1,583.9	\$	936.2	59 %
Used vehicle:							
Retail		1,366.9		858.6		508.3	59 %
Wholesale		140.2		82.1		58.1	71 %
Total used vehicle		1,507.1		940.7		566.4	60 %
Parts and service		554.4		390.8		163.6	42 %
Finance and insurance, net		195.3		137.0		58.3	43 %
TOTAL REVENUE		4,776.9		3,052.4		1,724.5	56 %
GROSS PROFIT:							
New vehicle		199.6		75.0		124.6	166 %
Used vehicle:							
Retail		121.0		62.8		58.2	93 %
Wholesale		18.3		5.0		13.3	266 %
Total used vehicle		139.3		67.8		71.5	105 %
Parts and service		345.7		235.4		110.3	47 %
Finance and insurance, net		195.3		137.0		58.3	43 %
TOTAL GROSS PROFIT		879.9		515.2		364.7	71 %
OPERATING EXPENSES:							
Selling, general and administrative		509.5		346.9		162.6	47 %
Depreciation and amortization		19.9		19.2		0.7	4 %
Franchise rights impairment		_		23.0		(23.0)	(100)%
Other operating (income) expense, net		(4.2)		8.9		(13.1)	(147)%
INCOME FROM OPERATIONS		354.7		117.2		237.5	203 %
OTHER EXPENSES (INCOME):							
Floor plan interest expense		5.0		11.1		(6.1)	(55)%
Other interest expense, net		28.4		28.8		(0.4)	(1)%
Loss on extinguishment of long-term debt, net		_		20.6		(20.6)	(100)%
Gain on dealership divestitures, net		_		(33.7)		33.7	100 %
Total other expenses, net		33.4		26.8		6.6	25 %
INCOME BEFORE INCOME TAXES		321.3		90.4		230.9	255 %
Income tax expense		76.4		21.3		55.1	259 %
NET INCOME	\$	244.9	\$	69.1	\$	175.8	254 %
EARNINGS PER COMMON SHARE:			<u> </u>		-		
Basic—							
	\$	12.69	\$	3.60	\$	9.09	253 %
Net income Diluted—		12.05	Ψ	5.00	φ	5.05	255 /0
	¢	12 56	¢	2 50	¢	0.00	251.0/
Net income	\$	12.56	\$	3.58	\$	8.98	251 %
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING:		10.5		10.5		0.4	
Basic		19.3		19.2		0.1	
Restricted stock		0.1				0.1	
Performance share units		0.1		0.1		_	
Diluted		19.5		19.3		0.2	

### ASBURY AUTOMOTIVE GROUP, INC.

KEY OPERATING HIGHLIGHTS (In millions, except per unit data)

(Unaudited)

	Fo	r the Six Mon	ths En	ded June 30,	_	Increase	%
		2021		2020		(Decrease)	Change
<u>Unit sales</u>							
New vehicle:							
Luxury		18,596		9,351		9,245	99 %
Import		31,634		24,068		7,566	31 %
Domestic		8,754		8,618	-	136	2 %
Total new vehicle		58,984		42,037		16,947	40 %
Used vehicle retail		50,375		38,687		11,688	30 %
Used to new ratio		85.4 %		92.0 %	)	(660) bps	
Average selling price	<u>.</u>						
New vehicle	\$	42,725	\$	37,679	\$	5,046	13 %
Used vehicle retail		27,134		22,194		4,940	22 %
<u>Average gross profit per unit</u>							
New vehicle:							
Luxury	\$	5,732	\$	3,604	\$	2,128	59 %
Import		1,963		964		999	104 %
Domestic		3,530		2,100		1,430	68 %
Total new vehicle		3,384		1,784		1,600	90 %
Used vehicle retail		2,402		1,623		779	48 %
Finance and insurance, net		1,786		1,697		89	5 %
Front end yield (1)		4,717		3,404		1,313	39 %
Gross margin							
New vehicle:							
Luxury		9.5 %		6.5 %		300 bps	
Import		6.2 %		3.3 %		290 bps	
Domestic		7.8 %		5.0 %		280 bps	
Total new vehicle		7.9 %		4.7 %		320 bps	
Used vehicle retail		8.9 %		7.3 %		160 bps	
Parts and service		62.4 %		60.2 %		220 bps	
Total gross profit margin		18.4 %		16.9 %	)	150 bps	
SG&A metrics	<b>.</b>		<i>.</i>	10 -	*		
Rent expense	\$	20.3	\$	12.7	\$	7.6	60 %
SG&A as a percentage of gross profit		57.9 %		67.3 %		(940) bps	
SG&A, excluding rent expense as a percentage of gross profit		55.6 %		64.9 %	)	(930) bps	
Operating metrics				2.0.0			
Income from operations as a percentage of revenue		7.4 %		3.8 %		360 bps	
Income from operations as a percentage of gross profit		40.3 %		22.7 %		1,760 bps	
Adjusted income from operations as a percentage of revenue		7.4 %		4.9 %		250 bps	
Adjusted income from operations as a percentage of gross profit		39.9 %		29.0 %	)	1,090 bps	
Revenue mix		<b>50.0</b> 0/		54.0.0/			
New vehicle		52.8 %		51.9 %			
Used vehicle retail		28.6 %		28.1 %			
Used vehicle wholesale		2.9 %		2.7 %			
Parts and service		11.6 %		12.8 %			
Finance and insurance		4.1 %	_	4.5 %	-		
Total revenue		100.0 %	·	100.0 %	)		
Gross profit mix							
New vehicle		22.7 %		14.6 %			
Used vehicle retail		13.7 %		12.1 %			
Used vehicle wholesale		2.1 %		1.0 %			
Parts and service		39.3 %		45.7 %			
Finance and insurance		22.2 %		26.6 %	-		
Total gross profit		100.0 %		100.0 %	)		

(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

# ASBURY AUTOMOTIVE GROUP, INC. SAME STORE OPERATING HIGHLIGHTS (In millions)

(Unaudited)

20212020(Decrese)ChangeNew vehicle:Lixury\$ 703.2\$ 503.5\$ 199.740 %Import991.5664.2307.345 %Domestic393.6340.253.416 %Total new vehicle2,088.31,527.9560.437 %Used Vehicle:1,115.2820.4294.836 %Wholesale896.679.210.413 %Total used vehicle1,204.8899.6305.234 %Parts and service446.7377.669.118 %Total revenue\$ 3,918.0\$ 2,938.0\$ 980.033 %Total revenue\$ 3,918.0\$ 2,938.0\$ 980.033 %Gross profit $206.16.9$ 16.913.781 %New vehicle: $30.6$ 16.913.781 %Usad Vehicle $10.3$ 60.840.567 %Usad Vehicle $10.3$ 60.840.567 %Usad Vehicle $10.3$ 60.840.567 %Wohlesale $10.3$ 60.840.567 %Wohlesale $12.8$ $5.1$ 7.77.5Total used vehicle $10.13$ 60.840.567 %Wohlesale $12.8$ $5.1$ 7.77.7Total used vehicle $114.1$ 65.948.273 %Parts and service $29.5$ 3.032 %28 %Omestic $29.5$ 3.032 %28 %Mohlesale part		F	or the Six Mor	nths En	ded June 30,		Increase	%
New vehicle:       Insury       \$ 703.2       \$ 503.5       \$ 199.7       40 %         Import       991.5       684.2       307.3       45 %         Domestic       393.6       340.2       53.4       16 %         Total new vehicle       2,088.3       340.2       560.4       37 %         Used Vehicle:       1,115.2       820.4       294.8       36 %         Wholesale       1,204.8       899.6       305.2       34 %         Total used vehicle       1,204.8       899.6       305.2       34 %         Finance and insurance, net       172.6       132.9       45.3       34 %         Total revenue       \$ 3.918.0       \$ 2.938.0       \$ 980.0       33 %         Gress profit       1       5       3.918.0       \$ 2.82.       87 %         Import       62.0       2.2.8       39.2       12 %         Domestic       30.6       16.9       13.7       81 %         Used Vehicle:       101.3       60.8       40.5       67 %         Molesale       12.8       5.1       7.7       15 %         Used Vehicle:       101.3       60.8       40.5       67 %         Wholesale			2021		2020	_		
Luxury         \$ 703.2         \$ 503.5         \$ 199.7         40 %           Import         991.5         684.2         307.3         45 %           Domestic         393.6         340.2         33.4         16 %           Total new vehicle         2,088.3         1,527.9         560.4         37 %           Retail         1,115.2         820.4         294.8         36 %           Wholesale         893.6         79.2         10.4         13 %           Total used vehicle         1,204.8         899.6         305.2         34 %           Finance and insurance, net         178.2         132.9         45.3         34 %           Total revenue         \$ 3,918.0         \$ 2,938.0         \$ 980.0         33 %           Omestic         5         3,918.0         \$ 2,938.0         \$ 980.0         33 %           Total revenue         \$ 3,918.0         \$ 2,938.0         \$ 980.0         33 %           Domestic         178.2         \$ 132.9         \$ 45.3         34 %           Total revenue         \$ 60.7         \$ 32.5         \$ 28.2         87 %           Domestic         178.1         \$ 392.72         28 %         13.7         81 % <tr< th=""><th>Revenue</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></tr<>	Revenue							
Import991.5684.2307.345 %Domestic333.6340.253.416 %Total new vehicle2,088.31,527.9560.437 %Used Vehicle:1,115.2820.4294.836 %Wholesale99.679.210.413 %Total used vehicle1,204.8899.6305.234 %Parts and service446.7377.669.118 %Finance and insurance, net178.2132.945.334 %Total revenue\$ 3,918.0\$ 2,938.0\$ 980.033 %Gross profitNew vehicle:12.02.839.2172 %Luxury\$ 60.7\$ 32.5\$ 28.2 $87 \%$ Import62.022.839.2172 %Domestic30.616.913.781 %Total new vehicle153.372.281.1112 %Used Vehicle:101.360.840.567 %Wholesale114.165.948.273 %Total new vehicle113.353.712.873 %Parts and service:161.1127.633.526 %Warranty38.538.700.2(11% %Wholesale parts12.59.53.032 %Parts and service277.2227.449.822 %Finance and insurance178.2132.945.334 %Total parts and service277.2227.449.822 % <td>New vehicle:</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	New vehicle:							
$\begin{array}{ c c c c c c } \hline Domestic & 393.6 & 340.2 & 53.4 & 16 \% \\ \hline Total new vehicle & 2,083. & 1,527.9 & 560.4 & 37 \% \\ \hline Used Vehicle: & & & & & & & & & & & & & & & & & & &$	Luxury	\$	703.2	\$	503.5	\$	199.7	40 %
Total new vehicle $2,088.3$ $1,527.9$ $560.4$ $37\%$ Retail $1,115.2$ $820.4$ $294.8$ $36\%$ Wholesale $89.6$ $79.2$ $10.4$ $13\%$ Total used vehicle $1,204.8$ $899.6$ $305.2$ $34\%$ Parts and service $47.7$ $377.6$ $69.1$ $18\%$ Finance and insurance, net $178.2$ $132.9$ $45.3$ $34\%$ Total revenue       \$ 3918.0       \$ 2.938.0       \$ 980.0 $33\%$ Gress profit         New vehicle:       101.3 $60.7$ \$ 32.5       \$ 28.2 $87\%$ Luxury       \$ 60.7       \$ 32.5       \$ 28.2 $87\%$ Domestic $30.6$ $16.9$ $13.7$ $81\%$ Total new vehicle $12.8$ $51.1$ $7.7$ $51\%$ Wholesale $101.3$ $60.8$ $40.5$ $67\%$ Wholesale $12.4$ $51.1$ $7.7$ $51\%$ Wholesale $101.3$ $60.8$ $40.5$ $67\%$ Warranty <td< td=""><td>Import</td><td></td><td>991.5</td><td></td><td>684.2</td><td></td><td>307.3</td><td>45 %</td></td<>	Import		991.5		684.2		307.3	45 %
Used Vehicle:       Retail       1,115.2       820.4       294.8       36 %         Wholesale       1,215.2       820.4       294.8       36 %         Total used vehicle       1,204.8       899.6       305.2       34 %         Parts and service       446.7       377.6       69.1       18 %         Finance and insurance, net       178.2       132.9       45.3       34 %         Total revenue       \$ 3.918.0       \$ 2.938.0       \$ 980.0       33 %         Gross profit       178.2       132.9       45.3       34 %         Total revenue       \$ 3.918.0       \$ 2.938.0       \$ 980.0       33 %         Gross profit       178.2       132.9       \$ 45.3       34 %         New vehicle:       10.0       \$ 2.938.0       \$ 980.0       33 %         Used Vehicle:       30.6       16.9       13.7       81 %         Total new vehicle       113.3       7.2       81.1       112 %         Used Vehicle:       114.1       65.9       48.2       73 %         Molesale       12.8       5.1       7.7       7151 %         Total used vehicle       114.1       65.9       48.2       73 %	Domestic		393.6		340.2	_	53.4	16 %
Retail       1,115.2       820.4       294.8       36 %         Wholesale       89.6       79.2       10.4       13 %         Total used vehicle       1,204.8       899.6       305.2       34 %         Parts and service       446.7       377.6       69.1       18 %         Finance and insurance, net       178.2       132.9       45.3       34 %         Total revenue       \$ 3.918.0       \$ 2.938.0       \$ 980.0       33 %         Gross profit	Total new vehicle		2,088.3		1,527.9		560.4	37 %
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	Used Vehicle:							
Total used vehicle1,204.8899.6305.234 %Parts and service446.7377.669.118 %Finance and insurance, net178.2132.945.334 %Total revenue\$ 3.918.0\$ 2.938.0\$ 980.033 %Gross profitNew vehicle: $3.918.0$ \$ 2.938.0\$ 980.033 %Luxuy\$ 60.7\$ 32.5\$ 28.287 %Import62.022.839.2172 %Domestic30.616.913.781 %Total new vehicle153.372.281.1112 %Used Vehicle:101.360.840.567 %Wholesale12.85.17.7151 %Parts and service:1161.1127.633.526 %Warranty38.538.7(0.2)(1)%Wholesale parts12.59.53.032 %Reconditioning and preparation212.1175.836.321 %Reconditioning and preparation65.151.613.526 %Total parts and service277.2227.449.822 %Finance and insurance178.2132.945.334 %Total gross profit\$ 722.8\$ 498.4\$ 224.445 %SG&A expense\$ 427.1\$ 334.9\$ 92.228 %	Retail		1,115.2		820.4		294.8	36 %
Parts and service $446.7$ $377.6$ $69.1$ $18\%$ Finance and insurance, net $178.2$ $132.9$ $45.3$ $34\%$ Total revenue\$ 3.918.0\$ 2.938.0\$ 980.0 $33\%$ Gross profitNew vehicle:Luxury\$ 60.7\$ $32.5$ \$ 28.2 $87\%$ Domestic $30.6$ $16.9$ $13.7$ $81\%$ Total new vehicle $30.6$ $16.9$ $13.7$ $81\%$ Used Vehicle: $30.6$ $16.9$ $13.7$ $81\%$ Total new vehicle $101.3$ $60.8$ $40.5$ $67\%$ Methodsale $12.8$ $5.1$ $7.7$ $151\%$ Total used vehicle $161.1$ $127.6$ $33.5$ $26\%$ Wholesale $161.1$ $127.6$ $33.5$ $26\%$ Parts and service: $20\%$ $95.33.7$ $(0.2)$ $(1)\%$ Customer pay $161.1$ $127.6$ $33.5$ $26\%$ Parts and service, excluding reconditioning and preparation $212.1$ $175.8$ $36.3$ $21\%$ Parts and service $277.2$ $227.4$ $49.8$ $22\%$ Finance and insurance $722.8$ $$ 498.4$ $$ 224.4$ $45\%$ SG&A expense $$ 427.1$ $$ 334.9$ $$ 92.2$ $28\%$	Wholesale		89.6		79.2	_		
Finance and insurance, net $178.2$ $132.9$ $45.3$ $34\%$ Total revenue\$ 3,918.0\$ 2,938.0\$ 980.0 $33\%$ Gross profitNew vehicle:Luxury\$ 60.7\$ 32.5\$ 28.2 $87\%$ Import $62.0$ $22.8$ $39.2$ $172\%$ Domestic $30.6$ $16.9$ $13.7$ $81\%$ Total new vehicle $153.3$ $72.2$ $81.1$ $112\%$ Used Vehicle: $101.3$ $60.8$ $40.5$ $67\%$ Wholesale $12.8$ $5.1$ $7.7$ $151\%$ Total used vehicle $114.1$ $65.9$ $48.2$ $73\%$ Parts and service: $12.5$ $3.6$ $38.7$ $(0.2)$ $(1)\%$ Wholesale parts $12.5$ $9.5$ $3.0$ $32\%$ Parts and service, excluding reconditioning and preparation $212.1$ $175.8$ $36.3$ $21\%$ Finance and insurance $178.2$ $5$ $498.4$ $$ 22\%$ Finance and insurance $272.8$ $$$ $498.4$ $$ 224.4$ $45\%$ SG&A expense $$$ $$ 427.1$ $$ 334.9$ $$ 92.2$ $28\%$	Total used vehicle		1,204.8		899.6	_	305.2	34 %
Total revenue         \$ 3,918.0         \$ 2,938.0         \$ 980.0         33 %           Gross profit New vehicle:	Parts and service		446.7		377.6		69.1	18 %
Gross profit           New vehicle:           Luxury         \$ 60.7         \$ 32.5         \$ 28.2         87 %           Import         62.0         22.8         39.2         172 %           Domestic         30.6         16.9         13.7         81 %           Total new vehicle         153.3         72.2         81.1         112 %           Used Vehicle:         101.3         60.8         40.5         67 %           Wholesale         12.8         5.1         7.7         151 %           Total used vehicle         114.1         65.9         48.2         73 %           Parts and service:         1         101.3         60.8         40.5         67 %           Warranty         38.5         38.7         (0.2)         (1)%           Woholesale parts         12.5         9.5         3.0         32 %           Parts and service:         12.5         9.5         3.0         32 %           Woholesale parts         12.5         9.5         3.0         32 %           Parts and service, excluding reconditioning and preparation         212.1         175.8         36.3         21 %           Reconditioning and preparation         277.2	Finance and insurance, net		178.2		132.9		45.3	34 %
New vehicle:       Iuxury       \$ 60.7       \$ 32.5       \$ 28.2       87 %         Import       62.0       22.8       39.2       172 %         Domestic       30.6       16.9       13.7       81 %         Total new vehicle       153.3       72.2       81.1       112 %         Used Vehicle:       101.3       60.8       40.5       67 %         Wholesale       12.8       5.1       7.7       151 %         Total used vehicle       114.1       65.9       48.2       73 %         Parts and service:       1       11.1       127.6       33.5       26 %         Warranty       161.1       127.6       33.5       26 %       %         Wholesale parts       12.5       9.5       3.0       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Wholesale parts       12.5       9.5       3.0       32 %       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service	Total revenue	\$	3,918.0	\$	2,938.0	\$	980.0	33 %
New vehicle:       Iuxury       \$ 60.7       \$ 32.5       \$ 28.2       87 %         Import       62.0       22.8       39.2       172 %         Domestic       30.6       16.9       13.7       81 %         Total new vehicle       153.3       72.2       81.1       112 %         Used Vehicle:       101.3       60.8       40.5       67 %         Wholesale       12.8       5.1       7.7       151 %         Total used vehicle       114.1       65.9       48.2       73 %         Parts and service:       1       11.1       127.6       33.5       26 %         Warranty       161.1       127.6       33.5       26 %       %         Wholesale parts       12.5       9.5       3.0       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Wholesale parts       12.5       9.5       3.0       32 %       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service	Gross profit							
Luxury       \$       60.7       \$       32.5       \$       28.2       87 %         Import       62.0       22.8       39.2       172 %         Domestic       30.6       16.9       13.7       81 %         Total new vehicle       153.3       72.2       81.1       112 %         Used Vehicle:       101.3       60.8       40.5       67 %         Wholesale       12.8       5.1       7.7       151 %         Total used vehicle       114.1       65.9       48.2       73 %         Parts and service:       161.1       127.6       33.5       26 %         Warranty       38.5       38.7       (0.2)       (1)%         Wholesale parts       12.5       9.5       3.0       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Wholesale parts       212.1       175.8       36.3       21 %       32 %         Parts and service, excluding reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service       277.2       227.4       49.8       22 %         Finance and insurance       178.2	-							
Import $62.0$ $22.8$ $39.2$ $172\%$ Domestic $30.6$ $16.9$ $13.7$ $81\%$ Total new vehicle $153.3$ $72.2$ $81.1$ $112\%$ Used Vehicle: $101.3$ $60.8$ $40.5$ $67\%$ Wholesale $12.8$ $5.1$ $7.7$ $151\%$ Total used vehicle $114.1$ $65.9$ $48.2$ $73\%$ Parts and service: $161.1$ $127.6$ $33.5$ $26\%$ Customer pay $65.1$ $51.6$ $13.5$ $26\%$ Wholesale parts $12.5$ $9.5$ $3.0$ $32\%$ Parts and service, excluding reconditioning and preparation $212.1$ $175.8$ $36.3$ $21\%$ Reconditioning and preparation $65.1$ $51.6$ $13.5$ $26\%$ Total parts and service $277.2$ $227.4$ $49.8$ $22\%$ Finance and insurance $178.2$ $132.9$ $45.3$ $34.\%$ Total gross profit $$722.8$ $$498.4$ \$22.4.4 $45\%$ SG&A expense $$427.1$ $$334.9$ \$92.2 $28\%$		\$	60.7	\$	32.5	\$	28.2	87 %
Domestic       30.6       16.9       13.7       81 %         Total new vehicle       153.3       72.2       81.1       112 %         Used Vehicle:       101.3       60.8       40.5       67 %         Wholesale       12.8       5.1       7.7       151 %         Total used vehicle       114.1       65.9       48.2       73 %         Parts and service:       114.1       65.9       48.2       73 %         Customer pay       161.1       127.6       33.5       26 %         Wholesale parts       12.5       9.5       3.0       32 %         Parts and service;       12.5       9.5       3.0       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service       277.2       227.4       49.8       22 %         Finance and insurance       178.2       132.9       45.3       34 %         Total gross profit       \$ 722.8       \$ 498.4       \$ 224.4       45 %         SG&A expense       \$ 427.1       \$ 334.9       \$ 92.2       28 %			62.0		22.8		39.2	172 %
Used Vehicle:       101.3       60.8       40.5       67 %         Wholesale       12.8       5.1       7.7       151 %         Total used vehicle       114.1       65.9       48.2       73 %         Parts and service:       161.1       127.6       33.5       26 %         Warranty       38.5       38.7       (0.2)       (1)%         Wholesale parts       12.5       9.5       3.0       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service       277.2       227.4       49.8       22 %         Finance and insurance       178.2       132.9       45.3       34 %         Total gross profit       \$ 722.8       \$ 498.4       \$ 224.4       45 %         SG&A expense       \$ 427.1       \$ 334.9       \$ 92.2       28 %	-		30.6		16.9		13.7	81 %
Retail101.3 $60.8$ $40.5$ $67\%$ Wholesale12.8 $5.1$ $7.7$ $151\%$ Total used vehicle114.1 $65.9$ $48.2$ $73\%$ Parts and service: $161.1$ $127.6$ $33.5$ $26\%$ Warranty $38.5$ $38.7$ $(0.2)$ $(1)\%$ Wholesale parts $12.5$ $9.5$ $3.0$ $32\%$ Parts and service, excluding reconditioning and preparation $212.1$ $175.8$ $36.3$ $21\%$ Reconditioning and preparation $65.1$ $51.6$ $13.5$ $26\%$ Total parts and service $277.2$ $227.4$ $49.8$ $22\%$ Finance and insurance $178.2$ $132.9$ $45.3$ $34\%$ Total gross profit $$722.8$ $$498.4$ $$22.4.4$ $45\%$ SG&A expense $$$427.1$ $$334.9$ $$92.2$ $28\%$	Total new vehicle		153.3		72.2	_	81.1	112 %
Wholesale       12.8       5.1       7.7       151 %         Total used vehicle       114.1       65.9       48.2       73 %         Parts and service:       161.1       127.6       33.5       26 %         Warranty       38.5       38.7       (0.2)       (1)%         Wholesale parts       12.5       9.5       3.0       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service       277.2       227.4       49.8       22 %         Finance and insurance       178.2       132.9       45.3       34 %         Total gross profit       \$ 722.8       \$ 498.4       \$ 224.4       45 %         SG&A expense       \$ 427.1       \$ 334.9       \$ 92.2       28 %	Used Vehicle:							
Total used vehicle114.165.948.273 %Parts and service:	Retail		101.3		60.8		40.5	67 %
Parts and service:       161.1       127.6       33.5       26 %         Customer pay       161.1       127.6       33.5       26 %         Warranty       38.5       38.7       (0.2)       (1)%         Wholesale parts       12.5       9.5       3.0       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service       277.2       227.4       49.8       22 %         Finance and insurance       178.2       132.9       45.3       34 %         Total gross profit       \$       722.8       \$       498.4       \$       224.4       45 %         SG&A expense       \$       427.1       \$       334.9       \$       92.2       28 %	Wholesale		12.8		5.1		7.7	151 %
Customer pay       161.1       127.6       33.5       26 %         Warranty       38.5       38.7       (0.2)       (1)%         Wholesale parts       12.5       9.5       3.0       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service       277.2       227.4       49.8       22 %         Finance and insurance       178.2       132.9       45.3       34 %         Total gross profit       \$ 722.8       \$ 498.4       \$ 224.4       45 %         SG&A expense       \$ 427.1       \$ 334.9       \$ 92.2       28 %	Total used vehicle		114.1	_	65.9	_	48.2	73 %
Warranty       38.5       38.7       (0.2)       (1)%         Wholesale parts       12.5       9.5       3.0       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service       277.2       227.4       49.8       22 %         Finance and insurance       178.2       132.9       45.3       34 %         Total gross profit       \$ 722.8       \$ 498.4       \$ 224.4       45 %	Parts and service:							
Wholesale parts       12.5       9.5       3.0       32 %         Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service       277.2       227.4       49.8       22 %         Finance and insurance       178.2       132.9       45.3       34 %         Total gross profit       \$ 722.8       \$ 498.4       \$ 224.4       45 %         SG&A expense       \$ 427.1       \$ 334.9       \$ 92.2       28 %	Customer pay		161.1		127.6		33.5	26 %
Parts and service, excluding reconditioning and preparation       212.1       175.8       36.3       21 %         Reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service       277.2       227.4       49.8       22 %         Finance and insurance       178.2       132.9       45.3       34 %         Total gross profit       \$ 722.8       \$ 498.4       \$ 224.4       45 %         SG&A expense       \$ 427.1       \$ 334.9       \$ 92.2       28 %	Warranty		38.5		38.7		(0.2)	(1)%
Reconditioning and preparation       65.1       51.6       13.5       26 %         Total parts and service       277.2       227.4       49.8       22 %         Finance and insurance       178.2       132.9       45.3       34 %         Total gross profit       \$ 722.8       \$ 498.4       \$ 224.4       45 %         SG&A expense       \$ 427.1       \$ 334.9       \$ 92.2       28 %	Wholesale parts		12.5		9.5		3.0	32 %
Total parts and service       277.2       227.4       49.8       22 %         Finance and insurance       178.2       132.9       45.3       34 %         Total gross profit       \$ 722.8       \$ 498.4       \$ 224.4       45 %         SG&A expense       \$ 427.1       \$ 334.9       \$ 92.2       28 %	Parts and service, excluding reconditioning and preparation		212.1	_	175.8	_	36.3	21 %
Finance and insurance       178.2       132.9       45.3       34 %         Total gross profit       \$ 722.8       \$ 498.4       \$ 224.4       45 %         SG&A expense       \$ 427.1       \$ 334.9       \$ 92.2       28 %	Reconditioning and preparation		65.1		51.6		13.5	26 %
Total gross profit       \$       722.8       \$       498.4       \$       224.4       45 %         SG&A expense       \$       427.1       \$       334.9       \$       92.2       28 %	Total parts and service		277.2	_	227.4	_	49.8	22 %
SG&A expense     \$ 427.1     \$ 334.9     \$ 92.2     28 %	Finance and insurance		178.2		132.9		45.3	34 %
	Total gross profit	\$	722.8	\$	498.4	\$	224.4	45 %
	SC&A expense	\$	427.1	\$	334.9	\$	92.2	28 %
	SG&A expense as a percentage of gross profit					=		20 /0

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.

### ASBURY AUTOMOTIVE GROUP, INC. SAME STORE OPERATING HIGHLIGHTS (Continued) (Unaudited)

	F	or the Six Mon	ths En	ded June 30,	Increase	%
		2021		2020	(Decrease)	Change
<u>Unit sales</u>						
New vehicle:						
Luxury		12,031		9,038	2,993	33 %
Import		31,556		23,565	7,991	34 %
Domestic		8,653		8,094	559	7 %
Total new vehicle		52,240		40,697	11,543	28 %
Used vehicle retail		44,007		37,012	6,995	19 %
Used to new ratio		84.2 %	)	90.9 %	(670) bps	
<u>Average selling price</u>						
New vehicle	\$	39,975	\$	37,543	\$ 2,432	6 %
Used vehicle retail		25,341		22,166	3,175	14 %
<u>Average gross profit per unit</u>						
New vehicle:						
Luxury	\$	5,045	\$	3,596	\$ 1,449	40 %
Import		1,965		968	997	103 %
Domestic		3,536		2,088	1,448	69 %
Total new vehicle		2,935		1,774	1,161	65 %
Used vehicle retail		2,302		1,643	659	40 %
Finance and insurance, net		1,851		1,710	141	8 %
Front end yield (1)		4,497		3,422	1,075	31 %
<u>Gross margin</u>						
New vehicle:						
Luxury		8.6 %		6.5 %	210 bps	
Import		6.3 %		3.3 %	300 bps	
Domestic		7.8 %		5.0 %	280 bps	
Total new vehicle		7.3 %		4.7 %	260 bps	
Used vehicle retail		9.1 %	)	7.4 %	170 bps	
Parts and service:						
Parts and service, excluding reconditioning and preparation		47.5 %	)	46.6 %	90 bps	
Parts and service, including reconditioning and preparation		62.1 %	)	60.2 %	190 bps	
Total gross profit margin		18.4 %	)	17.0 %	140 bps	

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.

(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

ASBURY AUTOMOTIVE GROUP, INC. Additional Disclosures (In millions) (Unaudited)

	Ju	June 30, 2021		December 31, 2020		Increase (Decrease)	% Change	
SELECTED BALANCE SHEET DATA								
Cash and cash equivalents	\$	102.3	\$	1.4	\$	100.9	NM	
New vehicle inventory (a)		224.2		640.0		(415.8)	(65)%	
Used vehicle inventory (b)		284.4		188.5		95.9	51 %	
Parts inventory (c)		51.6		46.7		4.9	10 %	
Total current assets		1,132.5		1,405.7		(273.2)	(19)%	
Floor plan notes payable (d)		241.5		702.2		(460.7)	(66)%	
Total current liabilities		759.3		1,223.4		(464.1)	(38)%	
CAPITALIZATION:								
Long-term debt (including current portion) (e)	\$	1,378.2	\$	1,201.8	\$	176.4	15 %	
Shareholders' equity		1,148.3		905.5		242.8	27 %	
Total	\$	2,526.5	\$	2,107.3	\$	419.2	20 %	

NM—Not Meaningful

(a) Excluding \$1.5 million of new vehicle inventory classified as Assets held for sale as of June 30, 2021

(b) Excluding \$1.1 million of used vehicle inventory classified as Assets held for sale as of June 30, 2021

- (c) Excluding \$0.4 million of parts inventory classified as Assets held for sale as of June 30, 2021
- (d) Excluding \$1.8 million of Floor plan notes payable classified as Liabilities associated with assets held for sale as of June 30, 2021
- (e) Excluding \$2.3 million and \$8.9 million of Long-term debt classified as Liabilities associated with assets held for sale as of June 30, 2021 and December 31, 2020, respectively

	June 30, 2021	December 31, 2020	June 30, 2020
DAYS SUPPLY			
New vehicle inventory	17	40	52
Used vehicle inventory	37	31	26

Days supply of inventory is calculated based on new and used inventory levels at the end of each reporting period and a 30-day historical cost of sales.



# Brand Mix - New Vehicle Revenue by Brand-

	For the Six Months I	Ended June 30,
	2021	2020
Luxury:		
Mercedes-Benz	12 %	8 %
Lexus	12 %	6 %
BMW	5 %	6 %
Acura	4 %	4 %
Range Rover	3 %	2 %
Audi	2 %	2 %
Porsche	2 %	— %
Other luxury	5 %	5 %
Total luxury	45 %	33 %
Imports:		
Honda	16 %	18 %
Toyota	12 %	13 %
Nissan	5 %	6 %
Other imports	6 %	7 %
Total imports	39 %	44 %
Domestic:		
Ford	6 %	10 %
Chevrolet	4 %	6 %
Dodge	3 %	4 %
Other domestics	3 %	3 %
Total domestic	16 %	23 %
Total New Vehicle Revenue	100 %	100 %

### **Non-GAAP Financial Disclosure and Reconciliation**

In addition to evaluating the financial condition and results of our operations in accordance with GAAP, from time to time management evaluates and analyzes results and any impact on the Company of strategic decisions and actions relating to, among other things, cost reduction, growth, and profitability improvement initiatives, and other events outside of normal, or "core," business and operations, by considering certain alternative financial measures not prepared in accordance with GAAP. These measures include "Pro forma adjusted leverage ratio," "Adjusted income from operations," "Adjusted net income," " Adjusted operating margins," and "Adjusted diluted earnings per share ("EPS")." Further, management assesses the organic growth of our revenue and gross profit on a same store basis. We believe that our assessment on a same store basis represents an important indicator of comparative financial performance and provides relevant information to assess our performance at our existing locations. Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period. Non-GAAP measures do not have definitions under GAAP and may be defined differently by and not be comparable to similarly titled measures used by other companies. As a result, any non-GAAP financial measures considered and evaluated by management are reviewed in conjunction with a review of the most directly comparable measures calculated in accordance with GAAP. Management cautions investors not to place undue reliance on such non-GAAP measures, but also to consider them with the most directly comparable GAAP measures. In their evaluation of results from time to time, management excludes items that do not arise directly from core operations, or are otherwise of an unusual or non-recurring nature. Because these non-core, unusual or non-recurring charges and gains materially affect Asbury's financial condition or results in the specific period in which they are recognized, management also evaluates, and makes resource allocation and performance evaluation decisions based on, the related non-GAAP measures excluding such items. In addition to using such non-GAAP measures to evaluate results in a specific period, management believes that such measures may provide more complete and consistent comparisons of operational performance on a period-over-period historical basis and a better indication of expected future trends. Management discloses these non-GAAP measures, and the related reconciliations, because it believes investors use these metrics in evaluating longer-term period-over-period performance, and to allow investors to better understand and evaluate the information used by management to assess operating performance.

The following tables provide reconciliations for our non-GAAP metrics:

	For the Twelve Months Ended				
		June 30, 2021	March 31, 2021 millions)		
		(Dollars in			
Adjusted leverage ratio:					
Long-term debt (including current portion)	\$	1,378.2	\$	1,194.1	
Debt included in Liabilities held for sale		2.3		2.3	
Cash and floor plan offset		(177.3)		(173.2)	
Availability under our used vehicle revolving floor plan facility		(160.0)		(138.8)	
Adjusted long-term net debt	\$	1,043.2	\$	884.4	
Calculation of earnings before interest, taxes, depreciation and amortization ("EBITDA"):					
Net Income	\$	430.1	\$	327.6	
Depreciation and amortization		39.2		38.8	
Income tax expense		138.9		105.9	
Swap and other interest expense		56.4		54.2	
Earnings before interest, taxes, depreciation and amortization ("EBITDA")	\$	664.6	\$	526.5	
Non-core items - expense (income):					
Gain on dealership divestitures	\$	(28.6)	\$	(28.6)	
Legal settlements	Ψ	(3.5)	Ψ	(4.7)	
Gain on sale of real estate		(1.9)		(1.1)	
Park Place related costs		1.3		1.3	
Real estate-related charges		2.8		2.5	
Total non-core items		(29.9)		(30.6)	
		(20.0)		(50.0)	
Adjusted EBITDA	\$	634.7	\$	495.9	
	ψ	034.7	Ψ	455.5	
		1.0		1.0	
Adjusted net leverage ratio		1.6		1.8	

		For the Three Months Ended June 30,				
		2021		2020		2019
		(In millions, except per sha			re data)	
Adjusted income from operations:						
Income from operations	\$	218.4	\$	82.2	\$	85.9
Legal settlements				(1.2)		
Gain on sale of real estate		(0.8)		—		(0.3)
Real estate-related charges	-	0.3				
Adjusted income from operations	\$	217.9	\$	81.0	\$	85.6
Adjusted operating margin:						
Adjusted income from operations	\$	217.9	\$	81.0	\$	85.6
Total revenue		2,584.0		1,445.1		1,803.5
Adjusted operating margin		8.4%		5.6%		4.7%
Adjusted net income:						
Net income	\$	152.1	\$	49.6	\$	54.9
Non-core items - (income) expense:						
Gain on dealership divestiture		—		—		(11.7)
Legal settlements		—		(1.2)		
Gain on sale of real estate		(0.8)		_		(0.3)
Real estate-related charges		0.3		—		
Income tax effect on non-core items above		0.1		0.3		3.0
Total non-core items		(0.4)		(0.9)		(9.0)
Adjusted net income	\$	151.7	\$	48.7	\$	45.9
<u>Adjusted diluted earnings per share (EPS):</u>						
Diluted EPS	\$	7.80	\$	2.57	\$	2.84
Total non-core items		(0.02)		(0.05)		(0.46)
Adjusted diluted EPS	\$	7.78	\$	2.52	\$	2.38
					-	
Weighted average common shares outstanding - diluted		19.5		19.3		19.3
					_	

	For the Six Montl 30.	For the Six Months Ended June		
	2021	2020		
	(In millions, exc data	ept per share		
Adjusted income from operations:		, 		
Income from operations	\$ 354.7	\$ 117.2		
Legal settlements	(3.5)	(2.1)		
Gain on sale of real estate	(1.9)	(0.3)		
Real estate related charges	2.1	—		
Park Place related costs	—	11.6		
Franchise rights impairment	—	23.0		
Adjusted income from operations	<u>\$ 351.4</u>	\$ 149.4		
Adjusted net income:				
Net income	\$ 244.9	\$ 69.1		
Non-core items - (income) expense:				
Legal settlements	(3.5)	(2.1)		
Gain on sale of real estate	(1.9)	(0.3)		
Real estate related charges	2.1	—		
Gain on dealership divestitures	—	(33.7)		
Loss on extinguishment of debt	—	20.7		
Franchise rights impairment	—	23.0		
Park Place deal termination costs		11.6		
Income tax effect on non-core items above	0.8	(4.9)		
Total non-core items	(2.5)	14.3		
Adjusted net income	\$ 242.4	\$ 83.4		
Adjusted diluted earnings per share (EPS):				
Diluted EPS	\$ 12.56	\$ 3.58		
Total non-core items	(0.13)	0.74		
Adjusted diluted EPS	\$ 12.43	\$ 4.32		
Weighted average common shares outstanding - diluted	19.5	19.3		