# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## FORM 8-K

## CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): July 27, 2021

## Asbury Automotive Group, Inc. <br> (Exact name of registrant as specified in its charter)

| Delaware <br> (State or other jurisdiction of incorporation) |  |
| :---: | :---: |
| 001-31262 <br> (Commission File Number) | 01-0609375 (IRS Employer Identification No.) |
| 2905 Premiere Parkway NW Suite 300 |  |
| Duluth, GA | 30097 |
| (Address of principal executive offices) | (Zip Code) |
| (770) 418-8200 (Registrant's telephone number, including area code) |  |
| None |  |
| (Former name or former address, if changed since last report) |  |

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading <br> Symbol(s) | ABG |  |
| :---: | :---: | :---: | :---: |
| Common stock, $\$ 0.01$ par value per share of each exchange on which registered |  |  |  |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 230.405$ of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $\$ 240.12 \mathrm{~b}-2$ of this chapter).
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition.

Asbury Automotive Group, Inc. (the "Company.") issued an earnings release on July 27, 2021, announcing its financial results for the three and six months ended June 30, 2021. A copy of the earnings release is furnished as Exhibit 99.1 to this Current Report.

The information furnished in this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following exhibits are furnished as part of this report.

## Exhibit No.

## Description

99.1 Press Release dated July 27, 2021.

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ASBURY AUTOMOTIVE GROUP, INC.
Date: July 27, 2021

By:
Name:
Title:
/s/ William F. Stax
William F. Stax
Interim Principal Financial Officer, Vice President, Controller and Chief Accounting Officer

# ASBURY AUTOMOTIVE GROUP ANNOUNCES RECORD SECOND QUARTER 2021 FINANCIAL RESULTS 

## Second quarter EPS of $\$ 7.80$ per diluted share, up 204\% over prior year EPS

## Second quarter adjusted EPS of $\$ 7.78$ per diluted share (a non-GAAP measure), up 209\% over prior year adjusted EPS

Second quarter revenue increased $79 \%$ and
gross profit increased $\mathbf{1 0 5 \%}$ over prior year quarter
DULUTH, GA, July 27, 2021- Asbury Automotive Group, Inc. (NYSE: ABG), one of the largest automotive retail and service companies in the U.S., reported record net income for the second quarter 2021 of $\$ 152.1$ million ( $\$ 7.80$ per diluted share). This compares to net income of $\$ 49.6$ million ( $\$ 2.57$ per diluted share) in the prior year quarter.

The financial measures discussed below include both GAAP and adjusted (non-GAAP) financial measures. Please see reconciliations for our non-GAAP metrics included in the accompanying financial tables.
"This quarter, new inventory supply continued to be unpredictable, but our teams met the challenge and performed at record levels in revenue, volume, margins, net income, and EPS. In addition to this record performance, our online car buying platform, Clicklane, now fully active across all of our dealerships for the entire quarter, is exceeding our expectations, with its growth trajectory ahead of target," said David Hult, Asbury's President and Chief Executive Officer. "We are tracking well to achieve our strategic five-year plan."

The Company reported adjusted net income (a non-GAAP measure) for the second quarter 2021 of $\$ 151.7$ million ( $\$ 7.78$ per diluted share) compared to $\$ 48.7$ million ( $\$ 2.52$ per diluted share) in the prior year quarter.

Net income for the second quarter 2021 was adjusted for real estate net gains of $\$ 0.5$ million ( $\$ 0.02$ per diluted share).
Net income for the second quarter 2020 was adjusted for a $\$ 1.2$ million ( $\$ 0.05$ per diluted share) legal settlement gain.

The Company reported total revenue for the second quarter of $\$ 2.6$ billion, up $79 \%$ from the prior year period; total revenue on a same-store basis was up 50\% from the prior year period.

Second Quarter 2021 Operational Summary


| \$ in millions, except EPS | Selected GAAP Financial |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  | 2019 |  | YoY | 2021 vs. 2019 |
| Adjusted Operating Income | \$ | 217.9 | \$ | 81.0 | \$ | 85.6 | 169 \% | 155 \% |
| Adjusted Operating Margin |  | 8.4 |  | 5.6 \% |  | 4.7 \% | 280 bps | 370 bps |
| Adjusted EPS | \$ | 7.78 | \$ | 2.52 | \$ | 2.38 | 209 \% | 227 \% |

## Same store vs. $\mathbf{2}^{\text {nd }}$ Quarter 2020:

- Revenue increased 50\%
- Gross profit increased 72\%
- Gross margin increased 250 bps to $19.3 \%$
- New vehicle unit volume increased $42 \%$; used vehicle retail unit volume increased $29 \%$
- New vehicle revenue increased 52\%; gross profit increased $162 \%$
- Used vehicle retail revenue increased 53\%; gross profit increased $96 \%$
- Finance and insurance revenue and gross profit increased $48 \%$
- Parts and service revenue increased $41 \%$; gross profit increased $48 \%$; Customer pay gross profit increased $59 \%$


## Comparable store vs. $\mathbf{2 d}^{\text {nd }}$ Quarter 2019:

- Revenue increased 23\%
- Gross profit increased $46 \%$
- Gross margin increased up 290 bps
- New vehicle unit volume increased 11\%; used vehicle retail unit volume increased $10 \%$
- New vehicle revenue increased 23\%; gross profit increased $172 \%$
- Used vehicle retail revenue increased 34\%; gross profit increased $88 \%$
- Finance and insurance revenue and gross profit increased $30 \%$
- Parts and service revenue and gross profit increased 7\%; customer pay gross profit increased 9\%


## Liquidity and Leverage

As of June 30, 2021, the company had $\$ 576$ million of liquidity (including cash of $\$ 102$ million, floorplan offset accounts of $\$ 75$ million, and availability under our used vehicle floorplan line and revolver of $\$ 399$ million). The company's adjusted net leverage ratio was $1.6 x$ at quarter-end.

Additional commentary regarding the first quarter results will be provided during the earnings conference call on July 27, 2021, at 10:00 a.m. ET. The conference call will be simulcast live on the internet and can be accessed at www.asburyauto.com. A replay will be available at this site for 30 days.

In addition, live audio of the call will be accessible to the public by calling (800) 353-6461 (domestic), or (334) 323-0501 (international); passcode - 6678848. Callers should dial in approximately 5 to 10 minutes before the call begins.

A conference call replay will be available two hours following the call for seven days and can be accessed by calling (888) 2031112 (domestic), or (719) 457-0820 (international); passcode - 6678848.

## About Asbury Automotive Group, Inc.

Asbury Automotive Group, Inc. (NYSE: ABG), a Fortune 500 company headquartered in Duluth, GA, is one of the largest automotive retailers in the U.S. In late 2020, Asbury embarked on a 5 -year plan to strategically increase revenue and profitability through organic and acquisitive growth as well as their innovative Clicklane digital car purchasing platform, with its guest-centric approach as Asbury's constant North Star. Asbury currently operates 91 dealerships, consisting of 112 franchises, representing 31 domestic and foreign brands of vehicles. Asbury also operates 25 collision repair centers. Asbury offers an extensive range of automotive products and services, including new and used vehicles; parts and service, which includes vehicle repair and maintenance services, replacement parts and collision repair services; and finance and insurance products, including arranging vehicle financing through third parties and aftermarket products, such as extended service contracts, guaranteed asset protection debt cancellation, prepaid maintenance, and credit life and disability insurance. For additional information, visit www.asburyauto.com.

## Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements other than historical fact, and
may include statements relating to goals, plans, market conditions and projections regarding Asbury's financial position, liquidity, results of operations, market position and dealership portfolio, the expected benefits of Clicklane, and other initiatives and future business strategy. These statements are based on management's current expectations and beliefs and involve significant risks and uncertainties that may cause results to differ materially from those set forth in the statements. These risks and uncertainties include, among other things, the impact of the COVID-19 pandemic, market factors, Asbury's relationships with, and the financial and operational stability of, vehicle manufacturers and other suppliers, acts of God or other incidents and the shortage of semiconductor chips, which may adversely impact supply from vehicle manufacturers and/or present retail sales challenges, risks associated with Asbury's indebtedness (including available borrowing capacity, compliance with its financial covenants and ability to refinance or repay such indebtedness, on favorable terms), Asbury's relationships with, and the financial stability of, its lenders and lessors, risks related to competition in the automotive retail and service industries, general economic conditions both nationally and locally, governmental regulations, legislation, adverse results in litigation and other proceedings, and Asbury's ability to execute its five-year strategic plan, IT initiatives and other operational strategies, Asbury's ability to leverage gains from its dealership portfolio, Asbury's ability to capitalize on opportunities to repurchase its debt and equity securities or purchase properties that it currently leases, and Asbury's ability to stay within its targeted range for capital expenditures. There can be no guarantees that Asbury's plans for future operations will be successfully implemented or that they will prove to be commercially successful.

These and other risk factors that could cause actual results to differ materially from those expressed or implied in our forwardlooking statements are and will be discussed in Asbury's filings with the U.S. Securities and Exchange Commission from time to time, including its most recent annual report on Form $10-\mathrm{K}$ and any subsequently filed quarterly reports on Form $10-\mathrm{Q}$. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise.

ASBURY AUTOMOTIVE GROUP, INC.
CONSOLIDATED STATEMENTS OF INCOME (In millions, except per share data)
(Unaudited)

|  | For the Three Months Ended June 30, |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| REVENUE: |  |  |  |  |  |  |  |
| New vehicle | \$ | 1,368.4 | \$ | 761.8 | \$ | 606.6 | 80 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 759.4 |  | 412.6 |  | 346.8 | 84 \% |
| Wholesale |  | 56.8 |  | 34.9 |  | 21.9 | 63 \% |
| Total used vehicle |  | 816.2 |  | 447.5 |  | 368.7 | 82 \% |
| Parts and service |  | 292.4 |  | 169.2 |  | 123.2 | 73 \% |
| Finance and insurance, net |  | 107.0 |  | 66.6 |  | 40.4 | 61 \% |
| TOTAL REVENUE |  | 2,584.0 |  | 1,445.1 |  | 1,138.9 | 79 \% |
| GROSS PROFIT: |  |  |  |  |  |  |  |
| New vehicle |  | 124.1 |  | 38.6 |  | 85.5 | 222 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 73.5 |  | 31.6 |  | 41.9 | 133 \% |
| Wholesale |  | 10.0 |  | 5.5 |  | 4.5 | 82 \% |
| Total used vehicle |  | 83.5 |  | 37.1 |  | 46.4 | 125 \% |
| Parts and service |  | 182.6 |  | 100.5 |  | 82.1 | 82 \% |
| Finance and insurance, net |  | 107.0 |  | 66.6 |  | 40.4 | 61 \% |
| TOTAL GROSS PROFIT |  | 497.2 |  | 242.8 |  | 254.4 | 105 \% |
| OPERATING EXPENSES: |  |  |  |  |  |  |  |
| Selling, general and administrative |  | 269.7 |  | 152.2 |  | 117.5 | 77 \% |
| Depreciation and amortization |  | 10.1 |  | 9.7 |  | 0.4 | 4 \% |
| Other operating (income), net |  | (1.0) |  | (1.3) |  | 0.3 | 23 \% |
| INCOME FROM OPERATIONS |  | 218.4 |  | 82.2 |  | 136.2 | 166 \% |
| OTHER EXPENSES: |  |  |  |  |  |  |  |
| Floor plan interest expense |  | 2.1 |  | 4.1 |  | (2.0) | (49)\% |
| Other interest expense, net |  | 14.4 |  | 11.8 |  | 2.6 | 22 \% |
| Total other expenses, net |  | 16.5 |  | 15.9 |  | 0.6 | 4 \% |
| INCOME BEFORE INCOME TAXES |  | 201.9 |  | 66.3 |  | 135.6 | 205 \% |
| Income tax expense |  | 49.8 |  | 16.7 |  | 33.1 | 198 \% |
| NET INCOME | \$ | 152.1 | \$ | 49.6 | \$ | 102.5 | 207 \% |
| EARNINGS PER COMMON SHARE: |  |  |  |  |  |  |  |
| Basic- |  |  |  |  |  |  |  |
| Net income | \$ | 7.88 | \$ | 2.58 | \$ | 5.30 | $205 \%$ |
| Diluted- |  |  |  |  |  |  |  |
| Net income | \$ | 7.80 | \$ | 2.57 | \$ | 5.23 | 204 \% |
| WEIGHTED AVERAGE COMMON SHARES OUTSTANDING: |  |  |  |  |  |  |  |
| Basic |  | 19.3 |  | 19.2 |  | 0.1 |  |
| Restricted stock |  | 0.1 |  | - |  | 0.1 |  |
| Performance share units |  | 0.1 |  | 0.1 |  | - |  |
| Diluted |  | 19.5 |  | 19.3 |  | 0.2 |  |

## ASBURY AUTOMOTIVE GROUP, INC.

KEY OPERATING HIGHLIGHTS (In millions, except per unit data)
(Unaudited)

|  | For the Three Months Ended June 30, |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Unit sales |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 10,085 |  | 4,359 |  | 5,726 | 131 \% |
| Import |  | 17,257 |  | 11,610 |  | 5,647 | 49 \% |
| Domestic |  | 4,383 |  | 4,091 |  | 292 | 7 \% |
| Total new vehicle |  | 31,725 |  | 20,060 |  | 11,665 | 58 \% |
| Used vehicle retail |  | 26,856 |  | 18,400 |  | 8,456 | 46 \% |
| Used to new ratio |  | 84.7 \% |  | 91.7 \% |  | 00) bps |  |
| Average selling.price |  |  |  |  |  |  |  |
| New vehicle | \$ | 43,133 | \$ | 37,976 | \$ | 5,157 | 14 \% |
| Used vehicle retail |  | 28,277 |  | 22,424 |  | 5,853 | 26 \% |
| Average gross profit per unit |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 6,138 | \$ | 3,854 | \$ | 2,284 | 59 \% |
| Import |  | 2,550 |  | 1,077 |  | 1,473 | 137 \% |
| Domestic |  | 4,152 |  | 2,273 |  | 1,879 | 83 \% |
| Total new vehicle |  | 3,912 |  | 1,924 |  | 1,988 | 103 \% |
| Used vehicle retail |  | 2,737 |  | 1,717 |  | 1,020 | 59 \% |
| Finance and insurance, net |  | 1,827 |  | 1,732 |  | 95 | 5 \% |
| Front end yield (1) |  | 5,200 |  | 3,557 |  | 1,643 | 46 \% |

## Gross margin

New vehicle:

| Luxury |  | 10.2 \% |  | 6.9 \% | 330 bps |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Import |  | 7.9 \% |  | 3.7 \% |  | 420 bps |  |
| Domestic |  | 8.9 \% |  | 5.3 \% |  | 360 bps |  |
| Total new vehicle |  | 9.1 \% |  | 5.1 \% |  | 400 bps |  |
| Used vehicle retail |  | 9.7 \% |  | 7.7 \% |  | 200 bps |  |
| Parts and service |  | 62.4 \% |  | 59.4 \% |  | 300 bps |  |
| Total gross profit margin |  | 19.2 \% |  | 16.8 \% |  | 240 bps |  |
| SG\&A metrics |  |  |  |  |  |  |  |
| Rent expense | \$ | 9.1 | \$ | 5.9 | \$ | 3.2 | 54 \% |
| SG\&A as a percentage of gross profit |  | 54.2 \% |  | 62.7 \% |  | (850) bps |  |
| SG\&A, excluding rent expense as a percentage of gross profit |  | 52.4 \% |  | 60.3 \% |  | (790) bps |  |
| Operating metrics |  |  |  |  |  |  |  |
| Income from operations as a percentage of revenue |  | 8.5 \% |  | 5.7 \% |  | 280 bps |  |
| Income from operations as a percentage of gross profit |  | 43.9 \% |  | 33.9 \% |  | 1,000 bps |  |
| Adjusted income from operations as a percentage of revenue |  | 8.4 \% |  | 5.6 \% |  | 280 bps |  |
| Adjusted income from operations as a percentage of gross profit |  | 43.8 \% |  | 33.4 \% |  | 1,040 bps |  |
| Revenue mix |  |  |  |  |  |  |  |
| New vehicle |  | 53.0 \% |  | 52.7 \% |  |  |  |
| Used vehicle retail |  | 29.4 \% |  | 28.6 \% |  |  |  |
| Used vehicle wholesale |  | 2.2 \% |  | 2.4 \% |  |  |  |
| Parts and service |  | 11.3 \% |  | 11.7 \% |  |  |  |
| Finance and insurance |  | 4.1 \% |  | 4.6 \% |  |  |  |
| Total revenue |  | 100.0 \% |  | 100.0 \% |  |  |  |
| Gross profit mix |  |  |  |  |  |  |  |
| New vehicle |  | 25.0 \% |  | 15.9 \% |  |  |  |
| Used vehicle retail |  | 14.8 \% |  | 13.0 \% |  |  |  |
| Used vehicle wholesale |  | 2.0 \% |  | 2.3 \% |  |  |  |
| Parts and service |  | 36.7 \% |  | 41.4 \% |  |  |  |
| Finance and insurance |  | 21.5 \% |  | 27.4 \% |  |  |  |
| Total gross profit |  | 100.0 \% |  | 100.0 \% |  |  |  |

(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

ASBURY AUTOMOTIVE GROUP, INC.
SAME STORE OPERATING HIGHLIGHTS (In millions)
(Unaudited)

|  | For the Three Months Ended June 30, |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { Change } \\ \text { Chan } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 381.0 | \$ | 236.2 | \$ | 144.8 | 61 \% |
| Import |  | 553.4 |  | 341.8 |  | 211.6 | 62 \% |
| Domestic |  | 204.1 |  | 168.8 |  | 35.3 | 21 \% |
| Total new vehicle |  | 1,138.5 |  | 746.8 |  | 391.7 | 52 \% |
| Used Vehicle: |  |  |  |  |  |  |  |
| Retail |  | 615.4 |  | 403.5 |  | 211.9 | 53 \% |
| Wholesale |  | 32.3 |  | 34.4 |  | (2.1) | (6)\% |
| Total used vehicle |  | 647.7 |  | 437.9 |  | 209.8 | 48 \% |
| Parts and service |  | 234.6 |  | 166.5 |  | 68.1 | 41 \% |
| Finance and insurance |  | 97.5 |  | 65.7 |  | 31.8 | 48 \% |
| Total revenue | \$ | 2,118.3 | \$ | 1,416.9 | \$ | 701.4 | 50 \% |

Gross profit

| New vehicle: |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Luxury | \$ | 36.1 | \$ | 16.3 | \$ | 19.8 | 121 \% |
| Import |  | 43.9 |  | 12.4 |  | 31.5 | 254 \% |
| Domestic |  | 18.2 |  | 8.8 |  | 9.4 | 107 \% |
| Total new vehicle |  | 98.2 |  | 37.5 |  | 60.7 | 162 \% |
| Used Vehicle: |  |  |  |  |  |  |  |
| Retail |  | 61.3 |  | 31.2 |  | 30.1 | 96 \% |
| Wholesale |  | 6.4 |  | 5.5 |  | 0.9 | 16 \% |
| Total used vehicle |  | 67.7 |  | 36.7 |  | 31.0 | 84 \% |
| Parts and service: |  |  |  |  |  |  |  |
| Customer pay |  | 84.1 |  | 52.8 |  | 31.3 | 59 \% |
| Warranty |  | 20.2 |  | 17.6 |  | 2.6 | 15 \% |
| Wholesale parts |  | 6.6 |  | 4.8 |  | 1.8 | 38 \% |
| Parts and service, excluding reconditioning and preparation |  | 110.9 |  | 75.2 |  | 35.7 | 47 \% |
| Reconditioning and preparation |  | 35.2 |  | 23.6 |  | 11.6 | 49 \% |
| Total parts and service |  | 146.1 |  | 98.8 |  | 47.3 | 48 \% |
| Finance and insurance |  | 97.5 |  | 65.7 |  | 31.8 | 48 \% |
| Total gross profit | \$ | 409.5 | \$ | 238.7 | \$ | 170.8 | 72 \% |
|  |  |  |  |  |  |  |  |
| SG\&A expense | \$ | 227.5 | \$ | 149.8 | \$ | 77.7 | 52 \% |
| SG\&A expense as a percentage of gross profit |  | 55.6 \% |  | $\underline{62.8 \%}$ |  | ) bps |  |

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.

ASBURY AUTOMOTIVE GROUP, INC.

## SAME STORE OPERATING HIGHLIGHTS (Continued)

(Unaudited)

|  | For the Three Months Ended June 30, |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { Change } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Unit sales |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 6,505 |  | 4,218 |  | 2,287 | 54 \% |
| Import |  | 17,205 |  | 11,610 |  | 5,595 | 48 \% |
| Domestic |  | 4,383 |  | 3,936 |  | 447 | 11 \% |
| Total new vehicle |  | 28,093 |  | 19,764 |  | 8,329 | 42 \% |
| Used vehicle retail |  | 23,267 |  | 18,033 |  | 5,234 | 29 \% |
| Used to new ratio |  | 82.8 \% |  | 91.2 \% |  | (840) bps |  |
|  |  |  |  |  |  |  |  |
| Average selling.price |  |  |  |  |  |  |  |
| New vehicle | \$ | 40,526 | \$ | 37,786 | \$ | 2,740 | 7 \% |
| Used vehicle retail |  | 26,449 |  | 22,376 |  | 4,073 | 18 \% |

Average gross profit per unit

| New vehicle: |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Luxury | \$ | 5,550 | \$ | 3,864 | \$ | 1,686 | 44 \% |
| Import |  | 2,552 |  | 1,068 |  | 1,484 | 139 \% |
| Domestic |  | 4,152 |  | 2,236 |  | 1,916 | 86 \% |
| Total new vehicle |  | 3,496 |  | 1,897 |  | 1,599 | 84 \% |
| Used vehicle retail |  | 2,635 |  | 1,730 |  | 905 | 52 \% |
| Finance and insurance, net |  | 1,898 |  | 1,738 |  | 160 | 9 \% |
| Front end yield (1) |  | 5,004 |  | 3,556 |  | 1,448 | 41 \% |
|  |  |  |  |  |  |  |  |
| Gross margin |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 9.5 \% |  | 6.9 \% |  | 260 bps |  |
| Import |  | 7.9 \% |  | 3.6 \% |  | 430 bps |  |
| Domestic |  | 8.9 \% |  | 5.2 \% |  | 370 bps |  |
| Total new vehicle |  | 8.6 \% |  | 5.0 \% |  | 360 bps |  |
| Used vehicle retail |  | 10.0 \% |  | 7.7 \% |  | 230 bps |  |
| Parts and service: |  |  |  |  |  |  |  |
| Parts and service, excluding reconditioning and preparation |  | 47.3 \% |  | 45.2 \% |  | 210 bps |  |
| Parts and service, including reconditioning and preparation |  | 62.3 \% |  | 59.3 \% |  | 300 bps |  |
| Total gross profit margin |  | 19.3 \% |  | 16.8 \% |  | 250 bps |  |

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.
(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

ASBURY AUTOMOTIVE GROUP, INC.
CONSOLIDATED STATEMENTS OF INCOME (In millions, except per share data)
(Unaudited)

|  | For the Six Months Ended June 30, |  |  |  | Increase(Decrease) |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| REVENUE: |  |  |  |  |  |  |  |
| New vehicle | \$ | 2,520.1 | \$ | 1,583.9 | \$ | 936.2 | 59 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 1,366.9 |  | 858.6 |  | 508.3 | 59 \% |
| Wholesale |  | 140.2 |  | 82.1 |  | 58.1 | 71 \% |
| Total used vehicle |  | 1,507.1 |  | 940.7 |  | 566.4 | 60 \% |
| Parts and service |  | 554.4 |  | 390.8 |  | 163.6 | 42 \% |
| Finance and insurance, net |  | 195.3 |  | 137.0 |  | 58.3 | 43 \% |
| TOTAL REVENUE |  | 4,776.9 |  | 3,052.4 |  | 1,724.5 | 56 \% |
| GROSS PROFIT: |  |  |  |  |  |  |  |
| New vehicle |  | 199.6 |  | 75.0 |  | 124.6 | 166 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 121.0 |  | 62.8 |  | 58.2 | 93 \% |
| Wholesale |  | 18.3 |  | 5.0 |  | 13.3 | 266 \% |
| Total used vehicle |  | 139.3 |  | 67.8 |  | 71.5 | 105 \% |
| Parts and service |  | 345.7 |  | 235.4 |  | 110.3 | 47 \% |
| Finance and insurance, net |  | 195.3 |  | 137.0 |  | 58.3 | 43 \% |
| TOTAL GROSS PROFIT |  | 879.9 |  | 515.2 |  | 364.7 | 71 \% |
| OPERATING EXPENSES: |  |  |  |  |  |  |  |
| Selling, general and administrative |  | 509.5 |  | 346.9 |  | 162.6 | 47 \% |
| Depreciation and amortization |  | 19.9 |  | 19.2 |  | 0.7 | 4 \% |
| Franchise rights impairment |  | - |  | 23.0 |  | (23.0) | (100)\% |
| Other operating (income) expense, net |  | (4.2) |  | 8.9 |  | (13.1) | (147)\% |
| INCOME FROM OPERATIONS |  | 354.7 |  | 117.2 |  | 237.5 | 203 \% |
| OTHER EXPENSES (INCOME): |  |  |  |  |  |  |  |
| Floor plan interest expense |  | 5.0 |  | 11.1 |  | (6.1) | (55)\% |
| Other interest expense, net |  | 28.4 |  | 28.8 |  | (0.4) | (1)\% |
| Loss on extinguishment of long-term debt, net |  | - |  | 20.6 |  | (20.6) | (100)\% |
| Gain on dealership divestitures, net |  | - |  | (33.7) |  | 33.7 | 100 \% |
| Total other expenses, net |  | 33.4 |  | 26.8 |  | 6.6 | 25 \% |
| INCOME BEFORE INCOME TAXES |  | 321.3 |  | 90.4 |  | 230.9 | 255 \% |
| Income tax expense |  | 76.4 |  | 21.3 |  | 55.1 | 259 \% |
| NET INCOME | \$ | 244.9 | \$ | 69.1 | \$ | 175.8 | 254 \% |
| EARNINGS PER COMMON SHARE: |  |  |  |  |  |  |  |
| Basic- |  |  |  |  |  |  |  |
| Net income | \$ | 12.69 | \$ | 3.60 | \$ | 9.09 | 253 \% |
| Diluted- |  |  |  |  |  |  |  |
| Net income | \$ | 12.56 | \$ | 3.58 | \$ | 8.98 | 251 \% |
| WEIGHTED AVERAGE COMMON SHARES OUTSTANDING: |  |  |  |  |  |  |  |
| Basic |  | 19.3 |  | 19.2 |  | 0.1 |  |
| Restricted stock |  | 0.1 |  | - |  | 0.1 |  |
| Performance share units |  | 0.1 |  | 0.1 |  | - |  |
| Diluted |  | 19.5 |  | 19.3 |  | 0.2 |  |

ASBURY AUTOMOTIVE GROUP, INC.
KEY OPERATING HIGHLIGHTS (In millions, except per unit data)
(Unaudited)

|  | For the Six Months Ended June 30, |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { Change } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Unit sales |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 18,596 |  | 9,351 |  | 9,245 | 99 \% |
| Import |  | 31,634 |  | 24,068 |  | 7,566 | 31 \% |
| Domestic |  | 8,754 |  | 8,618 |  | 136 | 2 \% |
| Total new vehicle |  | 58,984 |  | 42,037 |  | 16,947 | 40 \% |
| Used vehicle retail |  | 50,375 |  | 38,687 |  | 11,688 | 30 \% |
| Used to new ratio |  | 85.4 \% |  | 92.0 \% |  | 60) bps |  |
| Average selling.price |  |  |  |  |  |  |  |
| New vehicle | \$ | 42,725 | \$ | 37,679 | \$ | 5,046 | 13 \% |
| Used vehicle retail |  | 27,134 |  | 22,194 |  | 4,940 | 22 \% |
| Average gross profit per unit |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 5,732 | \$ | 3,604 | \$ | 2,128 | 59 \% |
| Import |  | 1,963 |  | 964 |  | 999 | 104 \% |
| Domestic |  | 3,530 |  | 2,100 |  | 1,430 | 68 \% |
| Total new vehicle |  | 3,384 |  | 1,784 |  | 1,600 | 90 \% |
| Used vehicle retail |  | 2,402 |  | 1,623 |  | 779 | 48 \% |
| Finance and insurance, net |  | 1,786 |  | 1,697 |  | 89 | 5 \% |
| Front end yield (1) |  | 4,717 |  | 3,404 |  | 1,313 | 39 \% |

## Gross margin

New vehicle:

| Luxury |  | 9.5 \% |  | 6.5 \% | 300 bps |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Import |  | 6.2 \% |  | 3.3 \% | 290 bps |  |  |
| Domestic |  | 7.8 \% |  | 5.0 \% | 280 bps |  |  |
| Total new vehicle |  | 7.9 \% |  | 4.7 \% | 320 bps |  |  |
| Used vehicle retail |  | 8.9 \% |  | 7.3 \% | 160 bps |  |  |
| Parts and service |  | 62.4 \% |  | 60.2 \% | 220 bps |  |  |
| Total gross profit margin |  | 18.4 \% |  | 16.9 \% | 150 bps |  |  |
| SG\&A metrics |  |  |  |  |  |  |  |
| Rent expense | \$ | 20.3 | \$ | 12.7 | \$ | 7.6 | 60 \% |
| SG\&A as a percentage of gross profit |  | 57.9 \% |  | 67.3 \% |  | (940) bps |  |
| SG\&A, excluding rent expense as a percentage of gross profit |  | 55.6 \% |  | 64.9 \% |  | (930) bps |  |
| Operating metrics |  |  |  |  |  |  |  |
| Income from operations as a percentage of revenue |  | 7.4 \% |  | 3.8 \% |  | 360 bps |  |
| Income from operations as a percentage of gross profit |  | 40.3 \% |  | 22.7 \% |  | 1,760 bps |  |
| Adjusted income from operations as a percentage of revenue |  | 7.4 \% |  | 4.9 \% |  | 250 bps |  |
| Adjusted income from operations as a percentage of gross profit |  | 39.9 \% |  | 29.0 \% |  | 1,090 bps |  |
| Revenue mix |  |  |  |  |  |  |  |
| New vehicle |  | 52.8 \% |  | 51.9 \% |  |  |  |
| Used vehicle retail |  | 28.6 \% |  | 28.1 \% |  |  |  |
| Used vehicle wholesale |  | 2.9 \% |  | 2.7 \% |  |  |  |
| Parts and service |  | 11.6 \% |  | 12.8 \% |  |  |  |
| Finance and insurance |  | 4.1 \% |  | 4.5 \% |  |  |  |
| Total revenue |  | 100.0 \% |  | 100.0 \% |  |  |  |
| Gross profit mix |  |  |  |  |  |  |  |
| New vehicle |  | 22.7 \% |  | 14.6 \% |  |  |  |
| Used vehicle retail |  | 13.7 \% |  | 12.1 \% |  |  |  |
| Used vehicle wholesale |  | 2.1 \% |  | 1.0 \% |  |  |  |
| Parts and service |  | 39.3 \% |  | 45.7 \% |  |  |  |
| Finance and insurance |  | 22.2 \% |  | 26.6 \% |  |  |  |
| Total gross profit |  | 100.0 \% |  | 100.0 \% |  |  |  |

(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

ASBURY AUTOMOTIVE GROUP, INC.
SAME STORE OPERATING HIGHLIGHTS (In millions)
(Unaudited)

|  | For the Six Months Ended June 30, |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 20 |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 703.2 | \$ | 503.5 | \$ | 199.7 | 40 \% |
| Import |  | 991.5 |  | 684.2 |  | 307.3 | 45 \% |
| Domestic |  | 393.6 |  | 340.2 |  | 53.4 | 16 \% |
| Total new vehicle |  | 2,088.3 |  | 1,527.9 |  | 560.4 | 37 \% |
| Used Vehicle: |  |  |  |  |  |  |  |
| Retail |  | 1,115.2 |  | 820.4 |  | 294.8 | 36 \% |
| Wholesale |  | 89.6 |  | 79.2 |  | 10.4 | 13 \% |
| Total used vehicle |  | 1,204.8 |  | 899.6 |  | 305.2 | 34 \% |
| Parts and service |  | 446.7 |  | 377.6 |  | 69.1 | 18 \% |
| Finance and insurance, net |  | 178.2 |  | 132.9 |  | 45.3 | 34 \% |
| Total revenue | \$ | 3,918.0 | \$ | 2,938.0 | \$ | 980.0 | 33 \% |


| Gross profit |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 60.7 | \$ | 32.5 | \$ | 28.2 | 87 \% |
| Import |  | 62.0 |  | 22.8 |  | 39.2 | 172 \% |
| Domestic |  | 30.6 |  | 16.9 |  | 13.7 | 81 \% |
| Total new vehicle |  | 153.3 |  | 72.2 |  | 81.1 | 112 \% |
| Used Vehicle: |  |  |  |  |  |  |  |
| Retail |  | 101.3 |  | 60.8 |  | 40.5 | 67 \% |
| Wholesale |  | 12.8 |  | 5.1 |  | 7.7 | 151 \% |
| Total used vehicle |  | 114.1 |  | 65.9 |  | 48.2 | 73 \% |
| Parts and service: |  |  |  |  |  |  |  |
| Customer pay |  | 161.1 |  | 127.6 |  | 33.5 | 26 \% |
| Warranty |  | 38.5 |  | 38.7 |  | (0.2) | (1)\% |
| Wholesale parts |  | 12.5 |  | 9.5 |  | 3.0 | 32 \% |
| Parts and service, excluding reconditioning and preparation |  | 212.1 |  | 175.8 |  | 36.3 | 21 \% |
| Reconditioning and preparation |  | 65.1 |  | 51.6 |  | 13.5 | 26 \% |
| Total parts and service |  | 277.2 |  | 227.4 |  | 49.8 | 22 \% |
| Finance and insurance |  | 178.2 |  | 132.9 |  | 45.3 | 34 \% |
| Total gross profit | \$ | 722.8 | \$ | 498.4 | \$ | 224.4 | 45 \% |
|  |  |  |  |  |  |  |  |
| SG\&A expense | \$ | 427.1 | \$ | 334.9 | \$ | 92.2 | 28 \% |
| SG\&A expense as a percentage of gross profit |  | 59.1 \% |  | 67.2 \% |  | 0) bps |  |

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.

## ASBURY AUTOMOTIVE GROUP, INC.

SAME STORE OPERATING HIGHLIGHTS (Continued)
(Unaudited)

|  | For the Six Months Ended June 30, |  |  |  | Increase(Decrease) |  | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Unit sales |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 12,031 |  | 9,038 |  | 2,993 | 33 \% |
| Import |  | 31,556 |  | 23,565 |  | 7,991 | 34 \% |
| Domestic |  | 8,653 |  | 8,094 |  | 559 | 7 \% |
| Total new vehicle |  | 52,240 |  | 40,697 |  | 11,543 | 28 \% |
| Used vehicle retail |  | 44,007 |  | 37,012 |  | 6,995 | 19 \% |
| Used to new ratio |  | 84.2 \% |  | 90.9 \% |  | 670) bps |  |
|  |  |  |  |  |  |  |  |
| Average selling.price |  |  |  |  |  |  |  |
| New vehicle | \$ | 39,975 | \$ | 37,543 | \$ | 2,432 | 6 \% |
| Used vehicle retail |  | 25,341 |  | 22,166 |  | 3,175 | 14 \% |
|  |  |  |  |  |  |  |  |
| Average gross profit per unit |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 5,045 | \$ | 3,596 | \$ | 1,449 | 40 \% |
| Import |  | 1,965 |  | 968 |  | 997 | 103 \% |
| Domestic |  | 3,536 |  | 2,088 |  | 1,448 | 69 \% |
| Total new vehicle |  | 2,935 |  | 1,774 |  | 1,161 | 65 \% |
| Used vehicle retail |  | 2,302 |  | 1,643 |  | 659 | 40 \% |
| Finance and insurance, net |  | 1,851 |  | 1,710 |  | 141 | 8 \% |
| Front end yield (1) |  | 4,497 |  | 3,422 |  | 1,075 | 31 \% |
|  |  |  |  |  |  |  |  |
| Gross margin |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 8.6 \% |  | 6.5 \% |  | 210 bps |  |
| Import |  | 6.3 \% |  | 3.3 \% |  | 300 bps |  |
| Domestic |  | 7.8 \% |  | 5.0 \% |  | 280 bps |  |
| Total new vehicle |  | 7.3 \% |  | 4.7 \% |  | 260 bps |  |
| Used vehicle retail |  | 9.1 \% |  | 7.4 \% |  | 170 bps |  |
| Parts and service: |  |  |  |  |  |  |  |
| Parts and service, excluding reconditioning and preparation |  | 47.5 \% |  | 46.6 \% |  | 90 bps |  |
| Parts and service, including reconditioning and preparation |  | 62.1 \% |  | 60.2 \% |  | 190 bps |  |
| Total gross profit margin |  | 18.4 \% |  | 17.0 \% |  | 140 bps |  |

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.
(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

## ASBURY AUTOMOTIVE GROUP, INC.

Additional Disclosures (In millions)
(Unaudited)

|  | June 30, 2021 |  | December 31, 2020 |  | Increase(Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SELECTED BALANCE SHEET DATA |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 102.3 | \$ | 1.4 | \$ | 100.9 | NM |
| New vehicle inventory (a) |  | 224.2 |  | 640.0 |  | (415.8) | (65)\% |
| Used vehicle inventory (b) |  | 284.4 |  | 188.5 |  | 95.9 | 51 \% |
| Parts inventory (c) |  | 51.6 |  | 46.7 |  | 4.9 | 10 \% |
| Total current assets |  | 1,132.5 |  | 1,405.7 |  | (273.2) | (19)\% |
| Floor plan notes payable (d) |  | 241.5 |  | 702.2 |  | (460.7) | (66)\% |
| Total current liabilities |  | 759.3 |  | 1,223.4 |  | (464.1) | (38)\% |
| CAPITALIZATION: |  |  |  |  |  |  |  |
| Long-term debt (including current portion) (e) | \$ | 1,378.2 | \$ | 1,201.8 | \$ | 176.4 | 15 \% |
| Shareholders' equity |  | 1,148.3 |  | 905.5 |  | 242.8 | 27 \% |
| Total | \$ | 2,526.5 | \$ | 2,107.3 | \$ | 419.2 | 20 \% |

## NM—Not Meaningful

(a) Excluding $\$ 1.5$ million of new vehicle inventory classified as Assets held for sale as of June 30, 2021
(b) Excluding $\$ 1.1$ million of used vehicle inventory classified as Assets held for sale as of June 30, 2021
(c) Excluding $\$ 0.4$ million of parts inventory classified as Assets held for sale as of June 30, 2021
(d) Excluding $\$ 1.8$ million of Floor plan notes payable classified as Liabilities associated with assets held for sale as of June 30, 2021
(e) Excluding $\$ 2.3$ million and $\$ 8.9$ million of Long-term debt classified as Liabilities associated with assets held for sale as of June 30, 2021 and December 31, 2020, respectively

|  | June 30, 2021 | December 31, 2020 | June 30, 2020 |
| :---: | :---: | :---: | :---: |
| DAYS SUPPLY |  |  |  |
| New vehicle inventory | 17 | 40 | 52 |
| Used vehicle inventory | 37 | 31 | 26 |

Days supply of inventory is calculated based on new and used inventory levels at the end of each reporting period and a 30-day historical cost of sales.

Brand Mix - New Vehicle Revenue by Brand-

|  | For the Six Months Ended June 30, |  |
| :---: | :---: | :---: |
|  | 2021 | 2020 |
| Luxury: |  |  |
| Mercedes-Benz | 12 \% | 8 \% |
| Lexus | 12 \% | 6 \% |
| BMW | 5 \% | 6 \% |
| Acura | 4 \% | 4 \% |
| Range Rover | 3 \% | 2 \% |
| Audi | 2 \% | 2 \% |
| Porsche | 2 \% | - \% |
| Other luxury | 5 \% | 5 \% |
| Total luxury | 45 \% | 33 \% |
| Imports: |  |  |
| Honda | 16 \% | 18 \% |
| Toyota | 12 \% | 13 \% |
| Nissan | 5 \% | 6 \% |
| Other imports | 6 \% | 7 \% |
| Total imports | $39 \%$ | 44 \% |
| Domestic: |  |  |
| Ford | 6 \% | 10 \% |
| Chevrolet | 4 \% | 6 \% |
| Dodge | 3 \% | 4 \% |
| Other domestics | 3 \% | 3 \% |
| Total domestic | 16 \% | 23 \% |
| Total New Vehicle Revenue | 100 \% | 100 \% |

## ASBURY AUTOMOTIVE GROUP INC.

Supplemental Disclosures
(Unaudited)

## Non-GAAP Financial Disclosure and Reconciliation

In addition to evaluating the financial condition and results of our operations in accordance with GAAP, from time to time management evaluates and analyzes results and any impact on the Company of strategic decisions and actions relating to, among other things, cost reduction, growth, and profitability improvement initiatives, and other events outside of normal, or "core," business and operations, by considering certain alternative financial measures not prepared in accordance with GAAP. These measures include "Pro forma adjusted leverage ratio," "Adjusted income from operations," "Adjusted net income," " Adjusted operating margins," and "Adjusted diluted earnings per share ("EPS")." Further, management assesses the organic growth of our revenue and gross profit on a same store basis. We believe that our assessment on a same store basis represents an important indicator of comparative financial performance and provides relevant information to assess our performance at our existing locations. Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period. Non-GAAP measures do not have definitions under GAAP and may be defined differently by and not be comparable to similarly titled measures used by other companies. As a result, any non-GAAP financial measures considered and evaluated by management are reviewed in conjunction with a review of the most directly comparable measures calculated in accordance with GAAP. Management cautions investors not to place undue reliance on such non-GAAP measures, but also to consider them with the most directly comparable GAAP measures. In their evaluation of results from time to time, management excludes items that do not arise directly from core operations, or are otherwise of an unusual or non-recurring nature. Because these non-core, unusual or non-recurring charges and gains materially affect Asbury's financial condition or results in the specific period in which they are recognized, management also evaluates, and makes resource allocation and performance evaluation decisions based on, the related non-GAAP measures excluding such items. In addition to using such non-GAAP measures to evaluate results in a specific period, management believes that such measures may provide more complete and consistent comparisons of operational performance on a period-over-period historical basis and a better indication of expected future trends. Management discloses these non-GAAP measures, and the related reconciliations, because it believes investors use these metrics in evaluating longer-term period-over-period performance, and to allow investors to better understand and evaluate the information used by management to assess operating performance.

The following tables provide reconciliations for our non-GAAP metrics:

|  | For the Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2021 |  | March 31, 2021 |  |
|  | (Dollars in millions) |  |  |  |
| Adjusted leverage ratio: |  |  |  |  |
| Long-term debt (including current portion) | \$ | 1,378.2 | \$ | 1,194.1 |
| Debt included in Liabilities held for sale |  | 2.3 |  | 2.3 |
| Cash and floor plan offset |  | (177.3) |  | (173.2) |
| Availability under our used vehicle revolving floor plan facility |  | (160.0) |  | (138.8) |
| Adjusted long-term net debt | \$ | 1,043.2 | \$ | 884.4 |
|  |  |  |  |  |
| Calculation of earnings before interest, taxes, depreciation and amortization ("EBITDA"): |  |  |  |  |
| Net Income | \$ | 430.1 | \$ | 327.6 |
|  |  |  |  |  |
| Depreciation and amortization |  | 39.2 |  | 38.8 |
| Income tax expense |  | 138.9 |  | 105.9 |
| Swap and other interest expense |  | 56.4 |  | 54.2 |
| Earnings before interest, taxes, depreciation and amortization ("EBITDA") | \$ | 664.6 | \$ | 526.5 |
|  |  |  |  |  |
| Non-core items - expense (income): |  |  |  |  |
| Gain on dealership divestitures | \$ | (28.6) | \$ | (28.6) |
| Legal settlements |  | (3.5) |  | (4.7) |
| Gain on sale of real estate |  | (1.9) |  | (1.1) |
| Park Place related costs |  | 1.3 |  | 1.3 |
| Real estate-related charges |  | 2.8 |  | 2.5 |
| Total non-core items |  | (29.9) |  | (30.6) |
|  |  |  |  |  |
| Adjusted EBITDA | \$ | 634.7 | \$ | 495.9 |
|  |  |  |  |  |
| Adjusted net leverage ratio |  | 1.6 |  | 1.8 |


|  | For the Three Months Ended June 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  | 2019 |  |
|  | (In millions, except per share data) |  |  |  |  |  |
| Adjusted income from operations: |  |  |  |  |  |  |
| Income from operations | \$ | 218.4 | \$ | 82.2 | \$ | 85.9 |
| Legal settlements |  | - |  | (1.2) |  | - |
| Gain on sale of real estate |  | (0.8) |  | - |  | (0.3) |
| Real estate-related charges |  | 0.3 |  | - |  | - |
| Adjusted income from operations | \$ | 217.9 | \$ | 81.0 | \$ | 85.6 |
|  |  |  |  |  |  |  |
| Adjusted operating margin: |  |  |  |  |  |  |
| Adjusted income from operations | \$ | 217.9 | \$ | 81.0 | \$ | 85.6 |
| Total revenue |  | 2,584.0 |  | 445.1 |  | 803.5 |
| Adjusted operating margin |  | 4\% |  |  |  |  |
|  |  |  |  |  |  |  |
| Adjusted net income: |  |  |  |  |  |  |
| Net income | \$ | 152.1 | \$ | 49.6 | \$ | 54.9 |
|  |  |  |  |  |  |  |
| Non-core items - (income) expense: |  |  |  |  |  |  |
| Gain on dealership divestiture |  | - |  | - |  | (11.7) |
| Legal settlements |  | - |  | (1.2) |  | - |
| Gain on sale of real estate |  | (0.8) |  | - |  | (0.3) |
| Real estate-related charges |  | 0.3 |  | - |  |  |
| Income tax effect on non-core items above |  | 0.1 |  | 0.3 |  | 3.0 |
| Total non-core items |  | (0.4) |  | (0.9) |  | (9.0) |
| Adjusted net income | \$ | 151.7 | \$ | 48.7 | \$ | 45.9 |
|  |  |  |  |  |  |  |
| Adjusted diluted earnings per share (EPS): |  |  |  |  |  |  |
| Diluted EPS | \$ | 7.80 | \$ | 2.57 | \$ | 2.84 |
|  |  |  |  |  |  |  |
| Total non-core items |  | (0.02) |  | (0.05) |  | (0.46) |
| Adjusted diluted EPS | \$ | 7.78 | \$ | 2.52 | \$ | 2.38 |
|  |  |  |  |  |  |  |
| Weighted average common shares outstanding - diluted |  | 19.5 |  | 19.3 |  | 19.3 |


|  | For the Six Months Ended June |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |
|  | (In millions, except per share |  |  |  |
| Adjusted income from operations: |  |  |  |  |
| Income from operations | \$ | 354.7 | \$ | 117.2 |
| Legal settlements |  | (3.5) |  | (2.1) |
| Gain on sale of real estate |  | (1.9) |  | (0.3) |
| Real estate related charges |  | 2.1 |  | - |
| Park Place related costs |  | - |  | 11.6 |
| Franchise rights impairment |  | - |  | 23.0 |
| Adjusted income from operations | \$ | 351.4 | \$ | 149.4 |
|  |  |  |  |  |
| Adjusted net income: |  |  |  |  |
| Net income | \$ | 244.9 | \$ | 69.1 |
|  |  |  |  |  |
| Non-core items - (income) expense: |  |  |  |  |
| Legal settlements |  | (3.5) |  | (2.1) |
| Gain on sale of real estate |  | (1.9) |  | (0.3) |
| Real estate related charges |  | 2.1 |  | - |
| Gain on dealership divestitures |  | - |  | (33.7) |
| Loss on extinguishment of debt |  | - |  | 20.7 |
| Franchise rights impairment |  | - |  | 23.0 |
| Park Place deal termination costs |  | - |  | 11.6 |
| Income tax effect on non-core items above |  | 0.8 |  | (4.9) |
| Total non-core items |  | (2.5) |  | 14.3 |
| Adjusted net income | \$ | 242.4 | \$ | 83.4 |
|  |  |  |  |  |
| Adjusted diluted earnings per share (EPS): |  |  |  |  |
| Diluted EPS | \$ | 12.56 | \$ | 3.58 |
|  |  |  |  |  |
| Total non-core items |  | (0.13) |  | 0.74 |
| Adjusted diluted EPS | \$ | 12.43 | \$ | 4.32 |
|  |  |  |  |  |
| Weighted average common shares outstanding - diluted |  | 19.5 |  | 19.3 |

