# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

FORM 8-K

## CURRENT REPORT

## PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): February 15, 2022

## Asbury Automotive Group, Inc.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation)
001-31262
(Commission File Number)
2905 Premiere Parkway NW Suite 300
Duluth, GA
(Address of principal executive offices)

30097
(770) 418-8200
(Registrant's telephone number, including area code)

## None

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| :---: | :---: | :---: |
| Common stock, \$0.01 par value per share | ABG | New |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 230.405$ of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $\$ 240.12 \mathrm{~b}-2$ of this chapter).
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition.

Asbury Automotive Group, Inc. (the "Company") issued an earnings release on February 15, 2022, announcing its financial results for the three months and year ended December 31, 2021. A copy of the earnings release is furnished as Exhibit 99.1 to this Current Report.

The information furnished in this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following exhibits are furnished as part of this report.

| Exhibit No. | $\underline{\text { Description }}$ |
| :---: | :--- |
| $\frac{99.1}{104}$ | Press Release dated February 15, 2022. |
|  | Cover Page Interactive Data File (embedded within the Inline XBRL document) |

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ASBURY AUTOMOTIVE GROUP, INC.

| By: | $/$ s/ Michael D. Welch |
| :--- | :---: |
| Name: | Michael D. Welch |
| Title: | Senior Vice President and Chief Financial Officer |

Investors \& Reporters May Contact:
Karen Reid
VP \& Treasurer
(770) 418-8211
ir@asburyauto.com

## Asbury Automotive Group Announces <br> Record Financial Results for Fourth Quarter and Full Year 2021 and Increase in Share Repurchase Authorization

- Fourth quarter EPS of $\$ 6.44$ per diluted share, up $40 \%$ over prior year EPS
- Fourth quarter adjusted EPS of $\$ 7.46$ per diluted share (a non-GAAP measure), up $68 \%$ over prior year adjusted EPS
- Fourth quarter revenue increased $19 \%$ and gross profit increased $46 \%$ over prior year quarter; operating margin of $8.9 \%$
- Fourth quarter SG\&A as a percentage of gross profit decreased 690 bps over prior year to $54.5 \%$, while adjusted SG\&A decreased 710 bps to 54.3\%
- Full year revenue increased $38 \%$ and gross profit increased $55 \%$ over prior year and adjusted EBITDA (a non-GAAP measure) increased 94\% to $\$ 828$ million
- Increase in the Company's share repurchase authorization by $\$ 100$ million, to $\$ 200$ million

DULUTH, GA, February 15, 2022 - Asbury Automotive Group, Inc. (NYSE: ABG), one of the largest automotive retail and service companies in the U.S., reported record net income for the fourth quarter 2021 of $\$ 141$ million ( $\$ 6.44$ per diluted share). This result compares to net income of $\$ 89$ million ( $\$ 4.59$ per diluted share) in the prior year quarter.
"In the fourth quarter, we closed on the transformative acquisitions of:

- Larry H. Miller Dealerships and Total Care Auto, Powered by Landcar ("TCA", collectively, "LHM Acquisition"), in seven Western states,
- Stevinson Automotive Group in Colorado,
- Arapahoe Hyundai-Genesis in the Denver market and
- Kahlo CDJR in the Indianapolis market.
"We established a coast-to-coast presence and built scale in several strategic high-growth markets through these acquisitions. More importantly, all of these dealerships share Asbury's vision of being the most guest-centric auto retailer in the country. While we acquired approximately $\$ 6.6$ billion in annualized revenue, we still ended the year with a strong balance sheet with an adjusted net leverage ratio of 2.7x," said David Hult, Asbury’s President and Chief Executive Officer. "We’ll be working together with our new team members to integrate these acquisitions over the next few quarters.
"Though a supply/demand imbalance remains ongoing with vehicle sales, our incredible team members outperformed once again, achieving record fourth quarter levels in revenue, operating margins, SG\&A as a percentage of gross profit, net income and EPS. As we continue to excel on our same store results and
we're pleased with the progress of Clicklane, we will update our strategic five-year plan after we close the first quarter of 2022. ."
The financial measures discussed below include both GAAP and adjusted (non-GAAP) financial measures. Please see reconciliations for non-GAAP metrics included in the accompanying financial tables.
The Company reported adjusted net income (a non-GAAP measure) for the fourth quarter 2021 of $\$ 163$ million ( $\$ 7.46$ per diluted share) compared to $\$ 86$ million ( $\$ 4.44$ per diluted share) in the prior year quarter.
Net income for the fourth quarter 2021 was adjusted for acquisition expenses and acquisition financing expenses of $\$ 28.9$ million (\$1.02 per diluted share).

Net income for the fourth quarter 2020 was adjusted for a $\$ 3.9$ million ( $\$ 0.15$ per diluted share) gain from a divestiture.

## Fourth Quarter 2021 Operational Summary

Total company vs. $4^{\text {th }}$ Quarter 2020:

- Revenue of \$2.7 billion, an increase of $19 \%$
- Gross profit increased $46 \%$
- Gross margin increased 370 bps to $20.4 \%$
- New vehicle unit volume decreased 8\%; new vehicle revenue increased 5\%; gross profit increased 99\%
- Used vehicle retail unit volume increased $27 \%$; used vehicle retail revenue increased $53 \%$; gross profit increased $84 \%$
- Finance and insurance revenue increased $25 \%$
- Parts and service revenue increased 27\%; gross profit increased $20 \%$
- Adjusted SG\&A as a percentage of gross profit fell to $54.3 \%$, a decrease of 710 bps
- Operating income increased 76\%; adjusted operating income increased 77\%
- Operating margin increased 290 bps to 8.9\%; adjusted operating margin also increased 290 bps to 8.9\%
- Adjusted EPS increased 68\% to \$7.46


## Same store (dealership only) vs. $4^{\text {th }}$ Quarter 2020:

- Revenue increased 5\%
- Gross profit increased 29\%
- Gross margin increased 380 bps to $20.5 \%$
- New vehicle unit volume decreased $21 \%$; new vehicle revenue decreased $9 \%$; gross profit increased $74 \%$
- Used vehicle retail unit volume increased 15\%; used vehicle retail revenue increased 40\%; gross profit increased 64\%
- Finance and insurance revenue increased 6\%; gross profit per unit increased $12 \%$
- Parts and service revenue increased 13\%; gross profit increased $8 \%$; customer pay gross profit increased $17 \%$


## Full Year 2021 Results

For the full year 2021, the Company reported record net income of $\$ 532$ million ( $\$ 26.49$ per diluted share) compared to $\$ 254$ million ( $\$ 13.18$ per diluted share) in the prior year, a $101 \%$ increase in EPS. Adjusted net income (a non-GAAP measure) for 2021 was $\$ 549$ million ( $\$ 27.29$ per diluted share) compared to $\$ 249$ million ( $\$ 12.90$ per diluted share) in the prior year, a $112 \%$ increase in adjusted EPS.

Total revenue for the full year 2021 was $\$ 9.8$ billion, up $38 \%$ from the prior year; total revenue on a same-store basis was up $20 \%$ from the prior year. Total Adjusted EBITDA for the full year 2021 was a record $\$ 828$ million, up $94 \%$ from the prior year.

## Liquidity and Leverage

As of December 31, 2021, the company had approximately $\$ 437$ million of liquidity, including cash of $\$ 63$ million (which excludes $\$ 127$ million of cash at TCA), floorplan offset accounts of $\$ 84$ million and availability under the used vehicle floorplan line and revolver of $\$ 291$ million. The company's adjusted net leverage ratio was 2.7 x at quarter end.

## Financing

During the fourth quarter, to finance the Company's acquisitions and the related growth of the business, the Company upsized its credit facility, entered into a mortgage facility and completed debt and equity offerings. If the financings had closed simultaneously with the LHM Acquisition, our adjusted EPS for the fourth quarter would have been positively impacted by $\$ 0.87$ as a result of lower interest expense and fewer outstanding shares.

## Share Repurchase Authorization Increase

The Company announced that its Board of Directors increased the Company's common stock share repurchase authorization by $\$ 100.0$ million, to $\$ 200.0$ million. The shares may be purchased from time to time in the open market, in privately negotiated transactions or in other manners as permitted by federal securities laws and other legal and contractual requirements. The extent to which the Company repurchases its shares, the number of shares and the timing of any repurchase will depend on such factors as Asbury's stock price, general economic and market conditions, the potential impact on its capital structure, the expected return on competing uses of capital such as strategic dealership acquisitions and capital investments and other considerations.

## Earnings Call

Additional commentary regarding the third quarter results will be provided during the earnings conference call on Tuesday, February 15, 2022, at 10:00 a.m. ET.
The conference call will be simulcast live on the internet and can be accessed by logging onto www.asburyauto.com/company/investor-relations. A replay will be available on this site for 30 days.
In addition, live audio of the call will be accessible to the public by calling (888) 220-8474 (domestic) or (646) 828-8193 (international); confirmation code - 3116958. Callers should dial in approximately 5 to 10 minutes before the call begins.
A conference call replay will be available two hours following the call for seven days and can be accessed by calling (888) 2031112 (domestic) or (719) 457-0820 (international); passcode - 3116958.

## About Asbury Automotive Group, Inc.

Asbury Automotive Group, Inc. (NYSE: ABG), a Fortune 500 company headquartered in Duluth, GA, is one of the largest automotive retailers in the U.S. In late 2020, Asbury embarked on a five-year plan to increase revenue and profitability strategically through organic and acquisitive growth as well as their innovative Clicklane digital vehicle purchasing platform, with its guest-centric approach as Asbury's constant North Star. Asbury currently operates 154 new vehicle dealerships in 15 states, consisting of 204 franchises, representing 31 brands of vehicles, and seven stand-alone used vehicle dealerships. Asbury also operates 35 collision repair centers, an auto auction, a used vehicle wholesale business and Total Care Auto, Powered by Landcar, a leading provider of service contracts and other vehicle protection products. Asbury offers an extensive range of automotive products and services, including new and used vehicles; parts and service, which includes vehicle repair and maintenance services, replacement parts and collision repair services; and finance and insurance products, including arranging vehicle financing through third
parties and aftermarket products, such as extended service contracts, guaranteed asset protection debt cancellation and prepaid maintenance.

For additional information, visit www.asburyauto.com.

## Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements other than historical fact, and may include statements relating to goals, plans, market conditions and projections regarding Asbury's financial position, liquidity, results of operations, market position and dealership portfolio, the expected benefits of Clicklane, and other initiatives and future business strategy, including the expected terms or timeline of currently anticipated or recently completed acquisitions or dispositions, such as the LHM acquisition, the anticipated cost savings, run-rate synergies, revenue enhancement strategies, operational improvements and other benefits of such currently anticipated or recently completed acquisitions or dispositions. These statements are based on management's current expectations and beliefs and involve significant risks and uncertainties that may cause results to differ materially from those set forth in the statements. These risks and uncertainties include, among other things, our inability to realize the benefits expected from recently completed transactions; our inability to promptly and effectively integrate recently completed transactions and the diversion of management's attention from ongoing business and regular business responsibilities; our inability to complete future acquisitions or divestitures and the risks resulting thereto; the impact of the ongoing COVID-19 pandemic on our industry and business, market factors, Asbury's relationships with, and the financial and operational stability of, vehicle manufacturers and other suppliers, acts of God or other incidents and the shortage of semiconductor chips, which may adversely impact supply from vehicle manufacturers and/or present retail sales challenges; risks associated with Asbury's indebtedness and our ability to comply with applicable covenants in our various financing agreements, or to obtain waivers of these covenants as necessary; risks related to competition in the automotive retail and service industries, general economic conditions both nationally and locally, governmental regulations, legislation, adverse results in litigation and other proceedings, and Asbury's ability to execute its strategic and operational strategies and initiatives, including its five-year strategic plan, Asbury's ability to leverage gains from its dealership portfolio, Asbury's ability to capitalize on opportunities to repurchase its debt and equity securities or purchase properties that it currently leases, and Asbury's ability to stay within its targeted range for capital expenditures. There can be no guarantees that Asbury's plans for future operations will be successfully implemented or that they will prove to be commercially successful.
These and other risk factors that could cause actual results to differ materially from those expressed or implied in our forwardlooking statements are and will be discussed in Asbury's filings with the U.S. Securities and Exchange Commission from time to time, including its most recent annual report on Form $10-\mathrm{K}$ and any subsequently filed quarterly reports on Form 10-Q. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise.

ASBURY AUTOMOTIVE GROUP, INC.
CONSOLIDATED STATEMENTS OF INCOME (In millions, except per share data)
(Unaudited)

|  | For the Three Months Ended December 31, |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { \% } \\ \text { Change } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| REVENUE: |  |  |  |  |  |  |  |
| New vehicle | \$ | 1,284.5 | \$ | 1,225.6 | \$ | 58.9 | 5 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 865.3 |  | 564.0 |  | 301.3 | 53 \% |
| Wholesale |  | 64.2 |  | 95.3 |  | (31.1) | (33)\% |
| Total used vehicle |  | 929.5 |  | 659.3 |  | 270.2 | 41 \% |
| Parts and service |  | 331.4 |  | 261.8 |  | 69.6 | 27 \% |
| Finance and insurance |  | 109.4 |  | 87.3 |  | 22.1 | 25 \% |
| TOTAL REVENUE |  | 2,654.8 |  | 2,234.0 |  | 420.8 | 19 \% |
| COST OF SALES: |  |  |  |  |  |  |  |
| New vehicle |  | 1,119.6 |  | 1,142.7 |  | (23.1) | (2)\% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 793.0 |  | 524.8 |  | 268.2 | 51 \% |
| Wholesale |  | 59.7 |  | 94.9 |  | (35.2) | (37)\% |
| Total used vehicle |  | 852.7 |  | 619.7 |  | 233.0 | 38 \% |
| Parts and service |  | 136.6 |  | 99.3 |  | 37.3 | 38 \% |
| Finance and insurance |  | 3.6 |  | - |  | 3.6 | - \% |
| TOTAL COST OF SALES |  | 2,112.5 |  | 1,861.7 |  | 250.8 | 13 \% |
| GROSS PROFIT |  | 542.3 |  | 372.3 |  | 170.0 | 46 \% |
| OPERATING EXPENSES: |  |  |  |  |  |  |  |
| Selling, general and administrative |  | 295.7 |  | 228.5 |  | 67.2 | 29 \% |
| Depreciation and amortization |  | 11.3 |  | 9.5 |  | 1.8 | 19 \% |
| Other operating (income) expense, net |  | (0.8) |  | (0.2) |  | (0.6) | (300)\% |
| INCOME FROM OPERATIONS |  | 236.1 |  | 134.5 |  | 101.6 | 76 \% |
| OTHER EXPENSES (INCOME): |  |  |  |  |  |  |  |
| Floor plan interest expense |  | 1.7 |  | 3.6 |  | (1.9) | (53)\% |
| Other interest expense, net |  | 50.7 |  | 15.0 |  | 35.7 | 238 \% |
| Gain on dealership divestitures, net |  | - |  | (3.9) |  | 3.9 | 100 \% |
| Total other expenses (income), net |  | 52.4 |  | 14.7 |  | 37.7 | 256 \% |
| INCOME BEFORE INCOME TAXES |  | 183.7 |  | 119.8 |  | 63.9 | 53 \% |
| Income tax expense |  | 43.2 |  | 30.7 |  | 12.5 | 41 \% |
| NET INCOME | \$ | 140.5 | \$ | 89.1 | \$ | 51.4 | 58 \% |

## EARNINGS PER COMMON SHARE:

| Basic- |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 6.47 | \$ | 4.64 | \$ | 1.83 | 39 \% |
| Diluted- |  |  |  |  |  |  |  |
| Net income | \$ | 6.44 | \$ | 4.59 | \$ | 1.85 | 40 \% |
| WEIGHTED AVERAGE COMMON SHARES OUTSTANDING: |  |  |  |  |  |  |  |
| Basic |  | 21.7 |  | 19.2 |  | 2.5 |  |
| Restricted stock |  | 0.1 |  | 0.1 |  | - |  |
| Performance share units |  | - |  | 0.1 |  | (0.1) |  |
| Diluted |  | 21.8 |  | 19.4 |  | 2.4 |  |

ASBURY AUTOMOTIVE GROUP, INC.
CONSOLIDATED STATEMENTS OF INCOME (In millions, except per share data)
(Unaudited)

|  | For the Twelve Months Ended |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| REVENUE: |  |  |  |  |  |  |  |
| New vehicle | \$ | 4,934.1 | \$ | 3,767.4 | \$ | 1,166.7 | 31 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 3,055.9 |  | 1,930.0 |  | 1,125.9 | 58 \% |
| Wholesale |  | 259.7 |  | 239.5 |  | 20.2 | 8 \% |
| Total used vehicle |  | 3,315.6 |  | 2,169.5 |  | 1,146.1 | 53 \% |
| Parts and service |  | 1,182.9 |  | 889.8 |  | 293.1 | 33 \% |
| Finance and insurance |  | 405.1 |  | 305.1 |  | 100.0 | 33 \% |
| TOTAL REVENUE |  | 9,837.7 |  | 7,131.8 |  | 2,705.9 | 38 \% |
| COST OF SALES: |  |  |  |  |  |  |  |
| New vehicle |  | 4,443.6 |  | 3,548.9 |  | 894.7 | 25 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 2,793.9 |  | 1,784.7 |  | 1,009.2 | 57 \% |
| Wholesale |  | 233.4 |  | 228.2 |  | 5.2 | 2 \% |
| Total used vehicle |  | 3,027.3 |  | 2,012.9 |  | 1,014.4 | 50 \% |
| Parts and service |  | 461.0 |  | 346.6 |  | 114.4 | 33 \% |
| Finance and insurance |  | 3.6 |  | - |  | 3.6 | - \% |
| TOTAL COST OF SALES |  | 7,935.5 |  | 5,908.4 |  | 2,027.1 | 34 \% |
| GROSS PROFIT |  | 1,902.2 |  | 1,223.4 |  | 678.8 | 55 \% |
| OPERATING EXPENSES: |  |  |  |  |  |  |  |
| Selling, general and administrative |  | 1,073.9 |  | 781.9 |  | 292.0 | 37 \% |
| Depreciation and amortization |  | 41.9 |  | 38.5 |  | 3.4 | 9 \% |
| Franchise rights impairment |  | - |  | 23.0 |  | (23.0) | (100)\% |
| Other operating (income) expense, net |  | (5.4) |  | 9.2 |  | (14.6) | (159)\% |
| INCOME FROM OPERATIONS |  | 791.8 |  | 370.8 |  | 421.0 | 114 \% |
| OTHER EXPENSES: |  |  |  |  |  |  |  |
| Floor plan interest expense |  | 8.2 |  | 17.7 |  | (9.5) | (54)\% |
| Other interest expense, net |  | 93.9 |  | 56.7 |  | 37.2 | 66 \% |
| Loss on extinguishment of long-term debt, net |  | - |  | 20.6 |  | (20.6) | (100)\% |
| Gain on dealership divestitures, net |  | (8.0) |  | (62.3) |  | 54.3 | 87 \% |
| Total other expenses, net |  | 94.1 |  | 32.7 |  | 61.4 | 188 \% |
| INCOME BEFORE INCOME TAXES |  | 697.7 |  | 338.1 |  | 359.6 | $106 \%$ |
| Income tax expense |  | 165.3 |  | 83.7 |  | 81.6 | 97 \% |
| NET INCOME | \$ | 532.4 | \$ | 254.4 | \$ | 278.0 | 109 \% |
| EARNINGS PER COMMON SHARE: |  |  |  |  |  |  |  |
| Basic- |  |  |  |  |  |  |  |
| Net income | \$ | 26.75 | \$ | 13.25 | \$ | 13.50 | 102 \% |
| Diluted- |  |  |  |  |  |  |  |
| Net income | \$ | 26.49 | \$ | 13.18 | \$ | 13.31 | 101 \% |
| WEIGHTED AVERAGE COMMON SHARES OUTSTANDING: |  |  |  |  |  |  |  |
| Basic |  | 19.9 |  | 19.2 |  | 0.7 |  |
| Restricted stock |  | 0.1 |  | - |  | 0.1 |  |
| Performance share units |  | 0.1 |  | 0.1 |  | - |  |
| Diluted |  | 20.1 |  | 19.3 |  | 0.8 |  |

## ASBURY AUTOMOTIVE GROUP, INC.

Additional Disclosures-Consolidated (In millions)
(Unaudited)

|  | December 31, 2021 |  | December 31, 2020 |  | $\begin{aligned} & \text { Increase } \\ & \text { (Decrease) } \end{aligned}$ |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SELECTED BALANCE SHEET DATA |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 189.4 | \$ | 1.4 | \$ | 188.0 | NM |
| New vehicle inventory (a) |  | 206.5 |  | 640.0 |  | (433.5) | (68)\% |
| Used vehicle inventory (b) |  | 402.0 |  | 188.5 |  | 213.5 | 113 \% |
| Parts inventory (c) |  | 109.9 |  | 46.7 |  | 63.2 | 135 \% |
| Total current assets |  | 2,051.5 |  | 1,405.7 |  | 645.8 | 46 \% |
| Floor plan notes payable (d) |  | 564.5 |  | 702.2 |  | (137.7) | (20)\% |
| Total current liabilities |  | 1,598.0 |  | 1,223.4 |  | 374.6 | 31 \% |
| CAPITALIZATION: |  |  |  |  |  |  |  |
| Long-term debt (including current portion) (e) | \$ | 3,582.6 | \$ | 1,201.8 | \$ | 2,380.8 | 198 \% |
| Shareholders' equity |  | 2,115.5 |  | 905.5 |  | 1,210.0 | 134 \% |
| Total | \$ | 5,698.1 | \$ | 2,107.3 | \$ | 3,590.8 | 170 \% |

## NM—Not Meaningful

(a) Excluding $\$ 4.3$ million of new vehicle inventory classified as Assets held for sale as of December 31, 2021
(b) Excluding $\$ 16.0$ million of used vehicle inventory classified as Assets held for sale as of December 31, 2021
(c) Excluding $\$ 3.8$ million of parts inventory classified as Assets held for sale as of December 31, 2021
(d) Excluding $\$ 9.1$ million of Floor plan notes payable classified as Liabilities associated with assets held for sale as of December 31, 2021
(e) Excluding $\$ 8.9$ million of Long-term debt classified as Liabilities associated with assets held for sale as of December 31, 2020

|  | December 31, 2021 | September 30, 2021 | December 31, 2020 |
| :---: | :---: | :---: | :---: |
| ay Supply |  |  |  |
| New vehicle inventory | 8 | 12 | 40 |
| Used vehicle inventory | 34 | 28 | 31 |

[^0]|  | For the Three Months Ended December 31, |  |
| :---: | :---: | :---: |
|  | 2021 | 2020 |
| Luxury |  |  |
| Mercedes-Benz | 12 \% | 13 \% |
| Lexus | 11 \% | 13 \% |
| BMW | 6 \% | 6 \% |
| Acura | 3 \% | 3 \% |
| Land Rover | 2 \% | 3 \% |
| Porsche | 2 \% | 2 \% |
| Audi | 1 \% | 2 \% |
| Other luxury | 6 \% | 6 \% |
| Total luxury | 43 \% | 48 \% |
| Imports |  |  |
| Toyota | 13 \% | 11 \% |
| Honda | 12 \% | 13 \% |
| Nissan | 4 \% | 4 \% |
| Other imports | 8 \% | 7 \% |
| Total imports | 37 \% | 35 \% |
| Domestic |  |  |
| Ford | 7 \% | 6 \% |
| Dodge | 5 \% | 3 \% |
| Chevrolet | 3 \% | 4 \% |
| Jeep | 3 \% | 2 \% |
| Other domestics | 2 \% | 2 \% |
| Total domestic | 20 \% | 17 \% |
| Total New Vehicle Revenue | 100 \% | 100 \% |

ASBURY AUTOMOTIVE GROUP, INC.

## STATEMENTS OF INCOME-CONSOLIDATED (In millions)

(Unaudited)

|  | For the Three Months Ended December 31, |  |  |  | Increase(Decrease) |  | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |
| New vehicle | \$ | 1,284.5 | \$ | 1,225.6 | \$ | 58.9 | 5 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 865.3 |  | 564.0 |  | 301.3 | 53 \% |
| Wholesale |  | 64.2 |  | 95.3 |  | (31.1) | (33)\% |
| Total used vehicle |  | 929.5 |  | 659.3 |  | 270.2 | 41 \% |
| Parts and service |  | 331.4 |  | 261.8 |  | 69.6 | 27 \% |
| Finance and insurance |  | 109.4 |  | 87.3 |  | 22.1 | 25 \% |
| Total Revenue |  | 2,654.8 |  | 2,234.0 |  | 420.8 | 19 \% |

## Gross profit

| New vehicle | 164.9 | 82.9 | 82.0 | $99 \%$ |
| :---: | :---: | :---: | :---: | :---: |
| Used vehicle: |  |  |  |  |
| Retail | 72.3 | 39.2 | 33.1 | 84 \% |
| Wholesale | 4.5 | 0.4 | 4.1 | NM |
| Total used vehicle | 76.8 | 39.6 | 37.2 | 94 \% |
| Parts and service | 194.8 | 162.5 | 32.3 | 20 \% |
| Finance and insurance | 105.8 | 87.3 | 18.5 | 21 \% |
| Total gross profit | 542.3 | 372.3 | 170.0 | $46 \%$ |

## Operating expenses

| Selling, general and administrative | 295.7 | 228.5 | 67.2 | $29 \%$ |
| :--- | ---: | ---: | :---: | :---: |
| Operating metrics | $54.5 \%$ | $61.4 \%$ | (690) bps |  |
| SG\&A as a percentage of gross profit | $54.3 \%$ | $61.4 \%$ | $(710) \mathrm{bps}$ |  |
| Adjusted SG\&A as a percentage of gross profit | $8.9 \%$ | $6.0 \%$ | 290 bps |  |
| Income from operations as a percentage of revenue | $43.5 \%$ | $36.1 \%$ | 740 bps |  |
| Income from operations as a percentage of gross profit | $8.9 \%$ | $6.0 \%$ | 290 bps |  |
| Adjusted income from operations as a percentage of revenue | $43.8 \%$ | $36.1 \%$ | 770 bps |  |
| Adjusted income from operations as a percentage of gross profit |  |  |  |  |

## Revenue mix

| New vehicle | $48.4 \%$ | $54.9 \%$ |
| :--- | ---: | ---: |
| Used vehicle retail | $32.6 \%$ | $25.2 \%$ |
| Used vehicle wholesale | $2.4 \%$ | $4.3 \%$ |
| Parts and service | $12.5 \%$ | $11.7 \%$ |
| Finance and insurance | $4.1 \%$ | $3.9 \%$ |
| Total revenue | $100.0 \%$ | $100.0 \%$ |
| Gross profit mix |  |  |
| New vehicle | $30.4 \%$ | $22.3 \%$ |
| Used vehicle retail | $13.4 \%$ | $10.6 \%$ |
| Used vehicle wholesale | $0.8 \%$ | $0.1 \%$ |
| Parts and service | $35.9 \%$ | $43.6 \%$ |
| Finance and insurance | $19.5 \%$ | $23.4 \%$ |
| Total gross profit |  | $100.0 \%$ |
|  |  |  |

NM—Not Meaningful

ASBURY AUTOMOTIVE GROUP, INC.
STATEMENTS OF INCOME-DEALERSHIPS (In millions)
(Unaudited)

|  | For the Three Months Ended December31, |  |  |  | Increase (Decrease) |  | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |
| New vehicle | \$ | 1,284.5 | \$ | 1,225.6 | \$ | 58.9 | 5 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 865.3 |  | 564.0 |  | 301.3 | 53 \% |
| Wholesale |  | 64.2 |  | 95.3 |  | (31.1) | (33)\% |
| Total used vehicle |  | 929.5 |  | 659.3 |  | 270.2 | 41 \% |
| Parts and service |  | 332.8 |  | 261.8 |  | 71.0 | 27 \% |
| Finance and insurance, net |  | 107.0 |  | 87.3 |  | 19.7 | 23 \% |
| Total Revenue |  | 2,653.8 |  | 2,234.0 |  | 419.8 | 19 \% |
| Gross profit |  |  |  |  |  |  |  |
| New vehicle |  | 164.9 |  | 82.9 |  | 82.0 | 99 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 72.3 |  | 39.2 |  | 33.1 | 84 \% |
| Wholesale |  | 4.5 |  | 0.4 |  | 4.1 | NM |
| Total used vehicle |  | 76.8 |  | 39.6 |  | 37.2 | 94 \% |
| Parts and service |  | 193.1 |  | 162.5 |  | 30.6 | 19 \% |
| Finance and insurance, net |  | 107.0 |  | 87.3 |  | 19.7 | 23 \% |
| Total gross profit |  | 541.8 |  | 372.3 |  | 169.5 | 46 \% |
| Operating expenses |  |  |  |  |  |  |  |
| Selling, general and administrative |  | 298.7 |  | 228.5 |  | 70.2 | 31 \% |
| SG\&A as a percentage of gross profit |  | 55.1 \% |  | 61.4 \% |  | (630) bps |  |

NM—Not Meaningful

ASBURY AUTOMOTIVE GROUP, INC.
KEY OPERATING HIGHLIGHTS-DEALERSHIPS (In millions, except per unit data)
(Unaudited)

|  | ${ }^{\text {For the Three Months Ended December }}$ |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { \% } \% \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Unit sales |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 8,080 |  | 9,751 |  | $(1,671)$ | (17)\% |
| Import |  | 13,288 |  | 14,315 |  | $(1,027)$ | (7)\% |
| Domestic |  | 4,795 |  | 4,507 |  | 288 | 6 \% |
| Total new vehicle |  | 26,163 |  | 28,573 |  | $(2,410)$ | (8)\% |
| Used vehicle retail |  | 27,070 |  | 21,386 |  | 5,684 | 27 \% |
| Used to new ratio |  | 103.5 \% |  | 74.8 \% |  | NM |  |
| Average selling.price |  |  |  |  |  |  |  |
| New vehicle | \$ | 49,096 | \$ | 42,894 | \$ | 6,202 | 14 \% |
| Used vehicle retail |  | 31,965 |  | 26,372 |  | 5,593 | 21 \% |
| Average gross profit per unit |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 9,196 | \$ | 5,292 | \$ | 3,904 | 74 \% |
| Import |  | 4,749 |  | 1,202 |  | 3,547 | 295 \% |
| Domestic |  | 5,735 |  | 3,128 |  | 2,607 | 83 \% |
| Total new vehicle |  | 6,303 |  | 2,901 |  | 3,402 | 117 \% |
| Used vehicle retail |  | 2,671 |  | 1,833 |  | 838 | 46 \% |
| Finance and insurance |  | 2,010 |  | 1,747 |  | 263 | 15 \% |
| Front end yield (1) |  | 6,466 |  | 4,191 |  | 2,275 | 54 \% |
| Gross margin |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 13.5 \% |  | 8.8 \% |  | 470 bps |  |
| Import |  | 13.1 \% |  | 3.9 \% |  | 920 bps |  |
| Domestic |  | 10.8 \% |  | 6.9 \% |  | 390 bps |  |
| Total new vehicle |  | 12.8 \% |  | 6.8 \% |  | 600 bps |  |
| Used vehicle retail |  | 8.4 \% |  | 7.0 \% |  | 140 bps |  |
| Parts and service |  | 58.0 \% |  | 62.1 \% |  | (410) bps |  |
| Total gross profit margin |  | 20.4 \% |  | 16.7 \% |  | 370 bps |  |

## NM—Not Meaningful

(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

ASBURY AUTOMOTIVE GROUP, INC.
SAME STORE OPERATING HIGHLIGHTS-DEALERSHIPS (In millions)
(Unaudited)

|  | For the Three Months Ended December |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 532.6 | \$ | 579.5 | \$ | (46.9) | (8)\% |
| Import |  | 404.0 |  | 436.5 |  | (32.5) | (7)\% |
| Domestic |  | 174.2 |  | 202.1 |  | (27.9) | (14)\% |
| Total new vehicle |  | 1,110.8 |  | 1,218.1 |  | (107.3) | (9)\% |
| Used Vehicle: |  |  |  |  |  |  |  |
| Retail |  | 784.8 |  | 560.4 |  | 224.4 | 40 \% |
| Wholesale |  | 47.2 |  | 94.8 |  | (47.6) | (50)\% |
| Total used vehicle |  | 832.0 |  | 655.2 |  | 176.8 | 27 \% |
| Parts and service |  | 294.5 |  | 259.9 |  | 34.6 | 13 \% |
| Finance and insurance |  | 92.4 |  | 86.9 |  | 5.5 | 6 \% |
| Total revenue | \$ | 2,329.7 | \$ | 2,220.1 | \$ | 109.6 | 5 \% |

## Gross profit

| New vehicle: |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Luxury | \$ | 72.0 | \$ | 51.2 | \$ | 20.8 | 41 \% |
| Import |  | 52.4 |  | 17.2 |  | 35.2 | 205 \% |
| Domestic |  | 18.5 |  | 13.9 |  | 4.6 | 33 \% |
| Total new vehicle |  | 142.9 |  | 82.3 |  | 60.6 | 74 \% |
| Used Vehicle: |  |  |  |  |  |  |  |
| Retail |  | 64.4 |  | 39.2 |  | 25.2 | 64 \% |
| Wholesale |  | 3.6 |  | 0.4 |  | 3.2 | NM |
| Total used vehicle |  | 68.0 |  | 39.6 |  | 28.4 | 72 \% |
| Parts and service: |  |  |  |  |  |  |  |
| Customer pay |  | 110.4 |  | 94.1 |  | 16.3 | 17 \% |
| Warranty |  | 20.6 |  | 26.8 |  | (6.2) | (23)\% |
| Wholesale parts |  | 8.6 |  | 6.4 |  | 2.2 | 34 \% |
| Parts and service, excluding reconditioning and preparation |  | 139.6 |  | 127.3 |  | 12.3 | 10 \% |
| Reconditioning and preparation |  | 35.0 |  | 34.1 |  | 0.9 | 3 \% |
| Total parts and service |  | 174.6 |  | 161.4 |  | 13.2 | 8 \% |
| Finance and insurance |  | 92.4 |  | 86.9 |  | 5.5 | 6 \% |
| Total gross profit | \$ | 477.9 | \$ | 370.2 | \$ | 107.7 | 29 \% |
|  |  |  |  |  |  |  |  |
| SG\&A expense | \$ | 266.5 | \$ | 227.0 | \$ | 39.5 | 17 \% |
| SG\&A expense as a percentage of gross profit |  | 55.8 \% |  | $\underline{61.3 \%}$ |  | 0) bps |  |

## NM—Not Meaningful

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.

ASBURY AUTOMOTIVE GROUP, INC.
SAME STORE OPERATING HIGHLIGHTS-DEALERSHIPS (Continued)
(Unaudited)

|  | For the Three Months Ended December |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  |  | 2020 |  |  |  |
| Unit sales |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 7,852 |  | 9,675 |  | $(1,823)$ | (19)\% |
| Import |  | 11,342 |  | 14,315 |  | $(2,973)$ | (21)\% |
| Domestic |  | 3,363 |  | 4,451 |  | $(1,088)$ | (24)\% |
| Total new vehicle |  | 22,557 |  | 28,441 |  | $(5,884)$ | (21)\% |
| Used vehicle retail |  | 24,553 |  | 21,260 |  | 3,293 | 15 \% |
| Used to new ratio |  | 108.8 \% |  | 74.8 \% |  | NM |  |
| Average selling.price |  |  |  |  |  |  |  |
| New vehicle | \$ | 49,244 | \$ | 42,829 | \$ | 6,415 | 15 \% |
| Used vehicle retail |  | 31,964 |  | 26,359 |  | 5,605 | 21 \% |

## Average gross profit per unit

New vehicle:

| Luxury | \$ | 9,170 | \$ | 5,292 | \$ | 3,878 | 73 \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Import |  | 4,620 |  | 1,202 |  | 3,418 | 284 \% |
| Domestic |  | 5,501 |  | 3,123 |  | 2,378 | 76 \% |
| Total new vehicle |  | 6,335 |  | 2,894 |  | 3,441 | 119 \% |
| Used vehicle retail |  | 2,623 |  | 1,844 |  | 779 | 42 \% |
| Finance and insurance |  | 1,961 |  | 1,748 |  | 213 | 12 \% |
| Front end yield (1) |  | 6,362 |  | 4,193 |  | 2,169 | 52 \% |
| Gross margin |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 13.5 \% |  | 8.8 \% |  | 470 bps |  |
| Import |  | 13.0 \% |  | 3.9 \% |  | 910 bps |  |
| Domestic |  | 10.6 \% |  | 6.9 \% |  | 370 bps |  |
| Total new vehicle |  | 12.9 \% |  | 6.8 \% |  | 610 bps |  |
| Used vehicle retail |  | 8.2 \% |  | 7.0 \% |  | 120 bps |  |
| Parts and service: |  |  |  |  |  |  |  |
| Parts and service, excluding reconditioning and preparation |  | 47.4 \% |  | 49.0 \% |  | (160) bps |  |
| Parts and service, including reconditioning and preparation |  | 59.3 \% |  | 62.1 \% |  | (280) bps |  |
| Total gross profit margin |  | 20.5 \% |  | 16.7 \% |  | 380 bps |  |

## NM—Not Meaningful

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.
(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

ASBURY AUTOMOTIVE GROUP, INC.

## STATEMENTS OF INCOME-CONSOLIDATED (In millions)

(Unaudited)

|  | For the Twelve Months Ended December 31, |  |  |  | Increase(Decrease) |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |
| New vehicle | \$ | 4,934.1 | \$ | 3,767.4 | \$ | 1,166.7 | 31 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 3,055.9 |  | 1,930.0 |  | 1,125.9 | 58 \% |
| Wholesale |  | 259.7 |  | 239.5 |  | 20.2 | 8 \% |
| Total used vehicle |  | 3,315.6 |  | 2,169.5 |  | 1,146.1 | 53 \% |
| Parts and service |  | 1,182.9 |  | 889.8 |  | 293.1 | 33 \% |
| Finance and insurance |  | 405.1 |  | 305.1 |  | 100.0 | 33 \% |
| Total Revenue |  | 9,837.7 |  | 7,131.8 |  | 2,705.9 | 38 \% |
| Gross profit |  |  |  |  |  |  |  |
| New vehicle |  | 490.5 |  | 218.5 |  | 272.0 | 124 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 262.0 |  | 145.3 |  | 116.7 | 80 \% |
| Wholesale |  | 26.3 |  | 11.3 |  | 15.0 | 133 \% |
| Total used vehicle |  | 288.3 |  | 156.6 |  | 131.7 | 84 \% |
| Parts and service |  | 721.9 |  | 543.2 |  | 178.7 | 33 \% |
| Finance and insurance |  | 401.5 |  | 305.1 |  | 96.4 | 32 \% |
| Total gross profit |  | 1,902.2 |  | 1,223.4 |  | 678.8 | 55 \% |
| Operating expenses |  |  |  |  |  |  |  |
| Selling, general and administrative |  | 1,073.9 |  | 781.9 |  | 292.0 | 37 \% |
| Operating metrics |  |  |  |  |  |  |  |
| SG\&A as a percentage of gross profit |  | 56.5 \% |  | 63.9 \% |  | (740) bps |  |
| Adjusted SG\&A as a percentage of gross profit |  | 56.2 \% |  | 63.8 \% |  | (760) bps |  |
| Income from operations as a percentage of revenue |  | 8.0 \% |  | 5.2 \% |  | 280 bps |  |
| Income from operations as a percentage of gross profit |  | 41.6 \% |  | 30.3 \% |  | 1,130 bps |  |
| Adjusted income from operations as a percentage of revenue |  | 8.1 \% |  | 5.7 \% |  | 240 bps |  |
| Adjusted income from operations as a percentage of gross profit |  | 41.7 \% |  | 33.1 \% |  | 860 bps |  |
| Revenue mix |  |  |  |  |  |  |  |
| New vehicle |  | 50.2 \% |  | 52.8 \% |  |  |  |
| Used vehicle retail |  | 31.1 \% |  | 27.0 \% |  |  |  |
| Used vehicle wholesale |  | 2.6 \% |  | 3.4 \% |  |  |  |
| Parts and service |  | 12.0 \% |  | 12.5 \% |  |  |  |
| Finance and insurance |  | 4.1 \% |  | 4.3 \% |  |  |  |
| Total revenue |  | 100.0 \% |  | 100.0 \% |  |  |  |
| Gross profit mix |  |  |  |  |  |  |  |
| New vehicle |  | 25.8 \% |  | 17.9 \% |  |  |  |
| Used vehicle retail |  | 13.7 \% |  | 11.9 \% |  |  |  |
| Used vehicle wholesale |  | 1.4 \% |  | 0.9 \% |  |  |  |
| Parts and service |  | 38.0 \% |  | 44.4 \% |  |  |  |
| Finance and insurance |  | 21.1 \% |  | 24.9 \% |  |  |  |
| Total gross profit |  | 100.0 \% |  | 100.0 \% |  |  |  |

ASBURY AUTOMOTIVE GROUP, INC.
STATEMENTS OF INCOME-DEALERSHIPS (In millions)
(Unaudited)

|  | For the Twelve Months EndedDecember 31, |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { \% \% } \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  |  | 2020 |  |  |  |
| Revenue |  |  |  |  |  |  |  |
| New vehicle | \$ | 4,934.1 | \$ | 3,767.4 | \$ | 1,166.7 | 31 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 3,055.9 |  | 1,930.0 |  | 1,125.9 | 58 \% |
| Wholesale |  | 259.7 |  | 239.5 |  | 20.2 | 8 \% |
| Total used vehicle |  | 3,315.6 |  | 2,169.5 |  | 1,146.1 | 53 \% |
| Parts and service |  | 1,184.3 |  | 889.8 |  | 294.5 | 33 \% |
| Finance and insurance, net |  | 402.7 |  | 305.1 |  | 97.6 | 32 \% |
| Total Revenue |  | 9,836.7 |  | 7,131.8 |  | 2,704.9 | 38 \% |
| Gross profit |  |  |  |  |  |  |  |
| New vehicle |  | 490.5 |  | 218.5 |  | 272.0 | 124 \% |
| Used vehicle: |  |  |  |  |  |  |  |
| Retail |  | 262.0 |  | 145.3 |  | 116.7 | 80 \% |
| Wholesale |  | 26.3 |  | 11.3 |  | 15.0 | 133 \% |
| Total used vehicle |  | 288.3 |  | 156.6 |  | 131.7 | 84 \% |
| Parts and service |  | 720.2 |  | 543.2 |  | 177.0 | 33 \% |
| Finance and insurance, net |  | 402.7 |  | 305.1 |  | 97.6 | 32 \% |
| Total gross profit |  | 1,901.7 |  | 1,223.4 |  | 678.3 | 55 \% |
| Operating expenses |  |  |  |  |  |  |  |
| Selling, general and administrative |  | 1,076.9 |  | 781.9 |  | 295.0 | 38 \% |
| SG\&A as a percentage of gross profit |  | 56.6 \% |  | 63.9 \% |  | (730) bps |  |

ASBURY AUTOMOTIVE GROUP, INC.
KEY OPERATING HIGHLIGHTS-DEALERSHIPS (In millions, except per unit data)
(Unaudited)

|  | For the Twelve Months Ended December 31, |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { Change } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Unit sales |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 34,648 |  | 25,259 |  | 9,389 | 37 \% |
| Import |  | 58,413 |  | 52,201 |  | 6,212 | 12 \% |
| Domestic |  | 16,849 |  | 17,705 |  | (856) | (5)\% |
| Total new vehicle |  | 109,910 |  | 95,165 |  | 14,745 | 15 \% |
| Used vehicle retail |  | 105,206 |  | 80,537 |  | 24,669 | 31 \% |
| Used to new ratio |  | 95.7 \% |  | 84.6 \% |  | NM |  |
| Average selling.price |  |  |  |  |  |  |  |
| New vehicle | \$ | 44,892 | \$ | 39,588 | \$ | 5,304 | 13 \% |
| Used vehicle retail |  | 29,047 |  | 23,964 |  | 5,083 | 21 \% |
| Average gross profit per unit |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 6,959 | \$ | 4,501 | \$ | 2,458 | 55 \% |
| Import |  | 3,001 |  | 1,144 |  | 1,857 | 162 \% |
| Domestic |  | 4,398 |  | 2,547 |  | 1,851 | 73 \% |
| Total new vehicle |  | 4,463 |  | 2,296 |  | 2,167 | 94 \% |
| Used vehicle retail |  | 2,490 |  | 1,804 |  | 686 | 38 \% |
| Finance and insurance |  | 1,872 |  | 1,736 |  | 136 | 8 \% |
| Front end yield (1) |  | 5,370 |  | 3,807 |  | 1,563 | 41 \% |
| Gross margin |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 11.0 \% |  | 7.8 \% |  | 320 bps |  |
| Import |  | 9.1 \% |  | 3.9 \% |  | 520 bps |  |
| Domestic |  | 9.1 \% |  | 5.9 \% |  | 320 bps |  |
| Total new vehicle |  | 9.9 \% |  | 5.8 \% |  | 410 bps |  |
| Used vehicle retail |  | 8.6 \% |  | 7.5 \% |  | 110 bps |  |
| Parts and service |  | 60.8 \% |  | 61.0 \% |  | (20) bps |  |
| Total gross profit margin |  | 19.3 \% |  | 17.2 \% |  | 210 bps |  |

## NM—Not Meaningful

(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

ASBURY AUTOMOTIVE GROUP, INC.
SAME STORE OPERATING HIGHLIGHTS-DEALERSHIPS (In millions)
(Unaudited)

|  | For the Twelve Months Ended |  |  |  | Increase(Decrease) |  | $\begin{gathered} \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Revenue |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 1,597.4 | \$ | 1,409.3 | \$ | 188.1 | 13 \% |
| Import |  | 1,847.6 |  | 1,534.8 |  | 312.8 | 20 \% |
| Domestic |  | 730.2 |  | 734.8 |  | (4.6) | (1)\% |
| Total new vehicle |  | 4,175.2 |  | 3,678.9 |  | 496.3 | 13 \% |
| Used Vehicle: |  |  |  |  |  |  |  |
| Retail |  | 2,621.9 |  | 1,872.1 |  | 749.8 | 40 \% |
| Wholesale |  | 175.1 |  | 235.2 |  | (60.1) | (26)\% |
| Total used vehicle |  | 2,797.0 |  | 2,107.3 |  | 689.7 | 33 \% |
| Parts and service |  | 994.5 |  | 867.8 |  | 126.7 | 15 \% |
| Finance and insurance |  | 364.0 |  | 299.1 |  | 64.9 | 22 \% |
| Total revenue | \$ | 8,330.7 | \$ | 6,953.1 | \$ | 1,377.6 | 20 \% |
| Gross profit |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 175.2 | \$ | 110.6 | \$ | 64.6 | 58 \% |
| Import |  | 163.8 |  | 59.4 |  | 104.4 | 176 \% |
| Domestic |  | 64.8 |  | 43.2 |  | 21.6 | 50 \% |
| Total new vehicle |  | 403.8 |  | 213.2 |  | 190.6 | 89 \% |
| Used Vehicle: |  |  |  |  |  |  |  |
| Retail |  | 226.5 |  | 141.9 |  | 84.6 | 60 \% |
| Wholesale |  | 18.9 |  | 11.4 |  | 7.5 | 66 \% |
| Total used vehicle |  | 245.4 |  | 153.3 |  | 92.1 | 60 \% |
| Parts and service: |  |  |  |  |  |  |  |
| Customer pay |  | 363.0 |  | 303.2 |  | 59.8 | 20 \% |
| Warranty |  | 78.4 |  | 90.2 |  | (11.8) | (13)\% |
| Wholesale parts |  | 28.7 |  | 21.6 |  | 7.1 | 33 \% |
| Parts and service, excluding reconditioning and preparation |  | 470.1 |  | 415.0 |  | 55.1 | 13 \% |
| Reconditioning and preparation |  | 135.8 |  | 114.7 |  | 21.1 | 18 \% |
| Total parts and service |  | 605.9 |  | 529.7 |  | 76.2 | 14 \% |
| Finance and insurance |  | 364.0 |  | 299.1 |  | 64.9 | 22 \% |
| Total gross profit | \$ | 1,619.1 | \$ | 1,195.3 | \$ | 423.8 | 35 \% |
|  |  |  |  |  |  |  |  |
| SG\&A expense | \$ | 931.2 | \$ | 762.9 | \$ | 168.3 | 22 \% |
| SG\&A expense as a percentage of gross profit |  | 57.5 \% |  | 63.8 \% |  | (630) bps |  |

[^1]
## ASBURY AUTOMOTIVE GROUP, INC.

## SAME STORE OPERATING HIGHLIGHTS-DEALERSHIPS (Continued)

(Unaudited)

|  | For the Twelve Months Ended |  |  |  | $\begin{aligned} & \text { Increase } \\ & \text { (Decrease) } \end{aligned}$ |  | $\begin{gathered} \text { \% } \% \text { enge } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |  |  |  |
| Unit sales |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 25,647 |  | 24,526 |  | 1,121 | 5 \% |
| Import |  | 56,227 |  | 51,698 |  | 4,529 | 9 \% |
| Domestic |  | 15,316 |  | 17,009 |  | $(1,693)$ | (10)\% |
| Total new vehicle |  | 97,190 |  | 93,233 |  | 3,957 | 4 \% |
| Used vehicle retail |  | 93,803 |  | 78,144 |  | 15,659 | 20 \% |
| Used to new ratio |  | 96.5 \% |  | 83.8 \% |  | NM |  |
| Average selling.price |  |  |  |  |  |  |  |
| New vehicle | \$ | 42,959 | \$ | 39,459 | \$ | 3,500 | 9 \% |
| Used vehicle retail |  | 27,951 |  | 23,957 |  | 3,994 | 17 \% |
| Average gross profit per unit |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury | \$ | 6,831 | \$ | 4,510 | \$ | 2,321 | 51 \% |
| Import |  | 2,913 |  | 1,149 |  | 1,764 | 154 \% |
| Domestic |  | 4,231 |  | 2,540 |  | 1,691 | 67 \% |
| Total new vehicle |  | 4,155 |  | 2,287 |  | 1,868 | 82 \% |
| Used vehicle retail |  | 2,415 |  | 1,816 |  | 599 | 33 \% |
| Finance and insurance |  | 1,906 |  | 1,745 |  | 161 | 9 \% |
| Front end yield (1) |  | 5,206 |  | 3,817 |  | 1,389 | 36 \% |
| Gross margin |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |
| Luxury |  | 11.0 \% |  | 7.8 \% |  | 320 bps |  |
| Import |  | 8.9 \% |  | 3.9 \% |  | 500 bps |  |
| Domestic |  | 8.9 \% |  | 5.9 \% |  | 300 bps |  |
| Total new vehicle |  | 9.7 \% |  | 5.8 \% |  | 390 bps |  |
| Used vehicle retail |  | 8.6 \% |  | 7.6 \% |  | 100 bps |  |
| Parts and service: |  |  |  |  |  |  |  |
| Parts and service, excluding reconditioning and preparation |  | 47.3 \% |  | 47.8 \% |  | (50) bps |  |
| Parts and service, including reconditioning and preparation |  | 60.9 \% |  | 61.0 \% |  | (10) bps |  |
| Total gross profit margin |  | 19.4 \% |  | 17.2 \% |  | 220 bps |  |

## NM—Not Meaningful

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.
(1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

## ASBURY AUTOMOTIVE GROUP INC.

Supplemental Disclosures
(Unaudited)

## Non-GAAP Financial Disclosure and Reconciliation

In addition to evaluating the financial condition and results of our operations in accordance with GAAP, from time to time management evaluates and analyzes results and any impact on the Company of strategic decisions and actions relating to, among other things, cost reduction, growth, and profitability improvement initiatives, and other events outside of normal, or "core," business and operations, by considering certain alternative financial measures not prepared in accordance with GAAP. These measures include "Pro forma adjusted leverage ratio," "Adjusted income from operations," "Adjusted net income," " Adjusted operating margins," and "Adjusted diluted earnings per share ("EPS")." Further, management assesses the organic growth of our revenue and gross profit on a same store basis. We believe that our assessment on a same store basis represents an important indicator of comparative financial performance and provides relevant information to assess our performance at our existing locations. Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period. Non-GAAP measures do not have definitions under GAAP and may be defined differently by and not be comparable to similarly titled measures used by other companies. As a result, any non-GAAP financial measures considered and evaluated by management are reviewed in conjunction with a review of the most directly comparable measures calculated in accordance with GAAP. Management cautions investors not to place undue reliance on such non-GAAP measures, but also to consider them with the most directly comparable GAAP measures. In their evaluation of results from time to time, management excludes items that do not arise directly from core operations, or are otherwise of an unusual or non-recurring nature. Because these non-core, unusual or non-recurring charges and gains materially affect Asbury's financial condition or results in the specific period in which they are recognized, management also evaluates, and makes resource allocation and performance evaluation decisions based on, the related non-GAAP measures excluding such items. In addition to using such non-GAAP measures to evaluate results in a specific period, management believes that such measures may provide more complete and consistent comparisons of operational performance on a period-over-period historical basis and a better indication of expected future trends. Management discloses these non-GAAP measures, and the related reconciliations, because it believes investors use these metrics in evaluating longer-term period-over-period performance, and to allow investors to better understand and evaluate the information used by management to assess operating performance.

The following tables provide reconciliations for our non-GAAP metrics:

|  | the Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | December 31, 2021 |  | September 30, 2021 |  |
|  | (Dollars in millions) |  |  |  |
| Adjusted leverage ratio: |  |  |  |  |
| Long-term debt (including current portion) | \$ | 3,582.6 | \$ | 1,371.0 |
| Cash and floor plan offset |  | (272.9) |  | (377.4) |
| TCA restricted cash |  | 127.3 |  | - |
| Availability under our used vehicle revolving floor plan facility |  | (20.6) |  | (160.0) |
| Adjusted long-term net debt | \$ | 3,416.4 | \$ | 833.6 |
|  |  |  |  |  |
| Calculation of earnings before interest, taxes, depreciation and amortization ("EBITDA"): |  |  |  |  |
| Net Income | \$ | 532.4 | \$ | 481.0 |
|  |  |  |  |  |
| Depreciation and amortization |  | 41.9 |  | 40.1 |
| Income tax expense |  | 165.3 |  | 153.0 |
| Swap and other interest expense |  | 94.5 |  | 58.4 |
| Earnings before interest, taxes, depreciation and amortization ("EBITDA") | \$ | 834.1 | \$ | 732.5 |
|  |  |  |  |  |
| Non-core items - expense (income): |  |  |  |  |
| Gain on dealership divestitures | \$ | (8.0) | \$ | (11.9) |
| Legal settlements |  | (3.5) |  | (3.5) |
| Gain on sale of real estate |  | (1.9) |  | (1.9) |
| Professional fees associated with acquisitions |  | 4.9 |  | 3.5 |
| Real estate-related charges |  | 2.1 |  | 2.1 |
| Total non-core items |  | (6.4) |  | (11.7) |
|  |  |  |  |  |
| Adjusted EBITDA | \$ | 827.7 | \$ | 720.8 |
|  |  |  |  |  |
| Pro forma impact of acquisition and divestitures on EBITDA | \$ | 440.4 | \$ | - |
| Pro forma Adjusted EBITDA | \$ | 1,268.1 | \$ | 720.8 |
|  |  |  |  |  |
| Pro forma Adjusted net leverage ratio |  | 2.7 |  | 1.2 |


|  | For the Three Months Ended December |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |
|  | (In millions, except per share data) |  |  |  |
| Adjusted income from operations: |  |  |  |  |
| Income from operations | \$ | 236.1 | \$ | 134.5 |
| Professional fees associated with acquisitions |  | 1.4 |  | - |
| Adjusted income from operations | \$ | 237.5 | \$ | 134.5 |
|  |  |  |  |  |
| Adjusted operating margin: |  |  |  |  |
| Total revenue | \$ | 2,654.8 | \$ | 2,234.0 |
| Operating margin |  | 8.9 \% |  | 6.0 \% |
| Adjusted operating margin |  | 8.9 \% |  | 6.0 \% |
|  |  |  |  |  |
| Adjusted net income: |  |  |  |  |
| Net income | \$ | 140.5 | \$ | 89.1 |
|  |  |  |  |  |
| Non-core items - (income) expense: |  |  |  |  |
| Bridge commitment fee |  | 27.5 |  | - |
| Professional fees associated with acquisitions |  | 1.4 |  | - |
| Gain on dealership divestiture |  | - |  | (3.9) |
| Income tax effect on non-core items above |  | (6.8) |  | 1.0 |
| Total non-core items |  | 22.1 |  | (2.9) |
| Adjusted net income | \$ | 162.6 | \$ | 86.2 |
|  |  |  |  |  |
| Adjusted diluted earningsper share (EPS): |  |  |  |  |
| Diluted EPS | \$ | 6.44 | \$ | 4.59 |
|  |  |  |  |  |
| Total non-core items |  | 1.02 |  | (0.15) |
| Adjusted diluted EPS | \$ | 7.46 | \$ | 4.44 |
|  |  |  |  |  |
| Weighted average common shares outstanding - diluted |  | 21.8 |  | 19.4 |
|  |  |  |  |  |
| Adjusted selling, general, and administrative expense: |  |  |  |  |
| Selling, general, and administrative expense | \$ | 295.7 | \$ | 228.5 |
| Professional fees associated with acquisitions |  | (1.4) |  | - |
| Adjusted selling, general, and administrative expense: | \$ | 294.3 | \$ | 228.5 |
|  |  |  |  |  |
| Adjusted selling, general, and administrative expense as a percentage of gross profit: |  |  |  |  |
| Total gross profit | \$ | 542.3 | \$ | 372.3 |
| Selling, general, and administrative expense as a percentage of gross profit |  | 54.5 \% |  | 61.4 \% |
| Adjusted selling, general, and administrative expense as a percentage of gross profit |  | 54.3 \% |  | 61.4 \% |


|  | For the Twelve Months Ended December |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2021 |  | 2020 |  |
|  | (In millions, except per share data) |  |  |  |
| Adjusted income from operations: |  |  |  |  |
| Income from operations | \$ | 791.8 | \$ | 370.8 |
| Legal settlements |  | (3.5) |  | (2.1) |
| Gain on sale of real estate |  | (1.9) |  | (0.3) |
| Real estate-related charges |  | 2.1 |  | 0.7 |
| Professional fees associated with acquisitions |  | 4.9 |  | 1.3 |
| Park Place related costs |  | - |  | 11.6 |
| Franchise rights impairment |  | - |  | 23.0 |
| Adjusted income from operations | \$ | 793.4 | \$ | 405.0 |
|  |  |  |  |  |
| Adjusted operating margin: |  |  |  |  |
| Total revenue | \$ | 9,837.7 | \$ | 7,131.8 |
| Operating margin |  | 8.0 \% |  | 5.2 \% |
| Adjusted operating margin |  | 8.1 \% |  | 5.7 \% |
|  |  |  |  |  |
| Adjusted net income: |  |  |  |  |
| Net income | \$ | 532.4 | \$ | 254.4 |
|  |  |  |  |  |
| Non-core items - (income) expense: |  |  |  |  |
| Gain on dealership divestitures |  | (8.0) |  | (62.3) |
| Legal settlements |  | (3.5) |  | (2.1) |
| Gain on sale of real estate |  | (1.9) |  | (0.3) |
| Bridge commitment fee |  | 27.5 |  | - |
| Professional fees associated with acquisitions |  | 4.9 |  | 1.3 |
| Real estate related charges |  | 2.1 |  | 0.7 |
| Park Place related costs |  | - |  | 11.6 |
| Loss on extinguishment of debt |  | - |  | 20.7 |
| Franchise rights impairment |  | - |  | 23.0 |
| Income tax effect on non-core items above |  | (5.0) |  | 1.9 |
| Total non-core items |  | 16.1 |  | (5.5) |
| Adjusted net income | \$ | 548.5 | \$ | 248.9 |
|  |  |  |  |  |
| Adjusted diluted earnings per share (EPS): |  |  |  |  |
| Diluted EPS | \$ | 26.49 | \$ | 13.18 |
|  |  |  |  |  |
| Total non-core items |  | 0.80 |  | (0.28) |
| Adjusted diluted EPS | \$ | 27.29 | \$ | 12.90 |
|  |  |  |  |  |
| Weighted average common shares outstanding - diluted |  | 20.1 |  | 19.3 |
|  |  |  |  |  |
| Adjusted Selling, general, and administrative expense: |  |  |  |  |
| Selling, general, and administrative expense | \$ | 1,073.9 | \$ | 781.9 |
| Professional fees associated with acquisitions |  | (4.9) |  | (1.3) |
| Adjusted Selling, general, and administrative expense: | \$ | 1,069.0 | \$ | 780.6 |
|  |  |  |  |  |
| Adjusted selling, general, and administrative expense as a percentage of gross profit: |  |  |  |  |
| Total gross profit | \$ | 1,902.2 | \$ | 1,223.4 |
| Selling, general, and administrative expense as a percentage of gross profit |  | 56.5 \% |  | 63.9 \% |
| Adjusted selling, general, and administrative expense as a percentage of gross profit |  | 56.2 \% |  | 63.8 \% |


[^0]:    Days supply of inventory is calculated based on new and used inventory levels at the end of each reporting period and a 30-day historical cost of sales.

[^1]:    Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.

