# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

FORM 8-K

## CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): October 27, 2022

## Asbury Automotive Group, Inc.

(Exact name of registrant as specified in its charter)
Delaware
(State or other jurisdiction of incorporation)

001-31262
(Commission File Number)
2905 Premiere Parkway NW Suite 300
Duluth, GA
(Address of principal executive offices)
(IRS Employer Identification No.)

30097
(Zip Code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:
Trading
$\frac{\text { Title of each class }}{\text { Common stock, } \$ 0.01 \text { par value per share }} \frac{\text { Symbol(s) }}{\text { Name of each exchange on which registered }}$

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 230.405$ of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $\$ 240.12 b-2$ of this chapter).
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition.

Asbury Automotive Group, Inc. (the "Company") issued an earnings release on October 27, 2022, announcing its financial results for the three and nine months ended September 30, 2022. A copy of the earnings release is furnished as Exhibit 99.1 to this Current Report.

The information furnished in this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following exhibits are furnished as part of this report.

| Exhibit No. | $\underline{\text { Description }}$ |
| :---: | :--- |
| $\frac{99.1}{104}$ | Press Release dated October 27, 2022. |
|  | Cover Page Interactive Data File (embedded within the Inline XBRL document) |

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## ASBURY AUTOMOTIVE GROUP, INC.

By: /s/ Michael D. Welch

Name:
Title:

Michael D. Welch
Senior Vice President and Chief Financial Officer

Investors \& Reporters May Contact:
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## Asbury Automotive Group Reports Record Third Quarter 2022 Financial Results

- Third quarter net income of $\$ 205$ million, an increase of $39 \%$ over prior year quarter, and an increase of $43 \%$ over prior year quarter on an adjusted net income (a non-GAAP measure) basis (no adjustments in current quarter)
- Third quarter adjusted EBITDA (a non-GAAP measure) increased $54 \%$ over prior year quarter to $\$ 329$ million
- Record third quarter EPS of $\$ 9.23$ per diluted share, an increase of $22 \%$ over prior year quarter on a GAAP basis and $25 \%$ on an adjusted basis (no adjustments in the current quarter)
- Third quarter revenue of $\$ 3.9$ billion, an increase of $61 \%$ over prior year quarter
- Gross profit of $\$ 768$ million, an increase of $60 \%$ over prior year quarter; operating margin of $8.1 \%$
- Third quarter fixed operations revenue increased $80 \%$ over prior year quarter
- Third quarter F\&I revenue increased 99\% over prior year quarter
- The estimated, pretax impact of store closures due to Hurricane Ian was $\$ 4.0$ million ( $\$ 0.14$ earnings per diluted share)

DULUTH, GA. (October 27, 2022) - Asbury Automotive Group, Inc. (NYSE: ABG) (the "Company"), one of the largest automotive retail and service companies in the U.S., reported record third quarter 2022 net income of $\$ 205$ million ( $\$ 9.23$ per diluted share), an increase of $39 \%$ from $\$ 147$ million ( $\$ 7.54$ per diluted share) in the prior year quarter. Third quarter 2022 adjusted net income, a non-GAAP measure, increased $43 \%$ year-over-year to $\$ 205$ million ( $\$ 9.23$ per diluted share) compared to adjusted net income of $\$ 144$ million ( $\$ 7.36$ per diluted share) in third quarter 2021.
"This quarter, our team navigated a challenging macro environment, including the impact of Hurricane Ian, to drive strong results. With our great team members across the country, the right brands, and the right locations, we delivered for our shareholders and showcased the resiliency of our business model," said David Hult, Asbury's President and Chief Executive Officer. "We are pleased with the momentum of our growth and our ability to maintain our disciplined cost strategy, while strengthening our balance sheet."

The financial measures discussed below include both GAAP and adjusted (non-GAAP) financial measures. Please see reconciliations for non-GAAP metrics included in the accompanying financial tables.

There were no adjustments to net income in the third quarter 2022.
Adjusted net income for the third quarter 2021 excludes acquisition expenses of $\$ 3.5$ million ( $\$ 0.13$ per diluted share) and gain on divestiture of $\$ 8.0$ million ( $\$ 0.31$ per diluted share).

## Third Quarter 2022 Operational Summary

## Total company vs. $3^{\text {rd }}$ Quarter 2021:

- Revenue of $\$ 3.9$ billion, an increase of $61 \%$
- Gross profit increased $60 \%$
- Gross margin decreased 10 bps to $19.9 \%$
- New vehicle unit volume increased $47 \%$; new vehicle revenue increased $59 \%$; gross profit increased $60 \%$
- Used vehicle retail unit volume increased $40 \%$; used vehicle retail revenue increased $52 \%$; gross profit increased $22 \%$
- Finance and insurance (F\&I) per vehicle retailed (PVR) increased 30\%
- Parts and service revenue increased $80 \%$; gross profit increased $64 \%$
- Adjusted SG\&A as a percentage of gross profit increased to $57.1 \%$, an increase of 180 bps
- Operating income and adjusted operating income increased $56 \%$ and $53 \%$, respectively
- Operating margin decreased 20 bps to $8.1 \%$ and adjusted operating margin decreased 40 bps to $8.1 \%$
- EPS increased $22 \%$ to $\$ 9.23$; adjusted EPS increased $25 \%$ to $\$ 9.23$


## Same store (dealership only) vs. $3^{\text {rd }}$ Quarter 2021:

- Revenue decreased 3\%
- Gross profit decreased $2 \%$
- Gross margin expanded 10 bps to $20.0 \%$
- New vehicle unit volume decreased $16 \%$; new vehicle revenue decreased $7 \%$; new vehicle gross profit decreased $4 \%$
- Used vehicle retail unit volume decreased $10 \%$; used vehicle retail revenue was flat; used vehicle retail gross profit decreased $30 \%$; used to new ratio increased to $120 \%$
- F\&I PVR increased 18\%
- Parts and service revenue increased $12 \%$; gross profit increased $10 \%$; customer pay gross profit increased $16 \%$
- Adjusted SG\&A as a percentage of gross profit increased to $55.8 \%$, an increase of 50 bps


## Clicklane metrics:

- Over 6,800 vehicles sold, an all-time record and an increase of $13 \%$ over prior year quarter
- Over $92 \%$ of transactions were customers incremental to Asbury Automotive
- $41 \%$ of Clicklane sales had a trade-in and, of those with payoffs, $100 \%$ utilized the payoff tool
- Total front-end PVR of $\$ 3,450$ and F\&I PVR of $\$ 2,093$, resulting in total front-end yield of $\$ 5,543$
- Conversion rate more than double that of traditional internet leads and growing sequentially
- $95 \%$ of deliveries within a 20 -mile radius of an Asbury dealership
- Average transaction time of $\sim 8$ minutes for cash deals and $\sim 14$ minutes for financed deals
- Clicklane now has been fully rolled out to all dealerships


## Liquidity and Leverage

As of September 30, 2022, the Company had cash and floorplan offset accounts of $\$ 537$ million (which excludes $\$ 98$ million of cash at TCA) and availability under the used vehicle floorplan line and revolver of $\$ 636$ million for a total of approximately $\$ 1.2$ billion in liquidity. The Company's adjusted net leverage ratio was 1.9 x at quarter end, compared to 2.7 x at the end of 2021 and 2.1 x at the end of the second quarter 2022.

## Earnings Call

Additional commentary regarding the third quarter results will be provided during the earnings conference call on Thursday, October 27, 2022, at 10:00 a.m. ET.

The conference call will be simulcast live on the internet and can be accessed by logging onto https://investors.asburyauto.com. A replay will be available on this site for 30 days.

In addition, live audio of the call will be accessible to the public by calling (866) 580-3963 (domestic) or +1 (786) 697-3501 (international); confirmation code -9193183 . Callers should dial in approximately 5 to 10 minutes before the call begins.

A conference call replay will be available two hours following the call for seven days and can be accessed by calling (866) 5955357; passcode - 9193183.


#### Abstract

About Asbury Automotive Group, Inc. Asbury Automotive Group, Inc. (NYSE: ABG), a Fortune 500 company headquartered in Duluth, GA, is one of the largest automotive retailers in the U.S. In late 2020, Asbury embarked on a five-year plan to increase revenue and profitability strategically through organic and acquisitive growth as well as their innovative Clicklane digital vehicle purchasing platform, with its guest-centric approach as Asbury's constant North Star. Asbury currently operates 148 dealerships, consisting of 198 franchises, representing 31 domestic and foreign brands of vehicles. Asbury also operates seven stand-alone used vehicle stores, 34 collision repair centers, an auto auction, a used vehicle wholesale business and an F\&I product provider. Asbury offers an extensive range of automotive products and services, including new and used vehicles; parts and service, which includes vehicle repair and maintenance services, replacement parts and collision repair services; and finance and insurance products, including arranging vehicle financing through third parties and aftermarket products, such as extended service contracts, guaranteed asset protection debt cancellation, and prepaid maintenance.


For additional information, visit www.asburyauto.com.

## Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements other than historical fact, and may include statements relating to goals, plans, objectives, projections regarding Asbury's financial position, liquidity, results of operations, cash flows, leverage, market position and dealership portfolio, revenue enhancement strategies, operational improvements, projections regarding the expected benefits of

Clicklane, management's plans, projections and objectives for future operations, scale and performance, integration plans and expected synergies from acquisitions, capital allocation strategy, business strategy and expectations of our management with respect to, among other things: changes in general economic and business conditions, including increases in interest rates and rising fuel prices, any impact of COVID-19 on the automotive industry in general, the automotive retail industry in particular and our customers, suppliers, vendors and business partners; our relationships with vehicle manufacturers; our ability to maintain our margins; operating cash flows and availability of capital; capital expenditures; the amount of our indebtedness; the completion of any future acquisitions and divestitures; future return targets; future annual savings; general economic trends, including consumer confidence levels, interest rates, inflation, and fuel prices; and automotive retail industry trends. These statements are based on management's current expectations and beliefs and involve significant risks and uncertainties that may cause results to differ materially from those set forth in the statements. These risks and uncertainties include, among other things, our inability to realize the benefits expected from recently completed transactions; our inability to promptly and effectively integrate completed transactions and the diversion of management's attention from ongoing business and regular business responsibilities; our inability to complete future acquisitions or divestitures and the risks resulting therefrom; any impact from the COVID-19 pandemic on our industry and business, market factors, Asbury's relationships with, and the financial and operational stability of, vehicle manufacturers and other suppliers, acts of God, acts of war or other incidents and the shortage of semiconductor chips and other components, which may adversely impact supply from vehicle manufacturers and/or present retail sales challenges; risks associated with Asbury's indebtedness and our ability to comply with applicable covenants in our various financing agreements, or to obtain waivers of these covenants as necessary; risks related to competition in the automotive retail and service industries, general economic conditions both nationally and locally, governmental regulations, legislation, including changes in automotive state franchise laws, adverse results in litigation and other proceedings, and Asbury's ability to execute its strategic and operational strategies and initiatives, including its five-year strategic plan, Asbury's ability to leverage gains from its dealership portfolio, Asbury's ability to capitalize on opportunities to repurchase its debt and equity securities or purchase properties that it currently leases, and Asbury's ability to stay within its targeted range for capital expenditures. There can be no guarantees that Asbury's plans for future operations will be successfully implemented or that they will prove to be commercially successful.

These and other risk factors that could cause actual results to differ materially from those expressed or implied in our forwardlooking statements are and will be discussed in Asbury's filings with the U.S. Securities and Exchange Commission from time to time, including its most recent annual report on Form $10-\mathrm{K}$ and any subsequently filed quarterly reports on Form 10-Q. These forward-looking statements and such risks, uncertainties and other factors speak only as of the date of this press release. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise.

## Non-GAAP Financial Disclosure and Reconciliation, Same Store Data and Other Data

In addition to evaluating the financial condition and results of our operations in accordance with GAAP, from time to time management evaluates and analyzes results and any impact on the Company of strategic decisions and actions relating to, among other things, cost reduction, growth, and profitability improvement initiatives, and other events outside of normal, or "core," business and operations, by considering certain alternative financial measures not prepared in accordance with GAAP. These measures include "Pro forma adjusted leverage ratio," "Adjusted income from operations," "Adjusted net income," "Adjusted operating margins," "Adjusted EBITDA" and "Adjusted diluted earnings per share ("EPS")." Further, management assesses the organic growth of our revenue and gross profit on a same store basis. We believe that our assessment on a same store basis represents an important indicator of comparative financial performance
and provides relevant information to assess our performance at our existing locations. Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period. Non-GAAP measures do not have definitions under GAAP and may be defined differently by and not be comparable to similarly titled measures used by other companies. As a result, any non-GAAP financial measures considered and evaluated by management are reviewed in conjunction with a review of the most directly comparable measures calculated in accordance with GAAP. Management cautions investors not to place undue reliance on such non-GAAP measures, but also to consider them with the most directly comparable GAAP measures. In their evaluation of results from time to time, management excludes items that do not arise directly from core operations, or are otherwise of an unusual or non-recurring nature. Because these non-core, unusual or non-recurring charges and gains materially affect Asbury's financial condition or results in the specific period in which they are recognized, management also evaluates, and makes resource allocation and performance evaluation decisions based on, the related non-GAAP measures excluding such items. In addition to using such non-GAAP measures to evaluate results in a specific period, management believes that such measures may provide more complete and consistent comparisons of operational performance on a period-over-period historical basis and a better indication of expected future trends. Management discloses these non-GAAP measures, and the related reconciliations, because it believes investors use these metrics in evaluating longer-term period-over-period performance, and to allow investors to better understand and evaluate the information used by management to assess operating performance.

Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period.

Amounts presented herein have been calculated using non-rounded amounts for all periods presented and therefore certain amounts may not compute or tie to prior presentation due to rounding.

ASBURY AUTOMOTIVE GROUP, INC.
CONSOLIDATED STATEMENTS OF INCOME (In millions, except per share data) (Unaudited)

|  | For the Three Months Ended September 30, |  |  |  | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | For the Nine Months Ended September 30, |  |  |  | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  | 2021 |  |  | 2022 |  | 2021 |  |  |
| REVENUE: |  |  |  |  |  |  |  |  |  |  |
| New vehicle | \$ | 1,799.2 | \$ | 1,129.5 | 59 \% | \$ | 5,519.3 | \$ | 3,649.6 | 51 \% |
| Used vehicle: |  |  |  |  |  |  |  |  |  |  |
| Retail |  | 1,249.8 |  | 823.8 | 52 \% |  | 3,739.5 |  | 2,190.5 | 71 \% |
| Wholesale |  | 80.9 |  | 55.3 | 46 \% |  | 304.6 |  | 195.5 | 56 \% |
| Total used vehicle |  | 1,330.7 |  | 879.1 | 51 \% |  | 4,044.1 |  | 2,386.1 | 69 \% |
| Parts and service |  | 536.1 |  | 297.1 | 80 \% |  | 1,558.2 |  | 851.5 | 83 \% |
| Finance and insurance |  | 200.0 |  | 100.4 | 99 \% |  | 606.4 |  | 295.7 | 105 \% |
| TOTAL REVENUE |  | 3,865.9 |  | 2,406.1 | 61 \% |  | 11,727.9 |  | 7,182.9 | 63 \% |
| COST OF SALES: |  |  |  |  |  |  |  |  |  |  |
| New vehicle |  | 1,598.0 |  | 1,003.5 | 59 \% |  | 4,873.7 |  | 3,324.0 | 47 \% |
| Used vehicle: |  |  |  |  |  |  |  |  |  |  |
| Retail |  | 1,165.8 |  | 755.2 | 54 \% |  | 3,459.0 |  | 2,001.0 | 73 \% |
| Wholesale |  | 82.8 |  | 51.8 | 60 \% |  | 299.6 |  | 173.7 | 73 \% |
| Total used vehicle |  | 1,248.6 |  | 806.9 | 55 \% |  | 3,758.5 |  | 2,174.7 | 73 \% |
| Parts and service |  | 238.5 |  | 115.7 | $106 \%$ |  | 693.6 |  | 324.4 | 114 \% |
| Finance and insurance |  | 13.0 |  | - | - \% |  | 39.5 |  | - | - \% |
| TOTAL COST OF SALES |  | 3,098.1 |  | 1,926.1 | 61 \% |  | 9,365.4 |  | 5,823.0 | 61 \% |
| GROSS PROFIT |  | 767.8 |  | 480.0 | 60 \% |  | 2,362.5 |  | 1,359.9 | 74 \% |
| OPERATING EXPENSES: |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative |  | 438.2 |  | 268.7 | 63 \% |  | 1,341.9 |  | 778.2 | 72 \% |
| Depreciation and amortization |  | 17.1 |  | 10.7 | 59 \% |  | 53.6 |  | 30.6 | 75 \% |
| Other operating income, net |  | (1.1) |  | (0.4) | 144 \% |  | (3.0) |  | (4.6) | (36)\% |
| INCOME FROM OPERATIONS |  | 313.6 |  | 201.0 | 56 \% |  | 970.0 |  | 555.7 | 75 \% |
| OTHER EXPENSES: |  |  |  |  |  |  |  |  |  |  |
| Floor plan interest expense |  | 1.9 |  | 1.4 | 31 \% |  | 6.0 |  | 6.5 | (7)\% |
| Other interest expense, net |  | 38.6 |  | 14.8 | 160 \% |  | 113.8 |  | 43.2 | 163 \% |
| Gain on dealership divestitures, net |  | - |  | (8.0) | (100)\% |  | (4.4) |  | (8.0) | (45)\% |
| Total other expenses, net |  | 40.5 |  | 8.2 | NM |  | 115.4 |  | 41.6 | 177 \% |
| INCOME BEFORE INCOME TAXES |  | 273.1 |  | 192.8 | 42 \% |  | 854.6 |  | 514.0 | 66 \% |
| Income tax expense |  | 68.1 |  | 45.8 | 49 \% |  | 210.5 |  | 122.1 | 72 \% |
| NET INCOME | \$ | 205.0 | \$ | 147.0 | 39 \% | \$ | 644.1 | \$ | 391.9 | 64 \% |
| EARNINGS PER COMMON SHARE: |  |  |  |  |  |  |  |  |  |  |
| Basic- |  |  |  |  |  |  |  |  |  |  |
| Net income | \$ | 9.26 | \$ | 7.62 | 22 \% | \$ | 28.83 | \$ | 20.31 | 42 \% |
| Diluted- |  |  |  |  |  |  |  |  |  |  |
| Net income | \$ | 9.23 | \$ | 7.54 | 22 \% | \$ | 28.72 | \$ | 20.10 | 43 \% |

WEIGHTED AVERAGE COMMON SHARES
OUTSTANDING:

| Basic | 22.1 | 19.3 | 22.3 | 19.3 |
| :---: | :---: | :---: | :---: | :---: |
| Restricted stock | 0.1 | 0.1 | 0.1 | 0.1 |
| Performance share units | - | 0.1 | - | 0.1 |
| Diluted | 22.2 | 19.5 | 22.4 | 19.5 |

NM—Not Meaningful

ASBURY AUTOMOTIVE GROUP, INC.
Additional Disclosures-Consolidated (In millions)
(Unaudited)

|  | $\begin{gathered} \text { September 30, } \\ 2022 \end{gathered}$ |  | December 31, 2021 |  | $\begin{gathered} \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SELECTED BALANCE SHEET DATA |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 141.3 | \$ | 178.9 | \$ | (37.5) | (21)\% |
| Inventory, net (a) |  | 822.2 |  | 718.4 |  | 103.8 | 14 \% |
| Total current assets |  | 1,812.6 |  | 1,929.4 |  | (116.9) | (6)\% |
| Floor plan notes payable (b) |  | 28.2 |  | 564.5 |  | (536.3) | (95)\% |
| Total current liabilities |  | 1,158.7 |  | 1,597.9 |  | (439.2) | (27)\% |
| CAPITALIZATION: |  |  |  |  |  |  |  |
| Long-term debt (including current portion) (c) | \$ | 3,325.5 | \$ | 3,582.6 | \$ | (257.1) | (7)\% |
| Shareholders' equity |  | 2,642.9 |  | 2,115.5 |  | 527.4 | 25 \% |
| Total | \$ | 5,968.4 | \$ | 5,698.1 | \$ | 270.3 | 5 \% |

(a) Excludes $\$ 42.9$ million and $\$ 24.1$ million of Inventory classified as Assets held for sale as of September 30, 2022 and December 31, 2021, respectively
(b) Excluding $\$ 20.8$ million and $\$ 9.1$ million of Floor plan notes payable classified as Liabilities associated with assets held for sale as of September 30,

2022 and December 31, 2021, respectively
(c) Excluding $\$ 38.9$ million of Debt classified as Liabilities associated with assets held for sale as of September 30, 2022

|  | September 30, 2022 | December 31, 2021 | September 30, 2021 |
| :---: | :---: | :---: | :---: |
| Days Supply |  |  |  |
| New vehicle inventory | 19 | 8 | 12 |
| Used vehicle inventory | 31 | 34 | 28 |

Days supply of inventory is calculated based on new and used inventory levels at the end of each reporting period and a 30-day historical cost of sales.

|  | For the Three Months Ended September 30, |  |
| :---: | :---: | :---: |
|  | 2022 | 2021 |
| Luxury |  |  |
| Lexus | 9 \% | 13 \% |
| Mercedes-Benz | 8 \% | $11 \%$ |
| BMW | 4 \% | 5 \% |
| Porsche | 2 \% | 2 \% |
| Acura | 2 \% | 4 \% |
| Land Rover | $1 \%$ | 2 \% |
| Volvo | $1 \%$ | 2 \% |
| Other luxury | $3 \%$ | $3 \%$ |
| Total luxury | 32 \% | $45 \%$ |
| Imports |  |  |
| Toyota | 16 \% | 12 \% |
| Honda | 9 \% | 16 \% |
| Hyundai | 5 \% | 3 \% |
| Nissan | 3 \% | 4 \% |
| Kia | 2 \% | 3 \% |
| Subaru | $2 \%$ | $1 \%$ |
| Volkswagen | $2 \%$ | $1 \%$ |
| Other imports | - \% | $1 \%$ |
| Total imports | 39 \% | 41 \% |
| Domestic |  |  |
| Chrysler, Dodge, Jeep, Ram | 16 \% | 6 \% |
| Ford | 9 \% | 4 \% |
| Chevrolet, Buick, GMC | $5 \%$ | 4 \% |
| Total domestic | $30 \%$ | $14 \%$ |
| Total New Vehicle Revenue | 100 \% | 100 \% |

For the Three Months Ended

|  | 2022 |  |
| :---: | :---: | :---: |
|  |  | 2021 |
| Revenue mix |  |  |
| New vehicle | 46.5 \% | 46.9 \% |
| Used vehicle retail | 32.3 \% | 34.2 \% |
| Used vehicle wholesale | 2.1 \% | 2.3 \% |
| Parts and service | 13.9 \% | 12.3 \% |
| Finance and insurance | 5.2 \% | 4.2 \% |
| Total revenue | 100.0 \% | 100.0 \% |
| Gross profit mix |  |  |
| New vehicle | 26.2 \% | 26.3 \% |
| Used vehicle retail | 10.9 \% | 14.3 \% |
| Used vehicle wholesale | (0.2)\% | 0.7 \% |
| Parts and service | 38.8 \% | 37.8 \% |
| Finance and insurance | 24.3 \% | 20.9 \% |
| Total gross profit | 100.0 \% | $\underline{100.0}$ \% |

ASBURY AUTOMOTIVE GROUP, INC.
STATEMENTS OF INCOME-CONSOLIDATED (In millions)
(Unaudited)

|  | For the Three Months Ended September 30, |  |  |  | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ | For the Nine Months Ended September 30, |  |  |  | $\begin{gathered} \% \\ \text { Change } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  | 2021 |  |  |  | 2022 |  | 2021 |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| New vehicle | \$ | 1,799.2 | \$ | 1,129.5 | 59 \% | \$ | 5,519.3 | \$ | 3,649.6 | 51 \% |
| Used vehicle: |  |  |  |  |  |  |  |  |  |  |
| Retail |  | 1,249.8 |  | 823.8 | 52 \% |  | 3,739.5 |  | 2,190.5 | 71 \% |
| Wholesale |  | 80.9 |  | 55.3 | 46 \% |  | 304.6 |  | 195.5 | 56 \% |
| Total used vehicle |  | 1,330.7 |  | 879.1 | 51 \% |  | 4,044.1 |  | 2,386.1 | 69 \% |
| Parts and service |  | 536.1 |  | 297.1 | 80 \% |  | 1,558.2 |  | 851.5 | 83 \% |
| Finance and insurance |  | 200.0 |  | 100.4 | 99 \% |  | 606.4 |  | 295.7 | 105 \% |
| Total Revenue | \$ | 3,865.9 | \$ | 2,406.1 | 61 \% | \$ | 11,727.9 | \$ | 7,182.9 | 63 \% |
| Gross profit |  |  |  |  |  |  |  |  |  |  |
| New vehicle | \$ | 201.2 | \$ | 126.0 | 60 \% | \$ | 645.6 | \$ | 325.6 | 98 \% |
| Used vehicle: |  |  |  |  |  |  |  |  |  |  |
| Retail |  | 84.0 |  | 68.6 | 22 \% |  | 280.5 |  | 189.5 | 48 \% |
| Wholesale |  | (1.9) |  | 3.6 | (152)\% |  | 5.0 |  | 21.9 | (77)\% |
| Total used vehicle |  | 82.1 |  | 72.2 | 14 \% |  | 285.5 |  | 211.4 | 35 \% |
| Parts and service |  | 297.6 |  | 181.4 | 64 \% |  | 864.5 |  | 527.1 | 64 \% |
| Finance and insurance |  | 186.9 |  | 100.4 | 86 \% |  | 566.8 |  | 295.7 | 92 \% |
| Total gross profit | \$ | 767.8 | \$ | 480.0 | 60 \% | \$ | 2,362.5 | \$ | 1,359.9 | 74 \% |
| Operating expenses |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | \$ | 438.2 | \$ | 268.7 | 63 \% | \$ | 1,341.9 | \$ | 778.2 | 72 \% |
| Operating metrics |  |  |  |  |  |  |  |  |  |  |
| SG\&A as a \% of gross profit |  | 57.1 \% |  | 56.0 \% | 110 bps |  | 56.8 \% |  | 57.2 \% | (40) bps |
| Adjusted SG\&A as a \% of gross profit |  | 57.1 \% |  | 55.3 \% | 180 bps |  | 56.8 \% |  | 57.0 \% | (20) bps |
| Income from operations as a \% of revenue |  | 8.1 \% |  | 8.4 \% | (20) bps |  | 8.3 \% |  | 7.7 \% | 50 bps |
| Income from operations as a \% of gross profit |  | 40.8 \% |  | 41.9 \% | (100) bps |  | 41.1 \% |  | 40.9 \% | 20 bps |
| Adjusted income from operations as a \% of revenue |  | 8.1 \% |  | 8.5 \% | (40) bps |  | 8.3 \% |  | 7.7 \% | 50 bps |
| Adjusted income from operations as a $\%$ of gross profit |  | 40.8 \% |  | 42.6 \% | (180) bps |  | 41.0 \% |  | 40.9 \% | 10 bps |
| Finance and insurance average gross profit per unit | \$ | 2,480 | \$ | 1,911 | 30 \% | \$ | 2,450 | \$ | 1,827 | 34 \% |
| Total parts and service gross margin |  | 55.5 \% |  | 61.1 \% | (550) bps |  | 55.5 \% |  | 61.9 \% | (640) bps |
| Total gross profit margin |  | 19.9 \% |  | 19.9 \% | (10) bps |  | 20.1 \% |  | 18.9 \% | 120 bps |

ASBURY AUTOMOTIVE GROUP, INC.
STATEMENTS OF INCOME-DEALERSHIPS (In millions)
(unaudited)

|  | For the Three Months Ended September 30, |  |  |  | \% Change | For the Nine Months Ended September 30, |  |  |  | $\%$ <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  | 2021 |  |  | 2022 |  | 2021 |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| New vehicle | \$ | 1,799.2 | \$ | 1,129.5 | 59 \% | \$ | 5,519.3 | \$ | 3,649.6 | 51 \% |
| Used vehicle: |  |  |  |  |  |  |  |  |  |  |
| Retail |  | 1,249.8 |  | 823.8 | 52 \% |  | 3,739.5 |  | 2,190.5 | 71 \% |
| Wholesale |  | 80.9 |  | 55.3 | 46 \% |  | 304.6 |  | 195.5 | 56 \% |
| Total used vehicle |  | 1,330.7 |  | 879.1 | 51 \% |  | 4,044.1 |  | 2,386.1 | 69 \% |
| Parts and service |  | 544.8 |  | 297.1 | 83 \% |  | 1,582.8 |  | 851.5 | 86 \% |
| Finance and insurance, net |  | 163.9 |  | 100.4 | 63 \% |  | 516.5 |  | 295.7 | 75 \% |
| Total Revenue | \$ | 3,838.5 | \$ | 2,406.1 | 60 \% | \$ | 11,662.7 | \$ | 7,182.9 | 62 \% |
| Gross profit |  |  |  |  |  |  |  |  |  |  |
| New vehicle | \$ | 201.2 | \$ | 126.0 | 60 \% | \$ | 645.6 | \$ | 325.6 | 98 \% |
| Used vehicle: |  |  |  |  |  |  |  |  |  |  |
| Retail |  | 84.0 |  | 68.6 | 22 \% |  | 280.5 |  | 189.5 | 48 \% |
| Wholesale |  | (1.9) |  | 3.6 | (152)\% |  | 5.0 |  | 21.9 | (77)\% |
| Total used vehicle |  | 82.1 |  | 72.2 | 14 \% |  | 285.5 |  | 211.4 | 35 \% |
| Parts and service |  | 301.8 |  | 181.4 | 66 \% |  | 876.4 |  | 527.1 | 66 \% |
| Finance and insurance, net |  | 163.9 |  | 100.4 | 63 \% |  | 516.5 |  | 295.7 | 75 \% |
| Total gross profit | \$ | 749.0 | \$ | 480.0 | 56 \% | \$ | 2,324.1 | \$ | 1,359.9 | 71 \% |

Unit sales

| New vehicle: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Luxury |  | 8,251 |  | 7,972 | 3 \% |  | 25,407 |  | 26,568 | (4)\% |
| Import |  | 18,584 |  | 13,491 | 38 \% |  | 58,826 |  | 45,125 | 30 \% |
| Domestic |  | 9,662 |  | 3,300 | 193 \% |  | 30,135 |  | 12,054 | 150 \% |
| Total new vehicle |  | 36,497 |  | 24,763 | 47 \% |  | 114,368 |  | 83,747 | 37 \% |
| Used vehicle retail |  | 38,874 |  | 27,761 | 40 \% |  | 117,028 |  | 78,136 | 50 \% |
| Used to new ratio |  | 106.5 \% |  | 112.1 \% |  |  | 102.3 \% |  | 93.3 \% |  |
| Average selling price |  |  |  |  |  |  |  |  |  |  |
| New vehicle | \$ | 49,296 | \$ | 45,612 | 8 \% | \$ | 48,259 | \$ | 43,579 | 11 \% |
| Used vehicle retail | \$ | 32,150 | \$ | 29,674 | 8 \% | \$ | 31,954 | \$ | 28,035 | 14 \% |

Average gross profit per unit

| New vehicle: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Luxury | \$ | 8,409 | \$ | 7,549 | 11 \% | \$ | 8,529 | \$ | 6,277 | 36 \% |
| Import |  | 4,197 |  | 3,719 | 13 \% |  | 4,441 |  | 2,489 | 78 \% |
| Domestic |  | 5,569 |  | 4,749 | 17 \% |  | 5,564 |  | 3,865 | 44 \% |
| Total new vehicle |  | 5,512 |  | 5,089 | 8 \% |  | 5,645 |  | 3,888 | 45 \% |
| Used vehicle retail |  | 2,160 |  | 2,470 | (13)\% |  | 2,397 |  | 2,426 | (1)\% |
| Finance and insurance |  | 2,175 |  | 1,911 | 14 \% |  | 2,232 |  | 1,827 | 22 \% |
| Front end yield (1) |  | 5,958 |  | 5,616 | 6 \% |  | 6,235 |  | 5,009 | 24 \% |
| Gross margin |  |  |  |  |  |  |  |  |  |  |
| New vehicle |  | 11.2 \% |  | 11.2 \% | -bps |  | 11.7 \% |  | 8.9 \% | 280 bps |
| Used vehicle retail |  | 6.7 \% |  | 8.3 \% | (160) bps |  | 7.5 \% |  | 8.7 \% | (120) bps |
| Parts and service |  | 55.4 \% |  | 61.1 \% | (570) bps |  | 55.4 \% |  | 61.9 \% | (650) bps |
| Total gross profit margin |  | 19.5 \% |  | 19.9 \% | (40) bps |  | 19.9 \% |  | 18.9 \% | 100 bps |
| Operating expenses |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | \$ | 444.0 | \$ | 268.7 | 65 \% | \$ | 1,361.1 | \$ | 778.2 | 75 \% |
| Adjusted Selling, general and administrative | \$ | 444.0 | \$ | 265.2 | 67 \% | \$ | 1,361.1 | \$ | 774.7 | 76 \% |
| SG\&A as a \% of gross profit |  | 59.3 \% |  | 56.0 \% | 330 bps |  | 58.6 \% |  | 57.2 \% | 130 bps |
| Adjusted SG\&A as a \% of gross profit |  | 59.3 \% |  | 55.3 \% | 400 bps |  | 58.6 \% |  | 57.0 \% | 160 bps |

[^0]ASBURY AUTOMOTIVE GROUP, INC.
SAME STORE OPERATING HIGHLIGHTS-DEALERSHIPS (In millions)
(Unaudited)

|  | For the Three Months Ended September 30, |  |  |  | $\begin{gathered} \text { \% } \\ \text { Change } \\ \hline \end{gathered}$ | For the Nine Months Ended September 30, |  |  |  | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  | 2021 |  |  | 2022 |  | 2021 |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| New vehicle | \$ | 1,031.4 | \$ | 1,113.5 | (7)\% | \$ | 3,117.9 | \$ | 3,601.8 | (13)\% |
| Used Vehicle: |  |  |  |  |  |  |  |  |  |  |
| Retail |  | 811.4 |  | 813.5 | - \% |  | 2,438.6 |  | 2,159.6 | 13 \% |
| Wholesale |  | 34.2 |  | 55.0 | (38)\% |  | 125.2 |  | 194.5 | (36)\% |
| Total used vehicle |  | 845.6 |  | 868.5 | (3)\% |  | 2,563.8 |  | 2,354.0 | 9 \% |
| Parts and service |  | 329.3 |  | 293.5 | 12 \% |  | 942.2 |  | 841.0 | 12 \% |
| Finance and insurance |  | 102.2 |  | 99.4 | 3 \% |  | 326.5 |  | 292.8 | 12 \% |
| Total revenue | \$ | 2,308.5 | \$ | 2,374.9 | (3)\% | \$ | 6,950.5 | \$ | 7,089.6 | (2)\% |
| Gross profit |  |  |  |  |  |  |  |  |  |  |
| New vehicle | \$ | 119.0 | \$ | 124.0 | (4)\% | \$ | 368.6 | \$ | 320.4 | 15 \% |
| Used Vehicle: |  |  |  |  |  |  |  |  |  |  |
| Retail |  | 47.1 |  | 67.7 | (30)\% |  | 159.3 |  | 187.1 | (15)\% |
| Wholesale |  | (1.9) |  | 3.6 | (153)\% |  | - |  | 21.7 | (100)\% |
| Total used vehicle |  | 45.2 |  | 71.3 | (37)\% |  | 159.3 |  | 208.8 | (24)\% |
| Parts and service |  | 196.3 |  | 179.1 | 10 \% |  | 562.8 |  | 520.1 | 8 \% |
| Finance and insurance |  | 102.2 |  | 99.4 | 3 \% |  | 326.5 |  | 292.8 | 12 \% |
| Total gross profit | \$ | 462.7 | \$ | 473.8 | (2)\% | \$ | 1,417.2 | \$ | 1,342.1 | 6 \% |
| Unit sales |  |  |  |  |  |  |  |  |  |  |
| New vehicle: |  |  |  |  |  |  |  |  |  |  |
| Luxury |  | 7,070 |  | 7,694 | (8)\% |  | 21,640 |  | 25,733 | (16)\% |
| Import |  | 10,521 |  | 13,491 | (22)\% |  | 32,900 |  | 45,125 | (27)\% |
| Domestic |  | 2,989 |  | 3,300 | (9)\% |  | 9,285 |  | 12,054 | (23)\% |
| Total new vehicle |  | 20,580 |  | 24,485 | (16)\% |  | 63,825 |  | 82,912 | (23)\% |
| Used vehicle retail |  | 24,774 |  | 27,416 | (10)\% |  | 75,262 |  | 77,096 | (2)\% |
| Used to new ratio |  | 120.4 \% |  | 112.0 \% |  |  | 117.9 \% |  | 93.0 \% |  |
| Average selling price |  |  |  |  |  |  |  |  |  |  |
| New vehicle | \$ | 50,117 | \$ | 45,475 | 10 \% | \$ | 48,851 | \$ | 43,441 | 12 \% |
| Used vehicle retail | \$ | 32,754 | \$ | 29,673 | 10 \% | \$ | 32,402 | \$ | 28,011 | 16 \% |

## Average gross profit per unit

| New vehicle: |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Luxury | \$ | 8,531 | \$ | 7,555 | 13 \% | \$ | 8,397 | \$ | 6,272 | 34 \% |
| Import |  | 4,267 |  | 3,721 | 15 \% |  | 4,342 |  | 2,490 | 74 \% |
| Domestic |  | 4,609 |  | 4,752 | (3)\% |  | 4,743 |  | 3,867 | 23 \% |
| Total new vehicle |  | 5,782 |  | 5,065 | 14 \% |  | 5,775 |  | 3,864 | 49 \% |
| Used vehicle retail |  | 1,901 |  | 2,471 | (23)\% |  | 2,116 |  | 2,427 | (13)\% |
| Finance and insurance |  | 2,254 |  | 1,915 | 18 \% |  | 2,348 |  | 1,830 | 28 \% |
| Front end yield (1) |  | 5,916 |  | 5,610 | 5 \% |  | 6,143 |  | 5,001 | 23 \% |
| Gross margin |  |  |  |  |  |  |  |  |  |  |
| Total new vehicle |  | 11.5 \% |  | 11.1 \% | 40 bps |  | 11.8 \% |  | 8.9 \% | 290 bps |
| Used vehicle retail |  | 5.8 \% |  | 8.3 \% | (250) bps |  | 6.5 \% |  | 8.7 \% | (220) bps |
| Parts and service |  | 59.6 \% |  | 61.0 \% | (140) bps |  | 59.7 \% |  | 61.8 \% | (210) bps |
| Total gross profit margin |  | 20.0 \% |  | 19.9 \% | 10 bps |  | 20.4 \% |  | 18.9 \% | 150 bps |
| Operating expenses |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | \$ | 258.3 | \$ | 265.5 | (3)\% | \$ | 801.0 | \$ | 768.9 | 4 \% |
| Adjusted Selling, general and administrative | \$ | 258.3 | \$ | 262.0 | (1)\% | \$ | 801.0 | \$ | 765.4 | 5 \% |
| SG\&A as a \% of gross profit |  | 55.8 \% |  | 56.0 \% | (20) bps |  | 56.5 \% |  | 57.3 \% | (80) bps |
| Adjusted SG\&A as a \% of gross profit |  | 55.8 \% |  | 55.3 \% | 50 bps |  | 56.5 \% |  | 57.0 \% | (50) bps |

[^1]
## ASBURY AUTOMOTIVE GROUP, INC.

## SEGMENT REPORTING

(Unaudited)

|  | Three Months Ended September 30, 2022 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Dealerships |  | TCA After Eliminations |  | Total Company |  |
|  | (In millions) |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| New | \$ | 1,799.2 | \$ | - | \$ | 1,799.2 |
| Used |  | 1,330.7 |  | - |  | 1,330.7 |
| Parts and service |  | 544.8 |  | (8.7) |  | 536.1 |
| Finance and insurance |  | 163.9 |  | 36.1 |  | 200.0 |
| Total revenue | \$ | 3,838.5 | \$ | 27.4 | \$ | 3,865.9 |
| Cost of sales |  |  |  |  |  |  |
| New | \$ | 1,598.0 | \$ | - | \$ | 1,598.0 |
| Used |  | 1,248.6 |  | - |  | 1,248.6 |
| Parts and service |  | 243.0 |  | (4.5) |  | 238.5 |
| Finance and insurance |  | - |  | 13.0 |  | 13.0 |
| Total cost of sales | \$ | 3,089.5 | \$ | 8.6 | \$ | 3,098.1 |
| Gross profit |  |  |  |  |  |  |
| New | \$ | 201.2 | \$ | - | \$ | 201.2 |
| Used |  | 82.1 |  | - |  | 82.1 |
| Parts and service |  | 301.8 |  | (4.2) |  | 297.6 |
| Finance and insurance |  | 163.9 |  | 23.0 |  | 186.9 |
| Total gross profit | \$ | 749.0 | \$ | 18.8 | \$ | 767.8 |
| Selling, general and administrative | \$ | 444.0 | \$ | (5.8) | \$ | 438.2 |
| Income from operations | \$ | 291.4 | \$ | 22.3 | \$ | 313.6 |


|  | Nine Months Ended September 30, 2022 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Dealerships |  | TCA After Eliminations |  | Total Company |  |
|  | (In millions) |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| New | \$ | 5,519.3 | \$ | - | \$ | 5,519.3 |
| Used |  | 4,044.1 |  | - |  | 4,044.1 |
| Parts and service |  | 1,582.8 |  | (24.7) |  | 1,558.2 |
| Finance and insurance |  | 516.5 |  | 89.9 |  | 606.4 |
| Total revenue | \$ | 11,662.7 | \$ | 65.2 | \$ | 11,727.9 |
| Cost of sales |  |  |  |  |  |  |
| New | \$ | 4,873.7 | \$ | - | \$ | 4,873.7 |
| Used |  | 3,758.5 |  | - |  | 3,758.5 |
| Parts and service |  | 706.5 |  | (12.8) |  | 693.6 |
| Finance and insurance |  | - |  | 39.5 |  | 39.5 |
| Total cost of sales | \$ | 9,338.6 | \$ | 26.7 | \$ | 9,365.4 |
| Gross profit |  |  |  |  |  |  |
| New | \$ | 645.6 | \$ | - | \$ | 645.6 |
| Used |  | 285.5 |  | - |  | 285.5 |
| Parts and service |  | 876.4 |  | (11.8) |  | 864.5 |
| Finance and insurance |  | 516.5 |  | 50.3 |  | 566.8 |
| Total gross profit | \$ | 2,324.1 | \$ | 38.5 | \$ | 2,362.5 |
| Selling, general and administrative | \$ | 1,361.1 | \$ | (19.2) | \$ | 1,341.9 |
| Income from operations | \$ | 918.1 | \$ | 51.9 | \$ | 970.0 |

## ASBURY AUTOMOTIVE GROUP INC.

Supplemental Disclosures
(Unaudited)

The following tables provide reconciliations for our non-GAAP metrics:

|  | ree |  |  |  | For the Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2022 |  | September 30, 2021 |  | September 30, 2022 |  | June 30, 2022 |  |
|  | (Dollars in millions) |  |  |  |  |  |  |  |
| Adjusted leverage ratio: |  |  |  |  |  |  |  |  |
| Long-term debt (including current portion and held for sale) |  |  |  |  | \$ | 3,364.4 | \$ | 3,387.9 |
| Cash and floor plan offset |  |  |  |  |  | (635.6) |  | (404.4) |
| TCA cash |  |  |  |  |  | 98.5 |  | 160.3 |
| Availability under our used vehicle floor plan facility |  |  |  |  |  | (198.5) |  | (327.8) |
| Adjusted long-term net debt |  |  |  |  | \$ | 2,628.7 | \$ | 2,816.0 |
|  |  |  |  |  |  |  |  |  |
| Calculation of earnings before interest, taxes, depreciation and amortization ("EBITDA"): |  |  |  |  |  |  |  |  |
| Net Income | \$ | 205.0 | \$ | 147.0 | \$ | 784.6 | \$ | 726.5 |
|  |  |  |  |  |  |  |  |  |
| Depreciation and amortization |  | 17.1 |  | 10.7 |  | 64.9 |  | 58.5 |
| Income tax expense |  | 68.1 |  | 45.8 |  | 253.7 |  | 231.3 |
| Swap and other interest expense |  | 38.6 |  | 14.9 |  | 165.1 |  | 141.4 |
| Earnings before interest, taxes, depreciation and amortization ("EBITDA") | \$ | 328.8 | \$ | 218.3 | \$ | $\underline{1,268.2}$ | \$ | 1,157.7 |
|  |  |  |  |  |  |  |  |  |
| Non-core items - expense (income): |  |  |  |  |  |  |  |  |
| Gain on dealership divestitures, net | \$ | - | \$ | (8.0) | \$ | (4.4) | \$ | (12.4) |
| Gain on sale of real estate |  | - |  | - |  | (0.9) |  | (0.9) |
| Professional fees associated with acquisitions |  | - |  | 3.5 |  | 1.4 |  | 4.9 |
| Total non-core items |  | - |  | (4.6) |  | (3.9) |  | (8.5) |
|  |  |  |  |  |  |  |  |  |
| Adjusted EBITDA | \$ | 328.8 | \$ | 213.8 | S | 1,264.3 | \$ | 1,149.3 |
|  |  |  |  |  |  |  |  |  |
| Pro forma impact of acquisition and divestitures on EBITDA |  |  |  |  | \$ | 96.3 | \$ | 214.2 |
| Pro forma Adjusted EBITDA |  |  |  |  | \$ | 1,360.6 | \$ | 1,363.5 |
|  |  |  |  |  |  |  |  |  |
| Pro forma Adjusted net leverage ratio |  |  |  |  |  | 1.9 |  | 2.1 |


|  | Three Months Ended September 30, 2022 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GAAP |  | (Gain) loss on divestiture |  | Real estate related gain |  | Income tax effect |  | Non-GAAP adjusted |  |
|  | (In millions, except per share data) |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | \$ | 438.2 | \$ | - | \$ | - | \$ | - | \$ | 438.2 |
| Income from operations | \$ | 313.6 | \$ | - | \$ | - | \$ | - | \$ | 313.6 |
| Net income | \$ | 205.0 | \$ | - | \$ | - | \$ | - | \$ | 205.0 |
| Weighted average common share outstanding - diluted |  | 22.2 |  |  |  |  |  |  |  | 22.2 |
| Diluted EPS | \$ | 9.23 | \$ | - | \$ | - | \$ | - | \$ | 9.23 |
| SG\&A as a \% of gross profit |  | 57.1 \% |  | - \% |  | - \% |  | - \% |  | 57.1 \% |
| Income from operations as a \% of revenue |  | 8.1 \% |  | - \% |  | - \% |  | - \% |  | 8.1 \% |
| Dealerships: |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | \$ | 444.0 | \$ | - | \$ | - | \$ | - | \$ | 444.0 |
| SG\&A as a \% of gross profit |  | 59.3 \% |  | - \% |  | - \% |  | - \% |  | 59.3 \% |

Three Months Ended September 30, 2021


|  | Nine Months Ended September 30, 2022 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GAAP |  | Gain on divestitures |  | $\begin{aligned} & \text { Real estate related } \\ & \text { gain } \end{aligned}$ |  | Income tax effect |  | Non-GAAP adjusted |  |
|  | (In millions, except per share data) |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | \$ | 1,341.9 | \$ | - | \$ | - | \$ | - | \$ | 1,341.9 |
| Income from operations | \$ | 970.0 | \$ | - | \$ | (0.9) | \$ | - | \$ | 969.0 |
| Net income | \$ | 644.1 | \$ | (4.4) | S | (0.9) | \$ | 1.3 | \$ | 640.1 |
|  |  |  |  |  |  |  |  |  |  |  |
| Weighted average common share outstanding - diluted |  | 22.4 |  |  |  |  |  |  |  | 22.4 |
|  |  |  |  |  |  |  |  |  |  |  |
| Diluted EPS | \$ | 28.72 | \$ | (0.20) | \$ | (0.04) | \$ | 0.06 | \$ | 28.54 |
|  |  |  |  |  |  |  |  |  |  |  |
| SG\&A as a \% of gross profit |  | 56.8 \% |  | - \% |  | - \% |  | - \% |  | 56.8 \% |
| Income from operations as a $\%$ of revenue |  | 8.3 \% |  | - \% |  | - \% |  | - \% |  | 8.3 \% |
|  |  |  |  |  |  |  |  |  |  |  |
| Dealerships: |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | \$ | 1,361.1 | \$ | - | \$ | - | \$ | - | \$ | 1,361.1 |
| SG\&A as a \% of gross profit |  | 58.6 \% |  | -\% |  | - \% |  | - \% |  | 58.6 \% |


|  | Nine Months Ended September 30, 2021 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GAAP |  | Professional fees associated with acquisitions |  | Legal settlements |  | Real estate related gain |  | Real estate related charges |  | Gain ondealershipdivestitures |  | $\underset{\text { effect }}{\text { Income tax }}$ |  | $\begin{gathered} \text { Non-GAAP } \\ \text { adjusted } \end{gathered}$ |  |
|  | (In millions, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | \$ | 778.2 | \$ | (3.5) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 774.7 |
| Income from operations | \$ | 555.7 | \$ | 3.5 | \$ | (3.5) | \$ | (1.8) | \$ | 2.1 | \$ | - | \$ | - | \$ | 555.9 |
| Net income | \$ | 391.9 | \$ | 3.5 | \$ | (3.5) | \$ | (1.8) | \$ | 2.1 | \$ | (8.0) | \$ | 1.9 | \$ | 386.0 |
| Weighted average common share outstanding - diluted |  | 19.5 |  |  |  |  |  |  |  |  |  |  |  |  |  | 19.5 |
| Diluted EPS | \$ | 20.10 | \$ | 0.18 | \$ | (0.18) | \$ | (0.10) | \$ | 0.11 | \$ | (0.42) | \$ | 0.10 |  | 19.79 |
| SG\&A as a \% of gross profit |  | 57.2 \% |  | (0.2)\% |  | - \% |  | - \% |  | - \% |  | - \% |  | - \% |  | 57.0 \% |
| Income from operations as a \% of revenue |  | 7.7 \% |  | - \% |  | -\% |  | - \% |  | - \% |  | - \% |  | - \% |  | 7.7 \% |
| Dealerships: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | \$ | 778.2 | \$ | (3.5) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 774.7 |
| SG\&A as a \% of gross profit |  | 57.2 \% |  | (0.2)\% |  | - \% |  | -\% |  | - \% |  | - \% |  | - \% |  | 57.0 \% |


[^0]:    (1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

[^1]:    (1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

