## ASBURY <br> AUTOMOTIVE GROUP




To the extent that statements in this presentation are not recitations of historical fact, such statements constitute "forwardlooking statements" as such term is defined in the Private Securities Litigation Reform Act of 1995. The forward-looking statements in this presentation may include statements relating to goals, plans, expectations, projections regarding our financial position, results of operations, market position, capital allocation strategy business strategy and expectations of our management with respect to, among other things: our relationships with vehicle manufacturers; our ability to improve our margins; operating cash flows and availability of capital; capital expenditures; the amount of our indebtedness; the completion of pending and future acquisitions and divestitures; future return targets; future annual savings; general economic trends, including consumer confidence levels, interest rates, and fuel prices; and automotive retail industry trends.

The following are some but not all of the factors that could cause actual results or events to differ materially from those anticipated, including: our ability to execute our business strategy; the annual rate of new vehicle sales in the U.S.; our ability to generate sufficient cash flows; our ability to improve our liquidity position; market factors and the future economic environment, including consumer confidence, interest rates, the price of oil and gasoline, the level of manufacturer incentives and the availability of consumer credit; the reputation and financial condition of vehicle manufacturers whose brands we represent and our relationships with such manufacturers, and their ability to design, manufacture, deliver and market their vehicles successfully; significant disruptions in the production and delivery of vehicles and parts for any reason, including natural disasters, affecting the manufacturers whose brand we sell; our ability to enter into, maintain and/or renew our framework and dealership agreements on favorable terms; the inability of our dealership operations to perform at expected levels or achieve expected return targets; our ability to successfully integrate recent and future acquisitions; changes in, failure or inability to comply with, laws and regulations governing the operation of automobile franchises, accounting standards, the environment and taxation requirements; our ability to leverage gains from our dealership portfolio; high levels of competition in the automotive retailing industry which may create pricing pressures on the products and services we offer; our ability to minimize operating expenses or adjust our cost structure; our ability to execute our capital expenditure plans; our ability to capitalize on opportunities to repurchase our debt and equity securities; our ability to achieve estimated future savings from our various cost saving initiatives and strategies; our ability to comply with our debt or lease covenants and obtain waivers for the covenants as necessary; and any negative outcome from any future litigation. These risks, uncertainties and other factors are disclosed in Asbury's Annual Report on Form 10-K, subsequent quarterly reports on Form 10-Q and other periodic and current reports filed with the Securities and Exchange Commission from time to time.

These forward-looking statements and such risks, uncertainties and other factors speak only as of the date of this presentation. We expressly disclaim any obligation or undertaking to disseminate any updates or revisions to any forwardlooking statement contained herein, whether as a result of new information, future events or otherwise.

## Asbury Automotive Group (NYSE:ABG)

- Fortune 500 automotive retailer
- $7^{\text {th }}$ largest U.S. based franchised auto retailer
- ~\$6.5 billion in total revenues ${ }^{(1)}$
- 83 dealership locations; 97 franchises ${ }^{(2)}$

- 29 vehicle brands ( $80 \%$ luxury / import) ${ }^{(2)}$
- Sold over 175,000 retail vehicles ${ }^{(1)}$
- Handled about 2.0 million repair orders ${ }^{(1)}$
- Operating 25 collision repair centers ${ }^{(2)}$


## New Vehicle Revenue by State



For Six Months Ended Jun. 30, 2018

Fortune 500 automotive dealer group with attractive geographic presence
(1) For the year ended Dec. 31, 2017
(2) As of Jun. 30, 2018


Very attractive portfolio of brands; high concentration of import and luxury

1. Drive Operational Excellence

- Attract and retain the best talent
- Implement best practices and improve productivity
- Provide an exceptional customer experience
- Centralize, streamline and automate processes
- Leverage our scale and cost structure to improve our operating efficiencies

2. Deploy Capital to Highest Returns

- Continue to invest in the business
- Acquire dealerships meeting our criteria
- Return capital to stockholders


SAAR is hard to predict.
We attack what we can control: Used Vehicles, F\&l and Parts \& Service

## The Four Key Components of Our Business

(Q2 2018)


Used, Parts \& Service and F\&I account for 46\% of revenue and 85\% of gross profit

## Average Monthly CPO Unit Sales per Store



An increasing supply of off-lease vehicles should support continued CPO growth with ancillary benefits

F\&I Gross Profit per Unit Sold


Solid training and execution continue to drive F\&/ growth


More units in operation, online scheduling, CRM and improved technician / bay utilization should drive mid-single digit parts and service growth through economic cycle

Online Service Appointments


Deploying digital technology to drive business growth and enhance the customer experience; online service appointment volume has grown over 300\% since Q1'16


Digital now represents approximately 75\% of our advertising spend; Internet leads are growing, while per vehicle advertising spend is being managed below historic levels

## Online Sales Transaction

## WE SHIP ANYWHERE



Building our omni-channel capabilities to improve the customer's experience

- Attractive brand mix and geographic footprint
- Operational excellence:
- Best in class gross margins and operating margins
- Best in class return on equity
- Strong growth track record
- Disciplined transparent capital allocation strategy
- Invest where we can generate attractive ROI (operating assets \& capabilities, value added acquisitions, return of capital to shareholders)
- Strong balance sheet
- Around $\$ 350$ million of liquidity


## Appendix

## > Same store:

- Total revenue increased 4\%; gross profit increased 2\%
- New vehicle revenue increased 3\%; gross profit decreased 3\%
- Used vehicle retail revenue increased 8\%; gross profit increased 2\%
- Finance and insurance revenue and gross profit increased 5\%
- Parts and service revenue was flat; gross profit increased $2 \%$


## > Total Company:

- Total revenue increased 6\%; gross profit increased 4\%
- SG\&A as a percentage of gross profit decreased 90 basis points to $68.6 \%$
- Adjusted income from operations as a percentage of revenue was $4.6 \%$
- Adjusted EPS from continuing operations increased 32\%


## $>$ Strategic Highlights

- Completed the acquisition of a Toyota and a Chevrolet dealership in the Atlanta market
- Repurchased $\$ 20$ million of common stock

In a healthy SAAR environment with continued margin pressure, we delivered a 2\% same store gross profit growth with strong F\&I and customer pay performance

|  | Q2 '18 | Q2 '17 | Change |
| :---: | :---: | :---: | :---: |
| Volume Metrics (SS) |  |  |  |
| US Auto Sales (M) | 4.50 | 4.42 | 1.8\% |
| New Units | 25,295 | 25,132 | 0.6\% |
| Used Retail Units | 21,067 | 19,998 | 5.3\% |
| Used to New Ratio | 83.3\% | 79.6\% | 370 bps |
| Fixed Gross Profit (\$M) | \$127.0 | \$124.3 | 2.2\% |
| Margin Metrics (SS) |  |  |  |
| New Margin | 4.4\% | 4.6\% | (20 bps) |
| Used Retail Margin | 7.2\% | 7.6\% | (40 bps) |
| Fixed Margin | 63.3\% | 61.9\% | 140 bps |
| F\&IPVR | \$1,551 | \$1,518 | \$33 |
| Front End PVR ${ }^{(1)}$ | \$3,117 | \$3,140 | (\$23) |
| Performance Metrics |  |  |  |
| SG\&A \%GP | 68.6\% | 69.5\% | (90 bps) |
| EBITDA (\$M) ${ }^{(2)}$ | \$80.1 | \$73.5 | 9.0\% |
| EPS | \$2.11 | \$1.52 | 38.8\% |
| Adj. EBITDA (\$M) ${ }^{(2)}$ | \$79.4 | \$75.6 | 5.0\% |
| Adj. EPS ${ }^{(2)}$ | \$2.08 | \$1.58 | 31.6\% |

(1) Front end PVR is new vehicle gross profit, used retail gross profit, and F\&I gross profit divided by new and used retail unit sales
(2) See Non-GAAP reconciliations

## Non-GAAP Reconciliations

(\$ in Millions, except per share amounts)

| Adjusted EBITDA | Q2 '18 | Q2 '17 |
| :---: | :---: | :---: |
| Net Income | \$43.2 | \$31.9 |
| Add: |  |  |
| Depreciation and amortization | 8.5 | 8.0 |
| Income tax expense | 15.0 | 19.7 |
| Swap and other interest expense | 13.4 | 13.9 |
| EBITDA | \$80.1 | \$73.5 |
| Legal settlements | (0.7) | - |
| Real estate related charges | - | 2.9 |
| Investment Income | - | (0.8) |
| Adjusted EBITDA | \$79.4 | \$75.6 |


| Operating Income | Q2 '18 | Q2 '17 |
| :---: | :---: | :---: |
| Income from operations | \$79.6 | \$71.6 |
| Legal settlements | (0.7) |  |
| Real estate-related charges | - | 2.9 |
| Investment income |  | (0.8) |
| Adjusted income from operations | \$78.9 | \$73.7 |
| Adjusted diluted EPS | Q2 '18 | Q2 '17 |
| Diluted EPS | \$2.11 | \$1.52 |
| Total non-core items | (0.03) | 0.06 |
| Adjusted diluted EPS | \$2.08 | \$1.58 |

Debt Maturity Schedule
(\$ in Millions)


## Our near-term debt maturities remain minimal, with a large "stack" in 2024

