# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

FORM 8-K

## CURRENT REPORT

## PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): April 28, 2022

## Asbury Automotive Group, Inc. <br> (Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation)
001-31262
(Commission File Number)

01-0609375
(IRS Employer Identification No.)

2905 Premiere Parkway NW Suite 300
Duluth, GA
30097
(Address of principal executive offices)
(Zip Code)
(770) 418-8200
(Registrant's telephone number, including area code)

## None

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| :---: | :---: | :---: |
| Common stock, \$0.01 par value per share | ABG | New York Stock Exchange |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 230.405$ of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $\$ 240.12 \mathrm{~b}-2$ of this chapter).
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition.

Asbury Automotive Group, Inc. (the "Company") issued an earnings release on April 28, 2022, announcing its financial results for the three months ended March 31, 2022. A copy of the earnings release is furnished as Exhibit 99.1 to this Current Report.

The information furnished in this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following exhibits are furnished as part of this report.

## Exhibit No.

## Description

99.1 Press Release dated April 28, 2022.

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ASBURY AUTOMOTIVE GROUP, INC.
By: /s/ Michael D. Welch

Name:
Title:

## Michael D. Welch

Senior Vice President and Chief Financial Officer

## Asbury Automotive Group Reports All-Time Record EPS of \$10.38, for First Quarter 2022, up 117\% Over Prior Year, and Announces Update to Strategic Growth Plan

- First quarter EPS of $\$ 10.38$ per diluted share, up $117 \%$ over prior year
- First quarter adjusted EPS of $\$ 9.27$ per diluted share (a non-GAAP measure), up 98\% over prior year
- First quarter revenue increased $78 \%$ and gross profit increased $107 \%$ over prior year quarter; operating margin of $8.2 \%$ rose 200 bps year-over-year
- First quarter SG\&A as a percentage of gross profit decreased 520 bps over prior year to $57.5 \%$
- First quarter adjusted EBITDA (a non-GAAP measure) increased 139\% to $\$ 336$ million
- New $\$ 200$ million share repurchase authorization

DULUTH, GA. (April 28, 2022) - Asbury Automotive Group, Inc. (NYSE: ABG) (the "Company"), one of the largest automotive retail and service companies in the U.S., reported record first quarter 2022 net income of $\$ 237.7$ million ( $\$ 10.38$ per diluted share), an increase of $156 \%$ from $\$ 92.8$ million ( $\$ 4.78$ per diluted share) in the prior year quarter.
"In the first quarter, our legacy Asbury and recently acquired stores contributed to the Company generating all-time record adjusted EBITDA, which increased $139 \%$ to $\$ 336$ million. We are excited about our expanded dealership portfolio and our team members, all of whom have done an outstanding job. The strategic fit of the acquisitions we made in 2021 is clear and we believe that we are now on pace to generate $\$ 16$ billion in revenue in 2022, a $63 \%$ increase over 2021. We have updated our strategic growth plan to reflect our new target of $\$ 32$ billion in revenue in 2025. Our first quarter results reaffirm our belief that we can achieve our updated 2025 plan," said David Hult, Asbury's President and Chief Executive Officer.
"We see tremendous opportunity ahead of us as we roll out Clicklane to our acquired dealerships and integrate Total Care Auto, Powered by Landcar, or TCA, into the legacy Asbury stores. We expect these actions, along with a more optimized dealership portfolio, will allow Asbury to expand its market share, increase productivity and improve the purchasing, servicing and ownership experience of our guests."

The financial measures discussed below include both GAAP and adjusted (non-GAAP) financial measures. Please see reconciliations for non-GAAP metrics included in the accompanying financial tables.

First quarter 2022 adjusted net income, a non-GAAP measure, increased $134 \%$ year-over-year to $\$ 212.2$ million ( $\$ 9.27$ per diluted share) compared to adjusted net income of $\$ 90.7$ million ( $\$ 4.68$ per diluted share) in first quarter 2021. Adjusted net income for first quarter 2022 excludes gains, net of tax, of $\$ 25.5$ million ( $\$ 1.11$ per diluted share) related to a $\$ 33.1$ million ( $\$ 1.08$ per diluted share) gain on the sale of four dealerships and a $\$ 0.9$ million ( $\$ 0.03$ per diluted share) sale-leaseback real estate gain.

Net income for the first quarter 2021 was adjusted for the following pre-tax items: gain on legal settlements of $\$ 3.5$ million ( $\$ 0.14$ per diluted share), gain on sale of real estate of $\$ 1.1$ million ( $\$ 0.03$ per diluted share), and other real estate related charges of $\$ 1.8$ million ( $\$ 0.07$ per diluted share).

## First Quarter 2022 Operational Summary

## Total company vs. 1st Quarter 2021:

- Revenue of $\$ 3.9$ billion, an increase of $78 \%$
- Gross profit increased $107 \%$
- Gross margin increased 270 bps to $20.2 \%$
- New vehicle unit volume increased $44 \%$; new vehicle revenue increased $61 \%$; gross profit increased $197 \%$
- Used vehicle retail unit volume increased 63\%; used vehicle retail revenue increased $100 \%$; gross profit increased $102 \%$
- Finance and insurance revenue increased 130\%; gross profit increased $118 \%$
- Parts and service revenue increased $92 \%$; gross profit increased $70 \%$
- SG\&A as a percentage of gross profit fell to $57.5 \%$, a decrease of 520 bps
- Operating income increased 135\%; adjusted operating income increased $140 \%$
- Operating margin increased 200 bps to $8.2 \%$; adjusted operating margin increased 210 bps to $8.2 \%$
- EPS increased $117 \%$ to $\$ 10.38$; adjusted EPS increased $98 \%$ to $\$ 9.27$

Same store (dealership only) vs. 1st Quarter 2021:

- Revenue increased 5\%
- Gross profit increased 23\%
- Gross margin increased 310 bps to $20.5 \%$
- New vehicle unit volume decreased $20 \%$; new vehicle revenue decreased $10 \%$; new vehicle gross profit increased $67 \%$
- Used vehicle retail unit volume increased 6\%; used vehicle retail revenue increased $32 \%$; used vehicle retail gross profit increased 17\%
- Finance and insurance revenue increased 26\%; gross profit per unit increased $36 \%$
- Parts and service revenue increased $14 \%$; gross profit increased $10 \%$; customer pay gross profit increased $16 \%$


## Clicklane metrics:

- Over 5,600 vehicles sold; 38\% new, 62\% used
- $92 \%$ of transactions were customers incremental to Asbury Automotive
- $43 \%$ of Clicklane sales had a trade-in
- $62 \%$ of trade-ins were reconditioned and sold to retail customers
- Total Front-End yield of \$6,095, F\&I yield of \$2,291
- Conversion rate nearly double that of traditional internet leads
- $95 \%$ of deliveries within a 50 -mile radius of an Asbury dealership


## Divestitures

Year-to-date, the Company has completed seven planned divestitures, including four that closed in the first quarter, and received \$327 million in proceeds.

## Liquidity and Leverage

The Company generated $\$ 409$ million in operating cash flow enabling the pay down of $\$ 374$ million in debt and used vehicle floorplan during the first quarter. As of March 31, 2022, the Company had cash of $\$ 147$ million (which excludes $\$ 138$ million of cash at TCA), floorplan offset accounts of $\$ 27$ million and availability under the used vehicle floorplan line and revolver of $\$ 632$ million for a total of approximately $\$ 805$ million in liquidity. The Company’s adjusted net leverage ratio was 2.2 x at quarter end compared to 2.7x at the end of 2021.

## Share Repurchase

During the first quarter, the Company repurchased 1.1 million shares for $\$ 200.0$ million, which completed the previously authorized $\$ 200.0$ million share repurchase authorization. On April 27, 2022, Asbury's Board of Directors authorized a new common stock share repurchase authorization of up to $\$ 200.0$ million. The shares may be purchased from time to time in the open market, in privately negotiated transactions or in other manners as permitted by federal securities laws and other legal and contractual requirements. The extent to which the Company repurchases its shares, the number of shares and the timing of any repurchase will depend on such factors as Asbury's stock price, general economic and market conditions, the potential impact on its capital structure, the expected return on competing uses of capital such as strategic dealership acquisitions and capital investments and other considerations. The program does not require the Company to repurchase any specific number of shares, and may be modified, suspended or terminated at any time without further notice.

## Corporate Responsibility Report

The Company recently released its inaugural Corporate Responsibility Report on its website, asburyauto.com, to present our Environmental, Social and Governance ("ESG") commitments and related initiatives.

## 2025 Strategic Growth Plan

The Company provided an update to its 2025 Strategic Growth Plan within its first quarter 2022 investor presentation on its website and will provide commentary on it during its earnings call. Unless otherwise specified, information contained on our website is not incorporated into this press release or other documents we file with, or furnish to, the SEC.

## Earnings Call

Additional commentary regarding the first quarter results will be provided during the earnings conference call on Thursday, April 28, 2022, at 10:00 a.m. ET.

The conference call will be simulcast live on the internet and can be accessed by logging onto www.asburyauto.com/company/investor-relations. A replay will be available on this site for 30 days.

In addition, live audio of the call will be accessible to the public by calling (888) 221-3881 (domestic) or (646) 828-8193 (international); confirmation code - 2312348. Callers should dial in approximately 5 to 10 minutes before the call begins.

A conference call replay will be available two hours following the call for seven days and can be accessed by calling (888) 2031112 (domestic) or (719) 457-0820 (international); passcode - 2312348.

## About Asbury Automotive Group, Inc.

Asbury Automotive Group, Inc. (NYSE: ABG), a Fortune 500 company headquartered in Duluth, GA, is one of the largest automotive retailers in the U.S. In late 2020, Asbury embarked on a five-year plan to increase revenue and profitability strategically through organic and acquisitive growth as well as their innovative Clicklane digital vehicle purchasing platform, with its guest-centric approach as Asbury’s constant North Star. Asbury currently operates 148 new vehicle dealerships in 15 states, consisting of 198 franchises, representing 31 brands of vehicles, and 7 stand-alone used vehicle dealerships. Asbury also operates 35 collision repair centers, an auto auction, a used vehicle wholesale business and Total Care Auto, Powered by Landcar, a leading provider of service contracts and other vehicle protection products. Asbury offers an extensive range of automotive products and services, including new and used vehicles; parts and service, which includes vehicle repair and maintenance services, replacement parts and collision repair services; and finance and insurance products, including arranging vehicle financing through third parties and aftermarket products, such as extended service contracts, guaranteed asset protection debt cancellation and prepaid maintenance.

For additional information, visit www.asburyauto.com.

## Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements other than historical fact, and may include statements relating to goals, plans, objectives, projections regarding Asbury's financial position, liquidity, results of operations, cash flows, leverage, market position and dealership portfolio, revenue enhancement strategies, operational improvements, projections regarding the expected benefits of Clicklane, management's plans, projections and objectives for future operations, scale and performance, integration plans and expected synergies from acquisitions, capital allocation strategy, business strategy and expectations of our management with respect to, among other things: changes in general economic and business conditions, including increases in interest rates and rising fuel prices, any impact of COVID-19 on the automotive industry in general, the automotive retail industry in particular and our customers, suppliers, vendors and business partners; our relationships with vehicle manufacturers; our ability to maintain our margins; operating cash flows and availability of capital; capital expenditures; the amount of our indebtedness; the completion of any future acquisitions and divestitures; future return targets; future annual savings; general economic trends, including consumer confidence levels, interest rates, and fuel prices; and automotive retail industry trends. These statements are based on management's current expectations and beliefs and involve significant risks and uncertainties that may cause results to differ materially from those set forth in the statements. These risks and uncertainties include, among other things, our inability to realize the benefits expected from recently completed transactions; our inability to promptly and effectively integrate completed transactions and the diversion of management's attention from ongoing business and regular business responsibilities; our inability to complete future acquisitions or divestitures and the risks resulting therefrom; any impact from the COVID-19 pandemic on our industry and business, market factors, Asbury's relationships with, and the financial and operational stability of, vehicle manufacturers and other suppliers, acts of God, acts of war or other incidents and the shortage of semiconductor chips and other components, which may adversely impact supply from vehicle manufacturers and/or present retail sales challenges; risks associated with Asbury's indebtedness and our ability to comply with applicable covenants in our various financing agreements, or to obtain waivers of these covenants as necessary; risks related to competition in the automotive retail and service industries, general economic conditions both
nationally and locally, governmental regulations, legislation, including changes in automotive state franchise laws, adverse results in litigation and other proceedings, and Asbury's ability to execute its strategic and operational strategies and initiatives, including its five-year strategic plan, Asbury's ability to leverage gains from its dealership portfolio, Asbury's ability to capitalize on opportunities to repurchase its debt and equity securities or purchase properties that it currently leases, and Asbury's ability to stay within its targeted range for capital expenditures. There can be no guarantees that Asbury's plans for future operations will be successfully implemented or that they will prove to be commercially successful.

These and other risk factors that could cause actual results to differ materially from those expressed or implied in our forwardlooking statements are and will be discussed in Asbury's filings with the U.S. Securities and Exchange Commission from time to time, including its most recent annual report on Form 10-K and any subsequently filed quarterly reports on Form 10-Q. These forward-looking statements and such risks, uncertainties and other factors speak only as of the date of this press release. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise.

ASBURY AUTOMOTIVE GROUP, INC.
CONSOLIDATED STATEMENTS OF INCOME (In millions, except per share data)
(Unaudited)

|  | For the Three Months Ended March 31, |  |  |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  | 2021 |  |  |
| REVENUE: |  |  |  |  |  |
| New vehicle | \$ | 1,855.6 | \$ | 1,151.7 | 61 \% |
| Used vehicle: |  |  |  |  |  |
| Retail |  | 1,216.9 |  | 607.5 | 100 \% |
| Wholesale |  | 134.0 |  | 83.4 | 61 \% |
| Total used vehicle |  | 1,350.9 |  | 690.9 | 96 \% |
| Parts and service |  | 501.9 |  | 262.0 | 92 \% |
| Finance and insurance |  | 203.4 |  | 88.3 | 130 \% |
| TOTAL REVENUE |  | 3,911.8 |  | 2,192.9 | 78 \% |

## COST OF SALES:

| New vehicle | $1,631.6$ | $1,076.2$ |  |
| :--- | ---: | ---: | ---: |
| Used vehicle: | $52 \%$ |  |  |
| Retail | $1,121.1$ | 560.0 | $100 \%$ |
| Wholesale | 130.5 | 75.1 | $74 \%$ |
| Total used vehicle | $1,251.6$ | 635.1 | $97 \%$ |
| Parts and service | 225.4 | 98.9 | $128 \%$ |
| Finance and insurance | 12.2 | - | $-1,119.8$ |
| TOTAL COST OF SALES | $1,810.2$ | $72 \%$ |  |


| GROSS PROFIT | 792.0 | 382.7 | $107 \%$ |
| :--- | :--- | :--- | :--- |


| OPERATING EXPENSES: |  |  | 455.5 | 239.8 |
| :--- | ---: | ---: | ---: | ---: |
| Selling, general and administrative | 18.4 | $90 \%$ | $98 \%$ |  |
| Depreciation and amortization |  |  |  |  |


| Other operating income, net | $(2.7)$ | $(3.2)$ | $(16) \%$ |
| :--- | :--- | :--- | :--- |
|  |  | 320.8 | 136.3 |


| OTHER EXPENSES: | 2.6 | 2.9 |
| :--- | :--- | :--- |


| Other interest expense, net |  | 37.6 |  | 14.0 | 169 \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gain on dealership divestitures, net |  | (33.1) |  | - | -\% |
| Total other expenses, net |  | 7.1 |  | 16.9 | (58)\% |
| INCOME BEFORE INCOME TAXES |  | 313.7 |  | 119.4 | 163 \% |
| Income tax expense |  | 76.0 |  | 26.6 | 186 \% |
| NET INCOME | \$ | 237.7 | \$ | 92.8 | 156 \% |

## EARNINGS PER COMMON SHARE:

| Basic- |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 10.43 | \$ | 4.81 |
| Diluted- |  |  |  |  |
| Net income | \$ | 10.38 | \$ | 4.78 |
| WEIGHTED AVERAGE COMMON SHARES OUTSTANDING: |  |  |  |  |
| Basic |  | 22.8 |  | 19.3 |
| Restricted stock |  | - |  | 0.1 |
| Performance share units |  | 0.1 |  | - |
| Diluted |  | 22.9 |  | 19.4 |

ASBURY AUTOMOTIVE GROUP, INC.
Additional Disclosures-Consolidated (In millions)
(Unaudited)

|  | March 31, 2022 |  | December 31, 2021 |  | Increase(Decrease) |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SELECTED BALANCE SHEET DATA |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 284.3 | \$ | 178.9 | \$ | 105.4 | 59 \% |
| Inventory, net (a) |  | 701.1 |  | 718.4 |  | (17.3) | (2)\% |
| Total current assets |  | 1,813.9 |  | 1,929.4 |  | (115.5) | (6)\% |
| Floor plan notes payable (b) |  | 398.6 |  | 564.5 |  | (165.9) | (29)\% |
| Total current liabilities |  | 1,584.8 |  | 1,598.0 |  | (13.2) | (1)\% |
| CAPITALIZATION: |  |  |  |  |  |  |  |
| Long-term debt (including current portion) (c) | \$ | 3,403.3 | \$ | 3,582.6 | \$ | (179.3) | (5)\% |
| Shareholders' equity |  | 2,182.5 |  | 2,115.5 |  | 67.0 | 3 \% |
| Total | \$ | 5,585.8 | \$ | 5,698.1 | \$ | (112.3) | (2)\% |

(a) Excludes $\$ 11.6$ million and $\$ 24.1$ million of Inventory classified as Assets held for sale as of March 31, 2022 and December 31, 2021, respectively
(b) Excluding $\$ 2.6$ and $\$ 9.1$ million of Floor plan notes payable classified as Liabilities associated with assets held for sale as of March 31, 2022 and

December 31, 2021, respectively
(c) Excluding $\$ 3.3$ million of Debt classified as Liabilities associated with assets held for sale as of March 31, 2022

|  | March 31, 2022 | December 31, 2021 | March 31, 2021 |
| :---: | :---: | :---: | :---: |
| ay Supply |  |  |  |
| New vehicle inventory | 10 | 8 | 34 |
| Used vehicle inventory | 28 | 34 | 27 |

Days supply of inventory is calculated based on new and used inventory levels at the end of each reporting period and a 30-day historical cost of sales.

|  | For the Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 2022 | 2021 |
| Luxury |  |  |
| Lexus | 10 \% | 12 \% |
| Mercedes-Benz | 7 \% | 12 \% |
| BMW | 3 \% | 5 \% |
| Acura | 2 \% | 4 \% |
| Land Rover | 1 \% | 3 \% |
| Porsche | 1 \% | 2 \% |
| Audi | 1 \% | 2 \% |
| Other luxury | 4 \% | 5 \% |
| Total luxury | 29 \% | 45 \% |
| Imports |  |  |
| Toyota | 18 \% | 12 \% |
| Honda | 10 \% | 15 \% |
| Nissan | 4 \% | 5 \% |
| Hyundai | 5 \% | 2 \% |
| Other imports | 4 \% | 4 \% |
| Total imports | 41 \% | 38 \% |
| Domestic |  |  |
| Chrysler, Dodge, Jeep, Ram | 18 \% | 6 \% |
| Ford | 8 \% | 6 \% |
| Chevrolet, Buick, GMC | 4 \% | 5 \% |
| Total domestic | 30 \% | 17 \% |
| Total New Vehicle Revenue | 100 \% | 100 \% |


|  | For the Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 2022 | 2021 |
| Revenue mix |  |  |
| New vehicle | 47.4 \% | 52.5 \% |
| Used vehicle retail | 31.2 \% | 27.8 \% |
| Used vehicle wholesale | 3.4 \% | 3.8 \% |
| Parts and service | 12.8 \% | 11.9 \% |
| Finance and insurance | 5.2 \% | 4.0 \% |
| Total revenue | 100.0 \% | 100.0 \% |
| Gross profit mix |  |  |
| New vehicle | 28.3 \% | 19.7 \% |
| Used vehicle retail | 12.1 \% | 12.4 \% |
| Used vehicle wholesale | 0.4 \% | 2.2 \% |
| Parts and service | 34.9 \% | 42.6 \% |
| Finance and insurance | 24.3 \% | 23.1 \% |
| Total gross profit | 100.0 \% | 100.0 \% |

ASBURY AUTOMOTIVE GROUP, INC.
STATEMENTS OF INCOME-CONSOLIDATED (In millions)
(Unaudited)

|  | For the Three Months Ended March 31, |  |  |  | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  | 2021 |  |  |
| Revenue |  |  |  |  |  |
| New vehicle | \$ | 1,855.6 | \$ | 1,151.7 | 61 \% |
| Used vehicle: |  |  |  |  |  |
| Retail |  | 1,216.9 |  | 607.5 | 100 \% |
| Wholesale |  | 134.0 |  | 83.4 | 61 \% |
| Total used vehicle |  | 1,350.9 |  | 690.9 | 96 \% |
| Parts and service |  | 501.9 |  | 262.0 | 92 \% |
| Finance and insurance |  | 203.4 |  | 88.3 | $130 \%$ |
| Total Revenue |  | 3,911.8 |  | 2,192.9 | 78 \% |
| Gross profit |  |  |  |  |  |
| New vehicle | \$ | 224.0 | \$ | 75.5 | 197 \% |
| Used vehicle: |  |  |  |  |  |
| Retail |  | 95.8 |  | 47.5 | 102 \% |
| Wholesale |  | 3.5 |  | 8.3 | (58)\% |
| Total used vehicle |  | 99.3 |  | 55.8 | 78 \% |
| Parts and service |  | 276.5 |  | 163.1 | 70 \% |
| Finance and insurance |  | 192.2 |  | 88.3 | 118 \% |
| Total gross profit |  | 792.0 |  | 382.7 | 107 \% |
| Operating expenses |  |  |  |  |  |
| Selling, general and administrative |  | 455.5 |  | 239.8 | 90 \% |
| Operating metrics |  |  |  |  |  |
| SG\&A as a percentage of gross profit |  | 57.5 \% |  | 62.7 \% | (520) bps |
| Adjusted SG\&A as a percentage of gross profit |  | 57.5 \% |  | 62.7 \% | (520) bps |
| Income from operations as a percentage of revenue |  | 8.2 \% |  | 6.2 \% | 200 bps |
| Income from operations as a percentage of gross profit |  | 40.5 \% |  | 35.6 \% | 490 bps |
| Adjusted income from operations as a percentage of revenue |  | 8.2 \% |  | 6.1 \% | 210 bps |
| Adjusted income from operations as a percentage of gross profit |  | 40.4 \% |  | 34.9 \% | 550 bps |
| Finance and insurance average gross profit per unit |  | 2,481 |  | 1,739 | 43 \% |
| Total parts and service gross margin |  | 55.1 \% |  | 62.3 \% | (720) bps |
| Total gross profit margin |  | 20.2 \% |  | 17.5 \% | 270 bps |

ASBURY AUTOMOTIVE GROUP, INC.
STATEMENTS OF INCOME-DEALERSHIPS (In millions)
(unaudited)

|  | For the Three Months Ended March 31, |  |  |  | $\begin{gathered} \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  | 2021 |  |  |
| Revenue |  |  |  |  |  |
| New vehicle | \$ | 1,855.6 | \$ | 1,151.7 | 61 \% |
| Used vehicle: |  |  |  |  |  |
| Retail |  | 1,216.9 |  | 607.5 | 100 \% |
| Wholesale |  | 134.0 |  | 83.4 | 61 \% |
| Total used vehicle |  | 1,350.9 |  | 690.9 | 96 \% |
| Parts and service |  | 509.8 |  | 262.0 | 95 \% |
| Finance and insurance, net |  | 177.9 |  | 88.3 | 101 \% |
| Total Revenue |  | 3,894.2 |  | 2,192.9 | 78 \% |
| Gross profit |  |  |  |  |  |
| New vehicle | \$ | 224.0 | \$ | 75.5 | 197 \% |
| Used vehicle: |  |  |  |  |  |
| Retail |  | 95.8 |  | 47.5 | 102 \% |
| Wholesale |  | 3.5 |  | 8.3 | (58)\% |
| Total used vehicle |  | 99.3 |  | 55.8 | 78 \% |
| Parts and service |  | 280.2 |  | 163.1 | 72 \% |
| Finance and insurance, net |  | 177.9 |  | 88.3 | 101 \% |
| Total gross profit |  | 781.4 |  | 382.7 | 104 \% |

## Unit sales

| New vehicle: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Luxury |  | 8,257 |  | 8,511 | (3)\% |
| Import |  | 20,678 |  | 14,377 | 44 \% |
| Domestic |  | 10,239 |  | 4,371 | 134 \% |
| Total new vehicle |  | 39,174 |  | 27,259 | 44 \% |
| Used vehicle retail |  | 38,306 |  | 23,519 | 63 \% |
| Used to new ratio |  | 97.8 \% |  | 86.3 \% |  |
| Average selling.price |  |  |  |  |  |
| New vehicle | \$ | 47,368 | \$ | 42,250 | 12 \% |
| Used vehicle retail |  | 31,768 |  | 25,830 | 23 \% |

## Average gross profit per unit

| New vehicle: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Luxury | \$ | 8,575 | \$ | 5,252 | 63 \% |
| Import |  | 4,618 |  | 1,259 | 267 \% |
| Domestic |  | 5,635 |  | 2,906 | 94 \% |
| Total new vehicle |  | 5,718 |  | 2,770 | $106 \%$ |
| Used vehicle retail |  | 2,501 |  | 2,020 | 24 \% |
| Finance and insurance |  | 2,296 |  | 1,739 | 32 \% |
| Front end yield (1) |  | 6,424 |  | 4,161 | 54 \% |
| Gross margin |  |  |  |  |  |
| New vehicle |  | 12.1 \% |  | 6.6 \% | 550 bps |
| Used vehicle retail |  | 7.9 \% |  | 7.8 \% | 10 bps |
| Parts and service |  | 55.0 \% |  | 62.3 \% | (730) bps |
| Total gross profit margin |  | 20.1 \% |  | 17.5 \% | 260 bps |
| Operating expenses |  |  |  |  |  |
| Selling, general and administrative |  | 462.1 |  | 239.8 | 93 \% |
| Adjusted Selling, general and administrative |  | 462.1 |  | 239.8 | 93 \% |
| SG\&A as a percentage of gross profit |  | 59.1 \% |  | 62.7 \% | (360) bps |
| Adjusted SG\&A as a percentage of gross profit |  | 59.1 \% |  | 62.7 \% | (360) bps |

[^0]ASBURY AUTOMOTIVE GROUP, INC.
SAME STORE OPERATING HIGHLIGHTS-DEALERSHIPS (In millions)
(Unaudited)

|  | For the Three Months Ended March 31, |  |  |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  | 2021 |  |  |
| Revenue |  |  |  |  |  |
| New vehicle | \$ | 1,028.4 | \$ | 1,137.3 | (10)\% |
| Used Vehicle: |  |  |  |  |  |
| Retail |  | 789.9 |  | 597.6 | 32 \% |
| Wholesale |  | 52.5 |  | 82.9 | (37)\% |
| Total used vehicle |  | 842.4 |  | 680.5 | 24 \% |
| Parts and service |  | 295.1 |  | 258.7 | 14 \% |
| Finance and insurance |  | 109.9 |  | 87.4 | 26 \% |
| Total revenue | \$ | 2,275.8 | \$ | 2,163.9 | 5 \% |
| Gross profit |  |  |  |  |  |
| New vehicle | \$ | 124.5 | \$ | 74.4 | 67 \% |
| Used Vehicle: |  |  |  |  |  |
| Retail |  | 54.8 |  | 46.8 | 17 \% |
| Wholesale |  | 0.7 |  | 8.2 | (91)\% |
| Total used vehicle |  | 55.5 |  | 55.0 | 1 \% |
| Parts and service |  | 176.3 |  | 160.8 | 10 \% |
| Finance and insurance |  | 109.9 |  | 87.4 | 26 \% |
| Total gross profit | \$ | 466.2 | \$ | 377.6 | 23 \% |

New vehicle:

| Luxury |  | 6,867 |  | 8,259 | (17)\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Import |  | 11,638 |  | 14,377 | (19)\% |
| Domestic |  | 3,146 |  | 4,371 | (28)\% |
| Total new vehicle |  | 21,651 |  | 27,007 | (20)\% |
| Used vehicle retail |  | $\begin{gathered} 24,597 \\ 113.6 \% \end{gathered}$ |  | 23,175 | 6 \% |
| Used to new ratio |  |  |  | 85.8 \% |  |
| Average selling.price |  |  |  |  |  |
| New vehicle | \$ | 47,499 | \$ | 42,111 | 13 \% |
| Used vehicle retail |  | 32,114 |  | 25,786 | 25 \% |

## Average gross profit per unit

| New vehicle: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Luxury | \$ | 8,446 | \$ | 5,255 | 61 \% |
| Import |  | 4,365 |  | 1,266 | 245 \% |
| Domestic |  | 4,990 |  | 2,928 | 70 \% |
| Total new vehicle |  | 5,750 |  | 2,755 | 109 \% |
| Used vehicle retail |  | 2,228 |  | 2,019 | 10 \% |
| Finance and insurance |  | 2,376 |  | 1,742 | 36 \% |
| Front end yield (1) |  | 6,253 |  | 4,157 | 50 \% |
| Gross margin |  |  |  |  |  |
| Total new vehicle |  | 12.1 \% |  | 6.5 \% | 560 bps |
| Used vehicle retail |  | 6.9 \% |  | 7.8 \% | (90) bps |
| Parts and service |  | 59.7 \% |  | 62.2 \% | (250) bps |
| Total gross profit margin |  | 20.5 \% |  | 17.4 \% | 310 bps |
| Operating expenses |  |  |  |  |  |
| Selling, general and administrative | \$ | 269.5 | \$ | 237.0 | 14 \% |
| Adjusted Selling, general and administrative | \$ | 269.5 | \$ | 237.0 | 14 \% |
| SG\&A as a percentage of gross profit |  | 57.8 \% |  | 62.8 \% | (500) bps |
| Adjusted SG\&A as a percentage of gross profit |  | 57.8 \% |  | 62.8 \% | (500) bps |

[^1]ASBURY AUTOMOTIVE GROUP, INC.
SEGMENT REPORTING
(Unaudited)

|  | Three Months Ended March 31, 2022 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Dealerships |  | TCA After Eliminations |  | Total Company |  |
|  | (In millions) |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| New | \$ | 1,855.6 | \$ | - | \$ | 1,855.6 |
| Used |  | 1,350.9 |  | - |  | 1,350.9 |
| Parts and service |  | 509.8 |  | (7.9) |  | 501.9 |
| Finance and insurance |  | 177.9 |  | 25.5 |  | 203.4 |
| Total revenue |  | 3,894.2 |  | 17.6 |  | 3,911.8 |
| Cost of sales |  |  |  |  |  |  |
| New |  | 1,631.6 |  | - |  | 1,631.6 |
| Used |  | 1,251.6 |  | - |  | 1,251.6 |
| Parts and service |  | 229.6 |  | (4.2) |  | 225.4 |
| Finance and insurance |  | - |  | 11.2 |  | 11.2 |
| Total cost of sales |  | 3,112.8 |  | 7.0 |  | 3,119.8 |
| Gross profit |  |  |  |  |  |  |
| New |  | 224.0 |  | - |  | 224.0 |
| Used |  | 99.3 |  | - |  | 99.3 |
| Parts and service |  | 280.2 |  | (3.7) |  | 276.5 |
| Finance and insurance |  | 177.9 |  | 14.3 |  | 192.2 |
| Total gross profit |  | 781.4 |  | 10.6 |  | 792.0 |
| Selling, general and administrative |  | 462.1 |  | (6.6) |  | 455.5 |
| Income from operations |  | 304.9 |  | 15.9 |  | 320.8 |

## ASBURY AUTOMOTIVE GROUP INC.

Supplemental Disclosures
(Unaudited)

## Non-GAAP Financial Disclosure and Reconciliation

In addition to evaluating the financial condition and results of our operations in accordance with GAAP, from time to time management evaluates and analyzes results and any impact on the Company of strategic decisions and actions relating to, among other things, cost reduction, growth, and profitability improvement initiatives, and other events outside of normal, or "core," business and operations, by considering certain alternative financial measures not prepared in accordance with GAAP. These measures include "Pro forma adjusted leverage ratio," "Adjusted income from operations," "Adjusted net income," "Adjusted operating margins," "Adjusted EBITDA" and "Adjusted diluted earnings per share ("EPS")." Further, management assesses the organic growth of our revenue and gross profit on a same store basis. We believe that our assessment on a same store basis represents an important indicator of comparative financial performance and provides relevant information to assess our performance at our existing locations. Same store amounts consist of information from dealerships for identical months in each comparative period, commencing with the first month we owned the dealership. Additionally, amounts related to divested dealerships are excluded from each comparative period. Non-GAAP measures do not have definitions under GAAP and may be defined differently by and not be comparable to similarly titled measures used by other companies. As a result, any non-GAAP financial measures considered and evaluated by management are reviewed in conjunction with a review of the most directly comparable measures calculated in accordance with GAAP. Management cautions investors not to place undue reliance on such non-GAAP measures, but also to consider them with the most directly comparable GAAP measures. In their evaluation of results from time to time, management excludes items that do not arise directly from core operations, or are otherwise of an unusual or non-recurring nature. Because these non-core, unusual or non-recurring charges and gains materially affect Asbury's financial condition or results in the specific period in which they are recognized, management also evaluates, and makes resource allocation and performance evaluation decisions based on, the related non-GAAP measures excluding such items. In addition to using such non-GAAP measures to evaluate results in a specific period, management believes that such measures may provide more complete and consistent comparisons of operational performance on a period-over-period historical basis and a better indication of expected future trends. Management discloses these non-GAAP measures, and the related reconciliations, because it believes investors use these metrics in evaluating longer-term period-over-period performance, and to allow investors to better understand and evaluate the information used by management to assess operating performance.

The following tables provide reconciliations for our non-GAAP metrics:

|  | For the Three Months End |  |  |  | For the Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | March 31, 2022 |  | March 31, 2021 |  | March 31, 2022 |  | December 31, 2021 |  |
|  | (Dollars in millions) |  |  |  |  |  |  |  |
| Adjusted leverage ratio: |  |  |  |  |  |  |  |  |
| Long-term debt (including current portion and held for sale) |  |  |  |  | \$ | 3,406.6 | \$ | 3,582.6 |
| Cash and floor plan offset |  |  |  |  |  | (310.9) |  | (272.9) |
| TCA restricted cash |  |  |  |  |  | 137.7 |  | 127.3 |
| Availability under our used vehicle revolving floor plan facility |  |  |  |  |  | (192.8) |  | (20.6) |
| Adjusted long-term net debt |  |  |  |  | \$ | 3,040.6 | \$ | 3,416.4 |
|  |  |  |  |  |  |  |  |  |
| Calculation of earnings before interest, taxes, depreciation and amortization ("EBITDA"): |  |  |  |  |  |  |  |  |
| Net Income | \$ | 237.7 | \$ | 92.8 | \$ | 677.3 | \$ | 532.4 |
|  |  |  |  |  |  |  |  |  |
| Depreciation and amortization |  | 18.4 |  | 9.8 |  | 50.5 |  | 41.9 |
| Income tax expense |  | 76.0 |  | 26.6 |  | 214.7 |  | 165.3 |
| Swap and other interest expense |  | 37.6 |  | 14.0 |  | 118.2 |  | 94.5 |
| Earnings before interest, taxes, depreciation and amortization ("EBITDA") | \$ | 369.7 | \$ | 143.2 | \$ | 1,060.7 | \$ | 834.1 |
|  |  |  |  |  |  |  |  |  |
| Non-core items - expense (income): |  |  |  |  |  |  |  |  |
| Gain on dealership divestitures | \$ | (33.1) | \$ | - | \$ | (41.0) | \$ | (8.0) |
| Legal settlements |  | - |  | (3.5) |  | - |  | (3.5) |
| Gain on sale of real estate |  | (0.9) |  | (1.1) |  | (1.7) |  | (1.9) |
| Professional fees associated with acquisitions |  | - |  | - |  | 4.9 |  | 4.9 |
| Real estate-related charges |  | - |  | 1.8 |  | 0.3 |  | 2.1 |
| Total non-core items |  | (34.0) |  | (2.8) |  | (37.5) |  | (6.4) |
|  |  |  |  |  |  |  |  |  |
| Adjusted EBITDA | \$ | 335.7 | \$ | 140.4 | \$ | 1,023.2 | \$ | 827.7 |
|  |  |  |  |  |  |  |  |  |
| Pro forma impact of acquisition and divestitures on EBITDA |  |  |  |  | \$ | 330.7 | \$ | 440.4 |
| Pro forma Adjusted EBITDA |  |  |  |  | \$ | 1,353.9 | \$ | 1,268.1 |
|  |  |  |  |  |  |  |  |  |
| Pro forma Adjusted net leverage ratio |  |  |  |  |  | 2.2 |  | 2.7 |


|  | Three Months Ended March 31, 2022 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GAAP |  | Gain on Divestiture |  | Real estate related gain |  | Income tax effect |  | Non-GAAP adjusted |  |
| Selling, general and administrative | \$ | 455.5 |  | - |  | - |  | - | \$ | 455.5 |
| Income from operations |  | 320.8 |  | - |  | (0.9) |  | - |  | 319.9 |
| Net income |  | 237.7 |  | (33.1) |  | (0.9) |  | 8.5 |  | 212.2 |
| Weighted average common share outstanding - diluted |  | 22.9 |  |  |  |  |  |  |  | 22.9 |
| Diluted EPS | \$ | 10.38 |  | (1.44) |  | (0.04) |  | 0.37 | \$ | 9.27 |
| SG\&A as a percent of gross profit |  | 57.5 \% |  |  |  |  |  |  |  | 57.5 \% |
| Income from operations as a percentage of revenue |  | 8.2 \% |  |  |  |  |  |  |  | 8.2 \% |
| Dealerships: |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | \$ | 462.1 | \$ | - | \$ | - | \$ | - | \$ | 462.1 |
| SG\&A as a percent of gross profit |  | 59.1 \% |  |  |  |  |  |  |  | 59.1 \% |


|  | Three Months Ended March 31, 2021 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GAAP |  | Legal settlements |  | $\begin{gathered} \text { Real estate related } \\ \text { gain } \end{gathered}$ |  | Real estate relatedcharges |  | Income taxeffect |  | Non-GAAP adjusted |  |
| Selling, general and administrative | \$ | 239.8 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 239.8 |
| Income from operations |  | 136.3 |  | (3.5) |  | (1.1) |  | 1.8 |  | - |  | 133.5 |
| Net income | \$ | 92.8 |  | (3.5) |  | (1.1) |  | 1.8 |  | 0.7 |  | 90.7 |
| Weighted average common share outstanding - diluted |  | 19.4 |  |  |  |  |  |  |  |  |  | 19.4 |
| Diluted EPS | \$ | 4.78 |  | (0.18) |  | (0.05) |  | 0.09 |  | 0.04 | \$ | 4.68 |
| SG\&A as a percent of gross profit |  | 62.7 \% |  |  |  |  |  |  |  |  |  | 62.7 \% |
| Income from operations as a percentage of revenue |  | 6.2 \% |  | (0.1)\% |  | - \% |  | - \% |  | - \% |  | 6.1 \% |
| Dealerships: |  |  |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative | \$ | 239.8 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 239.8 |
| SG\&A as a percent of gross profit |  | 62.7 \% |  |  |  |  |  |  |  |  |  | 62.7 \% |


[^0]:    (1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

[^1]:    (1) Front end yield is calculated as gross profit from new vehicles, used retail vehicles and finance and insurance (net), divided by combined new and used retail unit sales.

